



*All ways,* MOVING FORWARD

OAKLAND COUNTY COURTHOUSE • PONTIAC, MICHIGAN

# ANNUAL COMPREHENSIVE FINANCIAL REPORT

Fiscal Year Ended September 30, 2021

PREPARED BY: Department of Management & Budget • Kyle I. Jen, Director



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March 25, 2022

To the Oakland County Board of Commissioners and  
Citizens of Oakland County

State law requires that all general purpose local governments publish, within six months of the close of each fiscal year, a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards (GAAS) by a firm of licensed certified public accountants. Pursuant to those requirements, we hereby issue the Annual Comprehensive Financial Report (ACFR) of Oakland County, Michigan for the fiscal year ended September 30, 2021.

This report consists of management's representations concerning the finances of Oakland County. Consequently, management assumes full responsibility for the completeness and reliability of the financial information presented in this report. To provide a reasonable basis for making these representations, the management of Oakland County has established a comprehensive internal control framework designed to protect the government's assets from loss, theft, or misuse and to compile sufficient and reliable information for the preparation of Oakland County's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, Oakland County's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements are free from material misstatement. As management, we assert to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Oakland County's financial statements have been audited by Plante & Moran, PLLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of Oakland County for the fiscal year ended September 30, 2021 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall presentation of the financial statements. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that Oakland County's financial statements for the fiscal year ended September 30, 2021 are fairly presented in conformity with GAAP. The independent auditor's report is presented in the financial section of this report.

The independent audit of the financial statements of Oakland County was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and

compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. Those reports are available in Oakland County's separately issued Single Audit Report.

The Fiscal Year 2021 ACFR includes a Statement of Net Position and a Statement of Activities, which provides readers with the financial position of Oakland County, viewed as a single entity. In addition, the report provides a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of the Management's Discussion and Analysis (MD&A). Oakland County's MD&A, which provides a detailed discussion of the County's fiscal year 2021 financial performance, can be found immediately following the report of the independent auditors. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it.

## **Profile of Oakland County**

Incorporated on March 28, 1820, Oakland County covers approximately 910 square miles in southeast Michigan, immediately north of the City of Detroit and Wayne County. With a population of 1,253,459 (2020 estimate) and the County seat in Pontiac, Oakland County is home to a mix of urban and rural communities, encompassing 62 cities, villages, and townships, including thirty-two (32) downtown areas and many scenic natural settings, providing a good quality of life for any lifestyle. The County ranks ninth (9<sup>th</sup>) in the nation among counties with populations between 900,000 and 1,600,000 based on five key economic measures as cited in a June 2021 report by University of Michigan economists. Oakland County enjoys a world class reputation due to its renowned business environment and its many attributes that contribute to an excellent quality of life.

### *Government Structure*

Oakland County operates under the authority of Michigan Public Act 139 of 1973, the Optional Unified Form of County Government Act, approved by the electorate in 1974. An elected County Executive is responsible for the management of County affairs as specified under Public Act 139. Specific programs and services under the County Executive include human services in the form of public health, child care, and emergency management/homeland security; community and economic development; planning; public safety; public records; public works; airports; and a wide range of other services, such as Michigan State University Cooperative Extension, animal control, workforce development, veterans' services, and senior programs. All of these activities are supported by administrative services, central services, and information technology.

The Treasurer, Clerk/Register of Deeds, Prosecutor, and Sheriff are offices established by the State's constitution. A Water Resources Commissioner was established as an elected position in 1909 and currently operates under Public Act 40 of 1956 (as amended), the Uniform Drain Code. These offices, including the County Executive, are elected countywide with four-year terms. The Treasurer is responsible for collection of delinquent taxes, settlements with local units, cash management, and investments. The Clerk/Register of Deeds is responsible for recording vital statistics and maintaining court records, Board of Commissioner proceedings, and documents affecting property ownership. The Sheriff and Prosecutor are responsible for law enforcement. The Water Resources Commissioner is responsible for construction and maintenance of drains, lake level controls, water supply systems, and

sewer interceptors.

The Oakland County Courts consist of the Sixth Judicial Circuit (including Family Division), Probate, and 52nd District Courts. The Circuit Court, with twenty (20) judges, has jurisdiction over criminal cases where the minimum penalty is over one year of incarceration, civil damage cases where the claim exceeds \$25,000, and domestic relation matters. The Probate Court, with four (4) judges, is responsible for estates and mental health matters. The 52nd District Court, with ten (10) judges, has jurisdiction over misdemeanors, ordinance and charter violations, civil cases under \$25,000, and preliminary examinations in felony cases.

The Board of Commissioners is comprised of twenty-one (21) members elected to two-year terms by their respective districts and serves as the legislative body responsible for establishing policy and appropriating funds.

### *Component Units*

A three-member Road Commission, established under Michigan Public Act 283 of 1909 and appointed by the County's Board of Commissioners, is responsible for more than 2,700 miles of roads. Its budget of approximately \$161.0 million (excluding Special Assessment Districts) is funded principally by State-collected vehicle fuel and registration taxes under Public Act 51 of 1951. Other sources of funds are provided by federal, state, and local governments as well as proceeds from the sale of bonds. The Road Commission is not subject to the Board of Commissioners' appropriation process and, therefore, is reflected as a discretely presented component unit in the County's Comprehensive Annual Financial Report, as required by the Governmental Accounting Standards Board (GASB) Statement Number 14, *The Financial Reporting Entity*, as amended by Statement Number 39, *Determining Whether Certain Organizations are Component Units*, Statement Number 61, *The Financial Reporting Entity: Omnibus*, and Statement Number 80, *Blending Requirements for Certain Component Units*.

A three-member Drain Board was established pursuant to Michigan Public Act 40 of 1956, and consists of the Oakland County Water Resources Commissioner, the Chairperson of the County Board of Commissioners, and the Chairperson of the County Board of Commissioners' Finance Committee. This board is responsible for the construction and maintenance of drainage districts created under Chapter 20 of Act 40, funding for which is provided by assessments against the benefiting municipalities. Debt issued is backed by the full faith and credit of Oakland County.

A ten-member commission, appointed by the Board of Commissioners, is responsible for Parks and Recreation, which acquires and develops County parks. Currently, Parks and Recreation maintains and operates fourteen (14) parks that provide camping, golf, swimming, an off-road vehicle park, and a variety of other recreational activities, as well as a local Farmers Market. Parks and Recreation is supported, in part, by a separately voted tax levy, subject to annual tax limitation adjustments pursuant to the Michigan constitution (FY 2021 rate was .3500 mills). Parks and Recreation's activity is blended into the County's Comprehensive Annual Financial Report due to the specific agency relationship established by State statute, as required by GASB Statements Number 14, Number 39, Number 61, and Number 80.

## *County Budget*

Oakland County maintains a focus on long-term financial planning. As described below, the County operates under a three-year rolling budget, which allows for continuous planning at least three fiscal years into the future. Such a process allows the County to anticipate financial challenges and take appropriate timely management action in response to major budgetary fluctuations.

Under the provisions of the State of Michigan's Uniform Budget Act for Local Units of Government (P.A. 621 of 1978 as amended by P.A. 493 of 2000), the Triennial Budget and General Appropriations Act (GAA) serves as the foundation for Oakland County's financial planning and control; this covers the County's fiscal year of October 1 through September 30. The County Executive is required to submit a proposed budget and recommended GAA to the Board of Commissioners no later than 90 days prior to the beginning of the next fiscal year (July 1). The Board of Commissioners is required to hold public hearings on the proposed budget and adopt the final budget and GAA for the ensuing fiscal year no later than September 30, the close of the current fiscal year.

The appropriated budget is prepared by fund (e.g., General Fund), function (e.g., Administration of Justice), and department (e.g., Circuit Court). Control categories are established at the department level for Personnel Expenditures (e.g., salaries, overtime, and fringe benefits), Operating Expenditures (e.g., contractual services and commodities), and Internal Support Expenditures (e.g., Internal Service charges for information technology, motor pool, office space, etc.). Departments may exceed individual line-item appropriations (e.g., professional services, office supplies, etc.) within the aforementioned categories provided the Control Category is not overspent. Budget amendments providing additional spending authorization are required to be made by action of the Board of Commissioners, upon recommendation of the County Executive.

Although the appropriated budget is prepared on the fund/function/department basis, Oakland County's financial system also has the ability to budget and account by program cost center. The ability to budget and account for County activity by program is a valuable tool for policy makers to analyze and determine where to appropriate limited County resources in order to maximize their positive impact on County residents.

Budget-to-actual comparisons are provided in the Financial Section of this report for each individual governmental fund for which an appropriated annual budget has been adopted.

## **Economic Condition of Oakland County**

Oakland County is recognized as one of the most prosperous counties in the nation. In their June 2021 report, University of Michigan economists Gabriel Ehrlich and Donald Grimes reported that Oakland County ranks ninth overall when compared to other counties in the United States with populations between 900,000 and 1.6 million. Oakland maintained its overall top ten ranking when looking the following factors: education (associate's degree or higher), child poverty, median income, professional occupations, and high-income senior population.

While the COVID-19 pandemic certainly had an impact on Oakland County's economy, including its small businesses and workforce, the overall economic diversity and solid fundamentals positions the County well for an economic recovery. This is attributed to Oakland County's educated workforce, high level of managerial and professional jobs, and the attractive standard of living with a solid foundation for economic prosperity in the future. In 2020, Oakland County received direct Coronavirus Aid, Relief, and Economic Security (CARES) Act funding of approximately \$219.4 million. And in 2021, the County received the first installment of \$122,134,475 of the total \$244,268,949 awarded funding from American Rescue Plan ACT (ARPA) Coronavirus Local Fiscal Recovery Fund. This funding will aid in Oakland County's economic recovery and allow for longer-term investments to further strengthen the future well-being of the county's residents. See more on the pandemic funding in the Major Initiatives section of this transmittal letter.

Oakland County did experience continued job growth in early 2020, marking just over 10 years of job growth which is the longest streak since the job data has been collected. However, the COVID-19 recession led to a 145,851 (19.6 percent) employment decline in Oakland County. Economists Gabriel Ehrlich and Donald Grimes stated in their June 2021 report that by the first quarter of 2021 Oakland County recovered approximately 59.5 percent of the job losses. They also forecasted that job recovery will continue over the next three years. Furthermore, they expect the County to return to its pre-pandemic employment level in the first quarter of 2023 and to exceed that value by 1.7 percent at the end of 2023.

Prior to the COVID-19 pandemic, Oakland County's unemployment rate had fallen (improved) steadily from the 2009 high rate of 13.0%. Unemployment spiked to 19.6% in May 2020 as a result of the pandemic. According to a Michigan Department of Technology, Management & Budget published document, Oakland County's unemployment rate was 3.3% as of December 2021. The same published document reported the national unemployment rate at 3.9% and the State of Michigan unemployment rate of 5.6% as of December 2021. Oakland County's December 2021 unemployment rate of 3.3% was lower in comparison to both Macomb County (4.1%) and Wayne County (5.4%).

Oakland County's 2020 per capita personal income (PCPI) of \$76,941 is the highest among Michigan's 83 counties according to the U.S. Bureau of Economic Analysis (BEA) most recent published data on November 16, 2021. The 2020 PCPI reflects an increase of 5.0 percent from 2019. The Oakland County's per capita income also compares favorably to the national average (\$56,510) and the state average (\$53,259).

The 2021 market value of property in Oakland County is approximately \$169.6 billion, an increase of approximately \$7.2 billion from 2020 to 2021 (4.42%). The Taxable Value (TV), which is the calculation on which property tax revenue is based, increased 3.84%. This is the ninth year of increase in property value following five (5) consecutive years of decline. The budget assumptions referenced in the FY 2022 – FY 2024 adopted budget document includes an estimated 4.25% increase in taxable value as of December 31, 2021 (FY 2022 revenue); a 4.25% increase in taxable value as of December 31, 2022 (FY 2023 revenue); and an additional 4.25% increase in taxable value as of December 31, 2024 (FY 2024 revenue).

Oakland County’s collective property values remain the highest of all 83 counties in Michigan and represents 16.7% of the state’s total value (as compared to Oakland County’s population representing approximately 12.6% of Michigan’s total). The majority of Oakland County’s taxable value is within the residential class of property, which is approximately 75.0% of the total property tax base. The average residential sale price of a home in Oakland County increased from \$290,674 in 2020 to \$309,965 in 2021, a 6.6% increase.

The average 2021 property tax rate is \$43.31 per thousand dollars of taxable value, a slight increase from the 2020 average of \$43.05 per thousand dollars of taxable value. The average property tax rate is distributed to the following taxing authorities:

Local School Districts	32.14%
Cities, Villages, Townships	32.11%
State Education Tax	13.75%
County Operating	9.27%
Intermediate School District	7.39%
Community College	3.40%
Parks & Recreation/Zoo/Art/Huron Clinton	1.94%
	<u>100.00%</u>

The County’s general operating millage rate for the July 1, 2021 tax levy was 4.0132 mills and the FY 2022 budget authorized a tax rate of 3.9880 mills for the July 1, 2022 tax levy. The County has one of the lowest county tax rates in the State of Michigan.

**Fiscal Policies**

Oakland County has established a number of financial policies to ensure that the business of the County is conducted in an effective and efficient manner. Some of these policies, such as those related to Debt Administration and Cash Management, affect the daily financial operations and thus the financial statements. The impacts of these policies are demonstrated in the financial statements themselves, as well as the notes accompanying the financial statements; particularly Note #3 (Cash Management) and Note #8 (Debt Administration).

Other policies and practices not as fully explained in in the ensuing document that nonetheless impact the County’s financial position in FY 2021 and beyond include the Budgeting and Forecasting activities; the capital improvement activities particularly associated with the Delinquent Tax Revolving Fund; and the Pension and Other Post-Employment Benefit practices. These practices are summarized below.

*Budgeting and Forecasting*

The hallmark of the County’s focus on long-term financial planning is preparation and adoption of a triennial budget and five-year forecast. Not only is the budget adopted for the next three fiscal years, the triennial budget is considered a “rolling” budget in that when it is amended, the amendment always reflects the impact for both the remainder of the current fiscal year and the full impact on the next two fiscal years.

The County recently revised its fund balance policy with Miscellaneous Resolution #21301 adopted by the Board of Commissioners in July 2021. The previous fund balance policy had a minimum fund balance level of 20% of annual General Fund expenditures. The updated policy reflects a minimum fund balance level of 25% of annual on-going General Fund expenditures to protect the continuity of county services during an economic downturn, with clearer guidelines on the economic circumstances under which those funds can be appropriated, and another 5% of on-going annual expenditures for non-economic budget risks.

The second criterion is the need for additional cash flow reserves arising from Michigan Public Act 357 of 2004 that requires the County to collect property taxes in arrears. Under this State Act, counties levy property taxes in July of each calendar year, which is ten months AFTER the beginning of Oakland County's fiscal year. Prior to enacting P.A. 357, the County levied property taxes in December, only three months after the beginning of the fiscal year. Because of the prudent management of the General Fund balance, the County has been able to maintain its cash flow needs, despite the shift to a later levy date. However, the County will continue to monitor its cash flow needs and will take appropriate actions if short-term borrowing is needed to augment General Fund cash balances.

In accordance with P.A. 139 of 1973, the County Executive is required to report the current financial position of the County to the Board of Commissioners on a quarterly basis. These quarterly reports are prepared by the Fiscal Services Division of the Department of Management and Budget and presented to the Board of Commissioners' Finance Committee. The County Executive has traditionally exceeded this requirement by not only reporting the current financial position of the County each quarter, but has also provided a quarterly forecast of the projected financial condition of the County at the close of the current fiscal year. These reports include a comparison of the amended budget to the forecasted amounts and explanations for major variances. Any recommended budget amendments are presented at that time and individual departments may be called to appear before the Finance Committee during this process. This process means the budget remains current throughout the year and that actual expenditures are continually monitored, compared to the budget, and reported to the Board of Commissioners. The quarterly forecast documents, as well as monthly budget-to-actual reports, are posted on the County's website.

The result of these historic practices is a balanced line-item County budget (adopted by the Board of Commissioners in September 2021) for fiscal years 2022, 2023, and 2024. The County also has a historic practice of preparing a high-level five-year forecast that incorporates known revenue and expenditure impacts for the additional two years to facilitate long-term financial planning.

#### *Capital Improvement Program and the Delinquent Tax Revolving Fund – Fiscal Responsibility Plan*

The Delinquent Tax Revolving Fund (DTRF) was established in 1974 to help stabilize local revenues by paying the local taxing units 100% of their respective shares of delinquent ad valorem real property taxes in anticipation of the collection of those taxes by the County Treasurer. The County funds the DTRF by borrowing money and issuing revolving fund notes when needed. Payment of the notes is made from the proceeds of delinquent tax collections. State law provides that once the notes are paid in full, any surplus in the fund may be transferred to the County General Fund by appropriate action of the Board of Commissioners. Oakland County's DTRF has consistently provided its local units of

government with a stable revenue stream while also generating a surplus. Responsible use of this surplus is the purpose of the Fiscal Responsibility Plan. The Fiscal Responsibility Plan, contained in the annual GAA, provides clear guidance regarding the conditions and functions for which surplus DTRF funds may be used.

The law demands the purpose of the DTRF not be jeopardized, which purpose is to regularly pay local taxing units within the County 100% of their respective share of delinquent ad valorem real property taxes prior to the collection of those taxes by the County Treasurer. The policy, therefore, is to maintain a sufficient corpus in the DTRF to meet this primary purpose and only then to prudently utilize any surplus in excess of this baseline amount for other County purposes.

Oakland County's Fiscal Responsibility Plan directs that any appropriations from unrestricted DTRF funds, except penalties and investment interest, are limited to one-time and/or limited purpose expenditures. Further, the use of these funds for one-time and/or limited purpose expenditures requires a minimum two-thirds approval by the Board of Commissioners. As a result of Oakland County's DTRF utilization policy, the corpus of the DTRF continues to be available not only to protect the revenue stream for the local units of government but also to generate interest earnings that, prudently managed, can be utilized in lieu of new taxes as a funding source for necessary capital projects.

The net position of the DTRF as of September 30, 2021, totaled approximately \$208.1 million. The DTRF is well positioned to guarantee timely payments to local units of government and to pay outstanding notes on delinquent taxes. The County has leveraged available unrestricted assets by using the DTRF to cover debt service on certain major Board-approved capital projects that house essential public services. There are three major building projects that were initiated in the early 2000's where debt service of approximately \$4.5 million annually is being covered by the DTRF. The debt on two of these projects will be paid in full by the end of FY 2022 with the third project to be paid in full by the end of FY 2024, thus freeing up approximately \$2.7 million to potentially support new debt beginning in FY 2023 and another \$1.8 million starting in FY 2025. Additionally, in November 2015 the County issued debt of approximately \$15.5 million to construct the Oakland County Animal Shelter and Pet Adoption Center. The animal shelter facility was fully operational in late 2017. The General Fund has covered the debt service for the first seven years by transferring \$7.0 million in FY 2016 and another \$1.7 million in FY 2018 from the General Fund to a separate debt service fund. It is not expected that the DTRF will need to cover the animal control facility debt service until late 2025.

Even using the DTRF to support these capital initiatives, the fund's net position is still more than sufficient to meet all the fund commitments. As a result, the County has used a portion of the DTRF equity (the amount higher than required to meet funding commitments) to support General Fund / General Purpose operations. Historically, prudent stewardship of the Fund has enabled the County to draw annually from the DTRF to support General Fund / General Purpose operations. The five-year forecast anticipates the continuation of annual transfers from the DTRF to support General Fund / General Purpose operations in the amount of \$3.0 million annually for FY 2022 through FY 2026.

## *Pension and Other Postemployment Benefits*

Oakland County has established two retirement plans for its employees. The first plan is the Defined Benefit Pension Program, referred to as the County's Public Employees' Retirement System (PERS). The second plan is the Defined Contribution Pension Program, referred to as the Oakland Performance Retirement System (OPRS), which qualifies under Internal Revenue Code Section 401(a).

Individuals employed on or before July 1, 1994 had a choice to belong either to the PERS or the OPRS. All eligible individuals employed since July 1, 1994 have been enrolled in the OPRS.

Due to the voluntary shifting of 1,126 employees from the PERS to OPRS, and the fact that all newly hired employees participate in the OPRS, the OPRS has resulted in a savings of approximately \$193.6 million, with substantially reduced County financial risk, since inception of the program without jeopardizing the retirement security of valued employees.

The County has implemented benefit changes that will limit the growth of the cost of Other Post-Employment Benefits (OPEB) in the future, while still providing employees with a method to retain health care insurance once they leave County service. Rather than receiving a specific level of health care insurance when they retire from County service, employees hired after January 1, 2006, are enrolled in a "Retirement Health Savings Plan" (RHS). Under the RHS, for non-represented employees and most represented employees, the County contributes \$1,950 annually (\$75 per pay) to each employee's retirement health savings account (\$3,250 annually for those bargaining units bound by state law to binding arbitration). Upon leaving County service, the employee is entitled to the vested funds the County contributed based upon their length of service.

In 2014, the Board of Commissioners approved Miscellaneous Resolution #14005 that provided a one-time window which allowed certain eligible employees to voluntarily and irrevocably convert from the defined benefit VEBA Plan to the defined contribution RHS Plan. The "buy out" provided a lump sum deposit equivalent to \$2,000 per year for each year of eligible service. The result was that 83 employees opted out of the VEBA Plan with approximately \$2.1 million being set aside in individual RHS Plan accounts for these employees. It is estimated that the ratio of savings is approximately 5:1; meaning for every \$1 provided for the one-time voluntarily conversion, \$5 in savings is anticipated in present value liabilities. The resolution also lowered the longevity requirements for the graduated vesting schedule with the RHS Plan. The previous vesting schedule allowed for a partial benefit (60%) provided after 15 years of service with full benefit provided after 25 years of service. The revised vesting schedule allows for partial vesting after 6 years of employment with employees becoming fully vested in the RHS Plan after 10 years of County service. Once the employee separates employment and receives the vested cash benefit, the County's financial obligations ends.

Employees hired prior to January 1, 2006, qualify for participation in the County's Voluntary Employees' Benefit Association (VEBA). The VEBA is an irrevocable trust fund; assets from this fund can only be used to pay retiree health care cost. Although this is an increasingly popular vehicle to support retiree health care, Oakland County has gone one significant step further by fully funded its OPEB obligation.

In July 2007 the County issued \$557.0 million in Trust Certificates of Participation (COPs). COPs are taxable debt, which were issued over a period of 20 years at a 6.23% interest rate. Subsequent to the issuance of the 2007 COPs, new legislation was adopted by the State of Michigan (Public Act 329 effective October 9, 2012) that allowed local units of government to issue limited taxable general obligation bond to fund OPEB obligations. On September 27, 2013, Oakland County issued private placement debt of \$350.0 million in securities and used \$72.1 million from available assets in the Interim Retiree Medical Care Benefits Trust (IRMBT) and VEBA in order to refinance the outstanding \$422.1 million 2007 COPs debt. The \$350.0 million in securities were sold in two series; \$316.0 million was placed with Bank of America/Merrill Lynch, which was chosen as the Senior Underwriter in a competitive bid process, and \$34.0 million was placed with the County Treasurer as part of the County's investment portfolio which previously held a portion of the COPs. The refinancing reduced the annual debt interest rate from 6.23% to an all-inclusive interest rate of 3.80% over the remaining life of the debt with the obligation to be paid in full by April 2027. As a result, the annual debt service payment is reduced by an average of \$13.2 million per year and provides gross cumulative savings of \$171.1 million. This refinancing not only saved County taxpayers money, but also established a superseding plan to secure health care for all eligible County retirees and employees, and their covered dependents, to the end of their eligibility.

A more detailed discussion of Oakland County's pension and VEBA performance may be found in Notes #10, 11, 12, 13, and 14 to the financial statements.

County governments have faced a number of financial challenges over the past several years, including the additional challenges with the on-going COVID-19 pandemic. However, because of its historic long-term financial planning, prudent management of capital projects, the use of alternative funding sources, sound cash and investment management policies, and solid pension and post-employment benefit planning, along with the efforts of elected officials and employees, Oakland County has met the challenges. The continuation of these practices will be important to ensure the long-term fiscal stability of Oakland County government and preserve its ability to provide necessary public services to its citizens.

## **Major Initiatives**

Even through the continued significant challenges brought about with the COVID-19 pandemic, Oakland County government continued to provide the services expected by its residents, supported its local cities, villages, and townships, and worked with the private sector to support recovery of the local economy – all while still balancing a multi-year budget and maintaining a healthy fund balance. This was accomplished through the combined efforts of Oakland County's elected officials, administrators, and employees.

The COVID-19 pandemic has impacted residents, businesses, local communities, and the County workforce on many levels. To aid in the transparent communication with the public, Oakland County created a COVID-19 Response dashboard website. The site was coordinated through the County's information technology, communications, and public health teams to share a variety of information to keep the public informed. The site features an assortment of information, such as pandemic trend data with interactive maps as well as grant programs available to businesses, local governments, non-profit

organizations, school districts, and residents. The site also provides transparent information on the how the County utilized federal, state, and local funding in direct response to the pandemic, a vaccination hub, testing site information, and community resources. The site was awarded the Granicus Digital Government Award from the Center for Digital Government for its overall digital Coronavirus Response.

The County's response to the pandemic is on-going. As previously noted, Oakland County received and fully utilized \$219.4 million in direct CARES Act funding as well as other COVID-19-related grants to stabilize and mitigate the effects of the pandemic locally. The additional \$244.3 million of awarded ARPA Coronavirus Local Fiscal Recovery Fund federal monies are expected to be used over the next four years to further aid in the recovery. As of end of FY 2021, the \$32.2 million appropriated from ARPA funding has been allocated to address acute needs of residents and businesses, as well as to support county COVID-19 operations. The County continues to thoughtfully plan out the use of the remaining ARPA funding.

The County has also taken measures to address on-going security initiatives, major technology replacement and improvement projects, and infrastructure projects. This includes the replacement of the Oakland County public safety radio system. With an estimated overall project cost of \$61.0 million, the project will include replacement of the legacy 911 copper network to a regional Emergency Services Internet-protocol Network (ESINet) for the Next Generation 911 and the replacement of the Public Safety Radio Communications system that will enhance the communications and interoperability for first responders. This latest technology allows 911 calls to be routed using geographic information system coordinates and will allow callers to use wireless devices to transmit photographs, videos, in-car crash system data, and text messages. \$18.5 million of tax- exempt debt was issued in May 2020 for the radio project, \$4.5 million of additional funding appropriated in 2021 from the General Fund to add enhanced GPS functionality to better serve the public while protecting first responders, and the remaining amount of the project will predominately be covered through annual 911 operating surcharge funding.

Another noteworthy project is the replacement of County's human capital management and financial management system, a system key to running the County's day-to-day operations. The County's PeopleSoft applications were installed in two phases with the human resources (HR) component being implemented in 1998 and the financials component being implemented in 2006, and while the system has been maintained over the years, the systems have not been upgraded to new functionality since 2009 due to budgetary cuts required as a result of the Great Recession. Both the financial and HR applications lack many of the work process improvements offered by modern systems and the technical infrastructure to run the PeopleSoft applications has aged significantly, prompting the replacement. A Request for Proposal (RFP) was issued in late 2016 with eighteen (18) proposals submitted, reviewed, and scored. Workday was chosen as the provider for the new human capital management and financial management system. With a phased implementation approach, the first phase which included HR, Time Tracking, and Payroll functionality went live in July 2020. Due to challenges of the COVID-19 pandemic, implementation of the second phase, which encompasses the financial suite of applications, is scheduled to go live in May 2022. The Workday

system is expected to streamline operations and provide additional functionality that will enhance the financial management of the County.

Oakland County’s Workforce Development Division serves as the Oakland County Michigan Works! Agency and administers a variety of workforce programs and services. Oakland County Michigan Works! operates six service centers and works in partnership with employers, educators, economic developers, and community organizations in their mission to create a qualified workforce that meets both current and future talent needs of the county’s businesses. Two notable new events that took place over the past year included partnership programs with Oakland Schools, Oakland Community College, and the business community. This past April, the virtual Oakland County Apprenticeship Showcase event was held to give job seekers a chance to meet one-on-one with organizations that offer registered apprenticeship programs. The event included representatives from the building trades, manufacturing, health care, pharmacy, information technology, and culinary employers. Also, Oakland County Michigan Works! received grant funding from the State of Michigan to support the apprenticeship opportunities. The grant includes covering costs of on-the-job training as participants work toward earning registered certifications for in-demand careers. This past August, the launch of a logistics technician training and certification program was an effort to meet the growing need for logistics professionals, which is expected to grow four percent annually through 2029 according to the U.S. Bureau of Labor Statistics. Both of these programs are aligned with the County’s Oakland80 program, an initiative that calls for 80 percent of eligible residents to have either an educational degree or an advanced certification by 2030.

In September 2021, the Oakland County Health Division was recognized by the Public Health Accreditation Board (PHAB) when it received the coveted national accreditation award. The national accreditation program sets standards against which the nation’s governmental public health departments can assess and continuously improve the quality of their program and services. This accreditation helps health departments identify the areas that are critical to improving the work they do for their communities. The PHAB cited the Health Division’s robust relationships with community partners, commitment to improvement and growth, and skills in promoting the value of public health as its top strengths when it awarded the national accreditation. The Health Division received perfect scores in health equity, data collection and use, environmental health, lab services, emergency preparedness, access to care, and workforce.

The County continues to be a leader in efforts to share government resources through intergovernmental cooperative programs. The County’s Courts and Law Enforcement Management Information System (CLEMIS) program is a premiere example of regional collaboration with over 250 public safety agencies across Southeast Michigan. Also, many local communities’ contract with Oakland County for services such as road patrol, police and fire dispatch services, real property assessing and personal property appraisals, animal control, information technology services, water and sewer services, and collection of delinquent taxes.

The county executive’s FY 2022 – FY 2024 budget recommendation reflected a commitment to strengthening fiscal discipline practices, maintaining a balanced budget, and focusing on priority areas that require investment and leadership by the county. This includes expanding and protecting health

care; supporting criminal justice reform; increasing workforce development opportunities; initiating environmental sustainability measures; embracing diversity, equity and inclusion; enhancing cyber security; and strengthening emergency management support.

As noted in the accompanying financial statements, Oakland County's General Fund balance totaled \$288.4 million as of September 30, 2021. This level of fund balance equates to 58.6% of budgeted fiscal year 2022 General Fund/General Purpose expenditures. Of the \$288.4 million total equity amount \$0.4 million is considered non-spendable, \$12.2 million is assigned for carry forward balances and encumbrances, and \$16.5 million is assigned to balance the fiscal year 2022 budget. When the above amounts are removed, the General Fund balance still stands at \$259.3 million, or 52.7% of General Fund/General Purpose expenditures.

## **Awards and Acknowledgements**

The financial community has acknowledged the County's solid tax base and financial policies in recent years. The County continues to earn the highest bond rating achievable from Standard and Poor's (AAA) and Moody's Investors Service (Aaa).

In a credit opinion dated April 19, 2021 Moody's Investors Service reaffirmed Oakland County's Aaa status and stated:

“The outlook is stable because the county's credit profile will remain consistent given its positive tax base trajectory, significant reserve cushion, as well as management's track record and commitment to complying with its budgetary and debt policies and practices. The federal stimulus will contribute to financial stability through the remainder of the current pandemic.”

Oakland County has retained a AAA/Aaa bond rating since 1998. Oakland County's AAA/Aaa bond rating, affirmed by two rating agencies, allows the County to borrow at the lowest possible interest rate, saving County taxpayers millions of dollars in future costs.

The Government Finance Officers Association (GFOA) of the United States and Canada awarded a Certificate of Achievement for Excellence in Financial Reporting to Oakland County for its Annual Comprehensive Financial Report for the fiscal year ended September 30, 2020; this was the 30th consecutive year Oakland County received this prestigious award. In order to be awarded the Certificate of Achievement, Oakland County is required to publish an easily readable and efficiently organized Comprehensive Annual Financial Report. This report satisfied both generally accepted accounting principles (GAAP) and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe our current Annual Comprehensive Financial Report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to GFOA to determine its eligibility for another certificate.

In addition, Oakland County also received the GFOA's Distinguished Budget Presentation Award for its triennial budget document dated October 1, 2018 which covers FY 2019 through FY 2021. This latest award is the 16th in a row. In order to qualify for the Distinguished Budget Presentation Award,

Oakland County's budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operation guide, and a communications device. Oakland County was the first governmental entity in the state of Michigan to achieve this honor in 1984, the first year of the program.

Furthermore, Oakland County is the proud recipient of the GFOA award for its Popular Annual Financial Report (PAFR). The fiscal year 2020 PAFR award was the County's 24th consecutive citation.

In closing, the preparation of the Annual Comprehensive Financial Report would not have been possible without the efficient and dedicated services of the entire staff of the Fiscal Services Division of the Department of Management and Budget. We would like to express our appreciation to all members of the division who assisted and contributed to the preparation of this report. The division shares credit with all Countywide elected officials, including the Sheriff, Prosecuting Attorney, Clerk/Register of Deeds, Treasurer, and Water Resources Commissioner, as well as the County Board of Commissioners and the members of the Circuit, Probate, and 52<sup>nd</sup> District Courts, for their unfailing support in maintaining the highest standards of professionalism in the management of Oakland County's governmental finances.

Respectfully submitted,



David Coulter  
Oakland County Executive



Kyle I. Jen  
Director, Management & Budget



Lynn Sonkiss  
Fiscal Services Officer, Fiscal Services Division



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Oakland County  
Michigan**

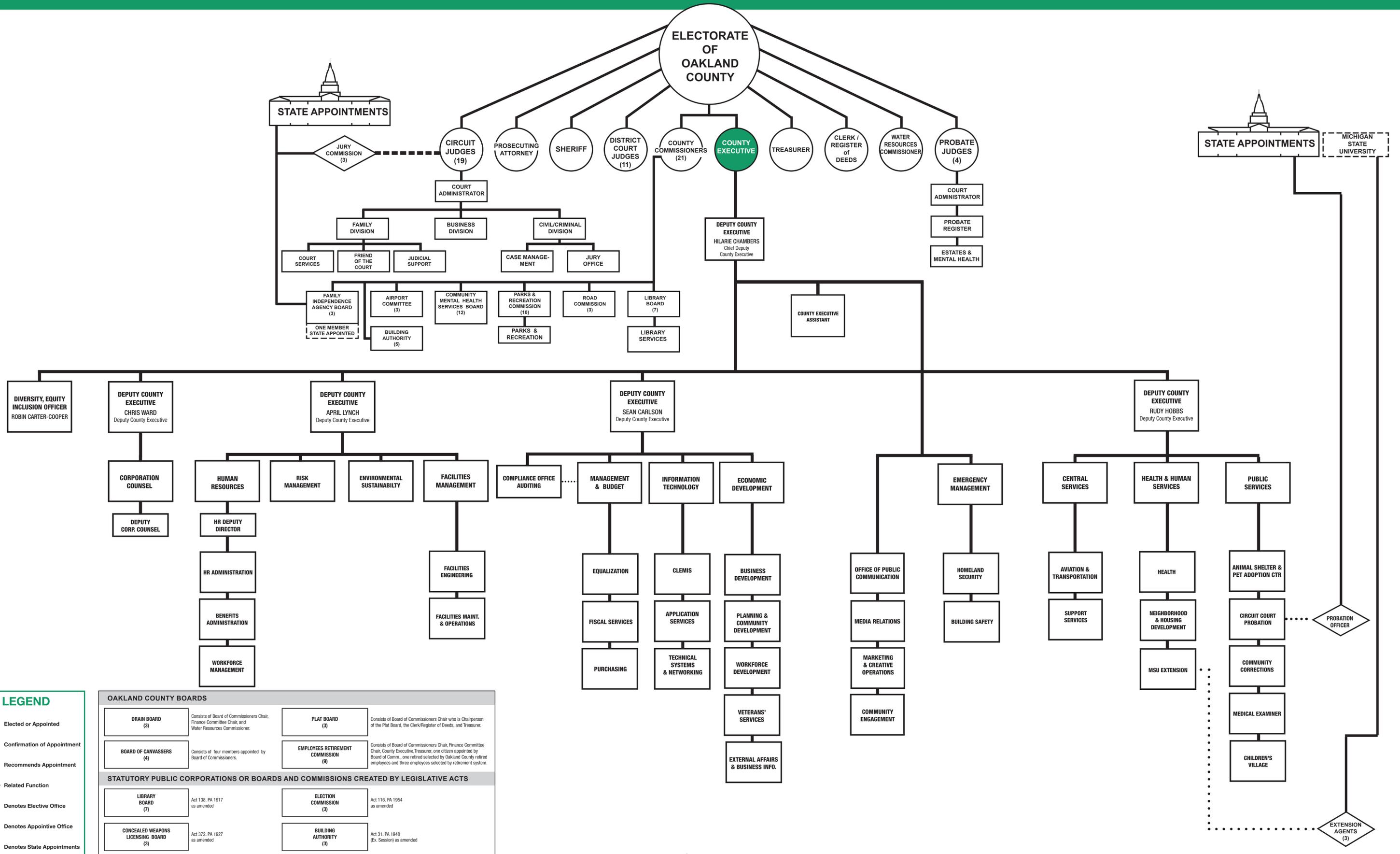
For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

September 30, 2020

*Christopher P. Morill*

Executive Director/CEO

# OAKLAND COUNTY GOVERNMENT ORGANIZATIONAL CHART



**LEGEND**

- Elected or Appointed
- - - Confirmation of Appointment
- Recommends Appointment
- • • • Related Function
- Denotes Elective Office
- Denotes Appointive Office
- ◇ Denotes State Appointments

OAKLAND COUNTY BOARDS			
<b>DRAIN BOARD (3)</b>	Consists of Board of Commissioners Chair, Finance Committee Chair, and Water Resources Commissioner.	<b>PLAT BOARD (3)</b>	Consists of Board of Commissioners Chair who is Chairperson of the Plat Board, the Clerk/Register of Deeds, and Treasurer.
<b>BOARD OF CANVASSERS (4)</b>	Consists of four members appointed by Board of Commissioners.	<b>EMPLOYEES RETIREMENT COMMISSION (9)</b>	Consists of Board of Commissioners Chair, Finance Committee Chair, County Executive, Treasurer, one citizen appointed by Board of Comm., one retired selected by Oakland County retired employees and three employees selected by retirement system.
STATUTORY PUBLIC CORPORATIONS OR BOARDS AND COMMISSIONS CREATED BY LEGISLATIVE ACTS			
<b>LIBRARY BOARD (7)</b>	Act 138, PA 1917 as amended	<b>ELECTION COMMISSION (3)</b>	Act 116, PA 1954 as amended
<b>CONCEALED WEAPONS LICENSING BOARD (3)</b>	Act 372, PA 1927 as amended	<b>BUILDING AUTHORITY (3)</b>	Act 31, PA 1948 (Ex. Session) as amended

**COUNTY EXECUTIVE**

David Coulter

**BOARD OF COMMISSIONERS**

Dave Woodward, Chairperson  
Marcia Gershenson, Vice-Chairperson

Charlie Cavell  
Yolanda S. Charles  
Michael J. Gingell  
Bob Hoffman  
Janet Jackson  
Karen Joliat

Adam Kochenderfer  
Eileen Kowall  
Thomas E. Kuhn  
Christine A. Long  
Penny Luebs  
Gary R. McGillivray  
Gwen Markham

William Miller  
Chuck Moss  
Kristen D. Nelson  
Angela Powell  
Michael Spisz  
Philip J. Weipert

**OTHER ELECTED OFFICIALS**

Clerk/Register of Deeds  
Lisa Brown

Treasurer  
Robert Wittenberg

Water Resources Commissioner  
Jim Nash

Prosecuting Attorney  
Karen D. McDonald

Sheriff  
Michael J. Bouchard

Chief Circuit Judge  
Shalina Kumar

Chief Probate Judge  
Kathleen A. Ryan

Chief District Judge  
Joseph G. Fabrizio

**AIRPORT COMMITTEE**

Eileen Kowall  
Christine A. Long  
Penny Luebs  
Gary McGillivray  
Kristen Nelson

**BUILDING AUTHORITY**

Eric McPherson, Chairperson  
Robert Wittenberg, Vice-Chairperson  
Jamele Hage, Secretary  
Emerson Devon Jackson  
David Coulter  
James Eshshaki, Designee

**PARKS AND RECREATION**

Gary R. McGillivray, Chairperson  
J. David VanderVeen, Vice-Chairperson  
Ebony Bagley, Secretary  
Christine A. Long, Executive Committee Member  
Sue Wells, Interim Executive Officer

Yolanda S. Charles  
Amanda Herzog

Robert E. Kostin  
Andrea LaFontaine  
Jim Nash

Nancy Quarles  
E. Lance Stokes

**ROAD COMMISSION**

Andrea LaLonde, Chairperson  
Nancy Quarles, Vice-Chairperson  
Ronald J. Fowkes, Commissioner

**DRAIN BOARD**

Jim Nash, Water Resources Commissioner  
Dave Woodward, Board of Commissioners Chairperson  
Gwen Markham, Finance Committee Chairperson

## Independent Auditor's Report

To the Board of Commissioners  
Oakland County, Michigan

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Oakland County, Michigan (the "County") as of and for the year ended September 30, 2021 and the related notes to the financial statements, which collectively comprise Oakland County, Michigan's basic financial statements, as listed in the table of contents.

### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### *Opinions*

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Oakland County, Michigan as of September 30, 2021 and the respective changes in its financial position and, where applicable, cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### *Emphasis of Matter*

As discussed in Note 1 to the financial statements, during the current year, the County adopted the provisions of Governmental Accounting Standards Board No. 84, *Fiduciary Activities*. Our opinion is not modified with respect to this matter.

To the Board of Commissioners  
Oakland County, Michigan

**Other Matters**

*Required Supplemental Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and other required supplemental information, as identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Oakland County, Michigan's basic financial statements. The combining and individual fund statements and schedules, introductory section, and statistical section, as identified in the table of contents, are presented for the purpose of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund statements and schedules, as identified in the table of contents, are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund statements and schedules, as identified in the table of contents, are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section and statistical section, as identified in the table of contents, have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated March 25, 2022 on our consideration of Oakland County, Michigan's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Oakland County, Michigan's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Oakland County, Michigan's internal control over financial reporting and compliance.



March 25, 2022

**MANAGEMENT'S DISCUSSION AND ANALYSIS**

The following is a discussion and analysis of Oakland County's (the County) financial performance, providing an overview of the activities for the fiscal year ended September 30, 2021. This analysis should be read in conjunction with the Transmittal Letter, beginning on page 1 of this report, and with the County's financial statements, which follow this section.

**FINANCIAL HIGHLIGHTS**

**Government-wide:**

- In total, Oakland County's financial position increased by \$153.3 million or 9.1 percent during fiscal year 2021, increasing from \$1,683.8 million to \$1,837.1 million (excluding component units).
- Governmental activities net position increased by approximately \$131.6 million, increasing from \$877.5 million to \$1,009.1 million.
- Business-type activity net position increased \$21.7 million from \$806.3 million to \$828.0 million.

**Fund Level:**

- At the close of the fiscal year, the County's governmental funds reported combined ending fund balance of \$344.8 million, an overall increase of \$28.1 million from the fiscal year 2020 governmental funds combined ending fund balance.
- The General Fund balance increased by \$21.4 million from \$267.0 million at the end of fiscal year 2020 to \$288.4 million at the end of fiscal year 2021.
- At the close of the fiscal year, the County's proprietary funds reported a combined ending net position of \$1,328.0 million, consisting of \$828.0 million for the Enterprise Funds (a \$21.7 million increase from fiscal year 2020) and \$499.9 million for the Internal Service Funds (a \$120.6 million increase from fiscal year 2020).

**Capital and Long-term Debt Activities:**

- The County's capital assets experienced a net increase of \$24.4 million during fiscal year 2021, which is attributed to a \$27.3 million net increase in business type activities and a net decrease of \$2.9 million in governmental activities.
- The County reported approximately \$11.5 million in new general government debt and business type debt during fiscal year 2021. This supported debt for general government of \$11.3 million and \$.2 million of business type debt. Of the \$11.5 million of additions, approximately \$9.5 million was related to refunding bond issues to take advantage of call options and favorable interest rates.
- The County's primary government bond and note obligations decreased by \$53.2 million during fiscal year 2021, which reflects \$22.7 million in payments and refunding activity related to Building Authority debt, \$26.6 million in payments related to Retirees Health Care bonds, and \$3.9 million in payments and refunding activity related to Water and Sewer debt.
- The County is \$7.9 *billion* below its authorized debt limit.

## OVERVIEW OF THE FINANCIAL STATEMENTS

The annual financial report of the County consists of the following components: 1) Introductory Section which includes the *Transmittal Letter*; 2) Financial Section which includes the *Auditor's Report*, the *Management Discussion and Analysis*, the *Basic Financial Statements* (government-wide financial statements, fund financial statements, notes to the financial statements), *Required Supplementary Information* such as a budget to actual comparison for the General Fund, additional *Required Information* including combining financial statements for all non-major governmental funds, proprietary funds and fiduciary funds; and 3) Statistical Section which provides a ten (10) year history on specific data regarding the County.

### **Government-wide Financial Statements (Reporting the County as a Whole)**

The set of *basic financial statements* includes the Statement of Net Position and the Statement of Activities, which report information about the County as a whole and about its activities. Their purpose is to assist in answering the question: is the County, in its entirety, better or worse off as a result of this fiscal year's activities? These statements, which include all non-fiduciary assets and liabilities, are reported on the *accrual basis of accounting*, similar to a private business. Accrual accounting means revenues are accounted for when they are *earned*, and expenses are accounted for when an *obligation* is incurred; regardless of when the actual cash is received or disbursed.

The Statement of Net Position presents the entire County's assets and liabilities, recording the difference between the two as "net position." Over time, increases or decreases in net position measure whether the County's financial position is improving or declining.

The Statement of Activities presents information showing how the County's net position changed during fiscal year 2021. All changes in net position are reported based on the period for which the underlying events occur, regardless of the timing of related cash flows. Therefore, revenue and expenses are reported in these statements for some items that will only result in cash flows in future financial periods, such as uncollected taxes and earned but unused employee annual leave.

Both statements report the following activities:

- *Governmental Activities* – Most of the County's basic services are reported under this category. Taxes, charges for services, and intergovernmental revenues primarily fund these services. Most of the County Executive departments, law enforcement, the courts, the Board of Commissioner operations, and other countywide elected official operations are reported under these activities.
- *Business-type Activities* – These activities operate like private businesses. The County charges fees to recover the cost of the services provided. The Oakland County International Airport, Water and Sewer services, and the Parks and Recreation Fund operations are examples of these activities.
- *Discretely Presented Component Units* – Component units are legally separate organizations for which the Board of Commissioners appoints a majority of the organization's policy board and there is a degree of financial accountability to the County. Two organizations are included as component units: the Road Commission for Oakland County and the Drainage Districts.

As stated previously, the government-wide statements report on an *accrual* basis of accounting. However, the governmental funds report on a *modified accrual basis*. Under modified accrual accounting, revenues are recognized when they are available to pay obligations of the fiscal period, expenditures are recognized when they are due and able to be paid from available resources.

## Oakland County, Michigan

### Management's Discussion and Analysis

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Because of the different basis of accounting between the fund statements (described below) and the government-wide statements, a reconciliation between the two statement types is presented in the financial section. The following summarizes the impact of transitioning from modified accrual to full accrual accounting:

- Capital assets used in governmental activities (depreciation) are not reported on the governmental fund financial statements.
- Capital outlay spending results in capital assets on the government-wide statements, but is reported as expenditures on the governmental fund financial statements.
- Internal service funds are reported as governmental activities on the government-wide statements, but are reported as proprietary funds on the fund financial statements.
- Long-term contingencies, such as litigation, etc., appear as liabilities on the government-wide statements; however, they will not appear on the governmental fund financial statements unless current resources are used to pay a specific obligation.
- Bond proceeds are reported as liabilities on the government-wide statements, but are recorded as other financing sources on the governmental fund financial statements.

#### **Fund Financial Statements (Reporting the County's Major Funds)**

The fund financial statements provide information on the County's significant (major) funds – not on the County as a whole. A fund is a fiscal and accounting entity with a self-balancing set of accounts that the County uses to keep track of specific sources of funding and spending for a particular purpose. State law or policy requires some separate funds, such as the Child Care Fund; other funds are required by bond or grant agreements, such as the Friend of the Court Fund. Funds are also utilized to track specific operations, which include the internal services funds (e.g. Motor Pool, Fringe Benefits, Building and Liability Insurance, etc.) and enterprise funds (e.g. Airports and Parks and Recreation).

The *basic financial statements* only report major funds as defined by the GASB and the Michigan Department of Treasury. All other funds are classified as non-major funds. The County includes detailed information on its non-major funds in other sections of this report.

The County's funds are divided into three categories – governmental, proprietary, and fiduciary – and use different accounting approaches:

- *Governmental Funds* – Most of the County's basic services are reported in the governmental funds. The focus of these funds is how cash and other financial assets that can be readily converted to cash, flow in and out during the course of the fiscal year, and how the balances left at year-end are available for spending on future services. Consequently, the governmental fund statements provide a detailed *short-term* view that helps determine whether there are more or fewer financial resources that may be expended in the near future to finance the County's programs. These funds are reported using the *modified accrual* basis of accounting as described above. Because this basis of accounting differs from the government-wide statements, additional information is provided reconciling the governmental fund statements to the government-wide statements.

Governmental funds include the *General Fund*, as well as *Special Revenue Funds* (use of fund balance is restricted), *Capital Projects Funds* (used to report major capital acquisitions and construction), and *Debt Service Funds* (accounts for resources used to pay long-term debt principal and interest).

## Oakland County, Michigan

### Management's Discussion and Analysis

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- *Proprietary Funds* – Services, for which the County charges customers (whether outside the County structure or a County department) a fee, are generally reported in proprietary funds. Proprietary funds use the *accrual* basis of accounting used in the government-wide statements and by private business. There are two types of proprietary funds. *Enterprise funds* report activities that provide supplies and services to the general public as well as the cities, villages, and townships. An example is the Oakland County International Airport. *Internal Service funds* report activities that provide supplies and a service primarily to the County's other operations, such as the Motor Pool Fund. Internal Service funds are reported as governmental activities on the government-wide statements.
- *Fiduciary Funds* – The County acts as a trustee or fiduciary for its employee pension plans. It is also responsible for other assets that, because of trust arrangements, can only be used for the trust beneficiaries. The County's fiduciary activities are reported in separate statements of Fiduciary Net Position and Changes in Fiduciary Net Position. These funds, which include pension, VEBA, and trust funds, are reported using the accrual basis of accounting. The government-wide statements *exclude* the custodial fund activities and balances because these assets are not available to the County to fund its operations.

#### Notes to the Financial Statements

The Notes to the Basic Financial Statements provide additional information that is essential to a full understanding of the detail provided in the government-wide and fund financial statements.

#### Required Supplementary Information

Following the basic financial statements is additional Required Supplementary Information (RSI) which further explains and supports the information in the financial statements. RSI includes a budgetary comparison schedules for the General Fund and ARP Local Fiscal Recovery Fund, and pension and OPEB trend data.

#### Other Supplementary Information

Other supplementary information includes combining financial statements for non-major governmental, proprietary, and fiduciary funds. These funds are added together, by fund type, and are presented in single columns in the basic financial statements, but are not reported individually, as are the major funds, on the government-wide statements.

#### Special Note:

The fiscal year 2021 Annual Comprehensive Financial Report (ACFR) reflects the implementation of Governmental Accounting Standards Board (GASB) Statement 84, Fiduciary Activities.

# Oakland County, Michigan

## Management's Discussion and Analysis

### FINANCIAL ANALYSIS OF THE COUNTY AS A WHOLE

The government-wide financial analysis focuses on the net position and changes in net position of the County's governmental and business-type activities. As previously stated, Oakland County's overall financial position improved during fiscal year 2021. As reflected on the table below, the County's combined net position increased by \$153.3 million. This includes the net position increase of \$131.6 million (15.0 percent) for governmental activities and the net position increase of \$21.7 million (2.7 percent) for business-type activities.

#### Oakland County's Net Position (in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2021	2020	2021	2020	2021	2020
Current Assets	\$ 792.9	\$ 787.0	\$ 521.3	\$ 523.0	\$ 1,314.2	\$ 1,310.0
Capital Assets	227.1	230.0	390.9	363.6	618.0	593.6
Other Long-term Assets	690.2	438.8	-	21.6	690.2	460.4
<b>Total Assets</b>	<b>1,710.2</b>	<b>1,455.8</b>	<b>912.2</b>	<b>908.2</b>	<b>2,622.4</b>	<b>2,364.0</b>
Deferred Outflows of Resources						
Related to Pension	-	27.0	-	-	-	27.0
Related to OPEB	2.8	65.3	-	-	2.8	65.3
<b>Total Deferred Inflows of Resources</b>	<b>2.8</b>	<b>92.3</b>	<b>-</b>	<b>-</b>	<b>2.8</b>	<b>92.3</b>
Current Liabilities	266.4	322.2	44.6	50.7	311.0	372.9
Other Liabilities	263.7	317.2	47.1	51.2	310.8	368.4
<b>Total Liabilities</b>	<b>530.1</b>	<b>639.4</b>	<b>91.7</b>	<b>101.9</b>	<b>621.8</b>	<b>741.3</b>
Deferred Inflows of Resources						
Related to Pension	45.5	-	-	-	45.5	-
Related to OPEB	128.4	31.2	-	-	128.4	31.2
<b>Total Deferred Inflows of Resources</b>	<b>173.9</b>	<b>31.2</b>	<b>-</b>	<b>-</b>	<b>173.9</b>	<b>31.2</b>
Net Position:						
Net Investment in Capital Assets	203.4	199.4	339.9	327.1	543.3	526.5
Restricted	60.0	52.5	120.5	122.3	180.5	174.8
Unrestricted	745.7	625.6	367.6	356.9	1,113.3	982.5
<b>Total Net Position</b>	<b>\$ 1,009.1</b>	<b>\$ 877.5</b>	<b>\$ 828.0</b>	<b>\$ 806.3</b>	<b>\$ 1,837.1</b>	<b>\$ 1,683.8</b>

# Oakland County, Michigan

## Management's Discussion and Analysis

The following condensed financial information was derived from the government-wide Statement of Activities and reflects how the County's net position changed during the fiscal year:

### Changes in Oakland County's Net Position

(in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
<b>Revenues</b>						
Program Revenues						
Charges for Services	\$ 175.1	\$ 161.3	\$ 302.5	\$ 293.1	\$ 477.6	\$ 454.4
Grants and Contributions						
Operating	219.7	184.0	0.4	1.2	220.1	185.2
Capital	0.1	1.8	1.1	12.9	1.2	14.7
General Revenues						
Property Taxes	256.7	247.9	21.6	13.7	278.3	261.6
Intergovernmental Revenue	44.9	38.6	0.3	0.3	45.2	38.9
Investment Earnings	4.3	11.2	2.5	7.5	6.8	18.7
Other Revenue	16.2	0.2	-	-	16.2	0.2
Gain on Sale of Assets	0.8	0.4	-	-	0.8	0.4
<b>Total Revenues</b>	<u>717.8</u>	<u>645.4</u>	<u>328.4</u>	<u>328.7</u>	<u>1,046.2</u>	<u>974.1</u>
<b>Expenses</b>						
Public Safety	170.2	181.2	23.1	19.7	193.3	200.9
Justice Administration	82.7	83.4	-	-	82.7	83.4
Citizen Services	197.2	166.2	6.9	7.1	204.1	173.3
Public Works	20.6	12.2	244.8	239.4	265.4	251.6
Recreation and Leisure	0.9	1.0	26.3	23.1	27.2	24.1
Commerce and Community Dev.	44.9	38.8	-	-	44.9	38.8
General Government	68.1	45.2	0.9	0.8	69.0	46.0
Interest on Debt Service	2.3	3.1	-	-	2.3	3.1
Unallocated Depreciation	2.9	3.3	-	-	2.9	3.3
<b>Total Expenses</b>	<u>589.8</u>	<u>534.4</u>	<u>302.0</u>	<u>290.1</u>	<u>891.8</u>	<u>824.5</u>
Revenues (Under) Over Expenditures	128.0	111.0	26.4	38.6	154.4	149.6
Special item - Transfer of water system	-	-	(1.1)	(3.3)	(1.1)	(3.3)
Transfers - On-going	3.6	8.1	(3.6)	(8.1)	-	-
<b>Increase (Decrease) in Net Position</b>	<u>131.6</u>	<u>119.1</u>	<u>21.7</u>	<u>27.2</u>	<u>153.3</u>	<u>146.3</u>
Net Position - Beginning	877.5	758.4	806.3	779.1	1,683.8	1,537.5
Net Position - Ending	<u>\$ 1,009.1</u>	<u>\$ 877.5</u>	<u>\$ 828.0</u>	<u>\$ 806.3</u>	<u>1,837.1</u>	<u>1,683.8</u>

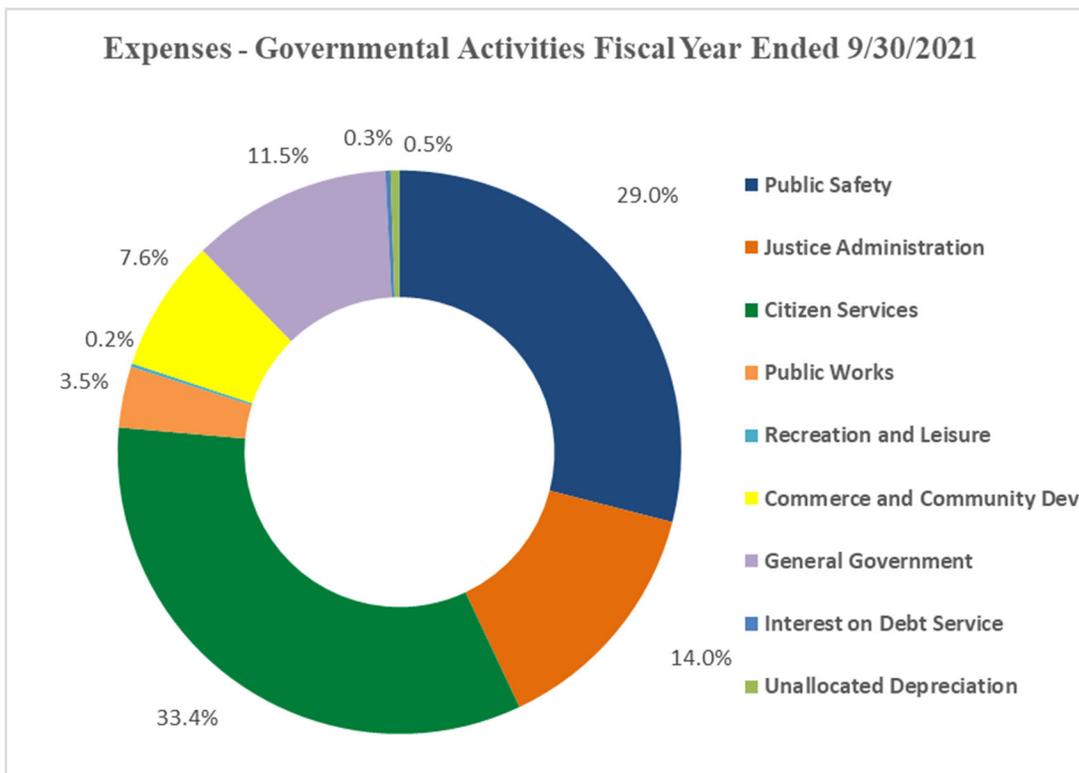
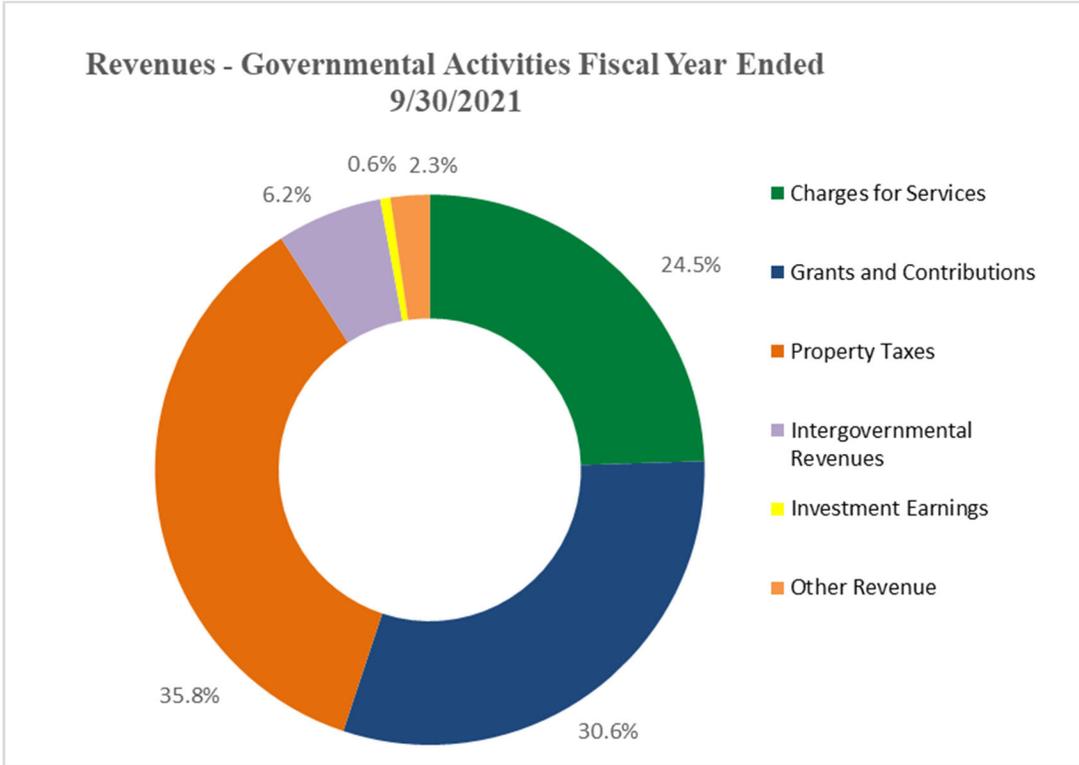
# Oakland County, Michigan

## Management's Discussion and Analysis

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### Governmental Activities:

The following charts depict revenue and expenses of the governmental activities for the fiscal year:



## Oakland County, Michigan

### Management's Discussion and Analysis

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In total, fiscal year 2021 governmental activity revenue increased by \$72.4 million (11.2 percent) from fiscal year 2020 primarily reflecting increased federal and state funding to support COVID-19 pandemic response programs.

Property taxes generated \$256.7 million in revenue, remaining the largest source of support for governmental activities, comprising 35.7 percent of all governmental activity revenue. Governmental activities have decreased their dependency on property taxes; the fiscal year 2021 percentage is far below fiscal year 2008, when property taxes represented 60.6 percent of governmental activity revenue. However, this reduced reliance on property tax revenue is due to reduced property values when compared to 2008 rather than substantial increases from other revenue sources.

Property tax revenue increased by approximately \$8.8 million from the amount realized during fiscal year 2020. This overall increase is primarily due to increasing property taxable values over the past year as well as the timing of property tax collections. The County's operating millage rate of 4.0132 mills is the ninth lowest county general operating millage rate in the State. For more details regarding actual property tax collections, please see the statistical section appearing in the last section of this document.

For FY 2021, the second largest source of support for governmental activities is the \$219.7 million received in operating and capital grants contributions, which is 30.6 percent of the total revenue for governmental activities. This amount represents a \$34.0 million increase (19.3 percent) from fiscal year 2020. There were also several grants passed through the State of Michigan for the COVID-19 pandemic response related to small business support, public health, and public safety needs. Included in this total change is a \$35.7 million increase in operating grants and a \$1.7 million decrease in capital contributions and grants in comparison to fiscal year 2020.

Charges for services, which reflects revenue generated by county operations charging specific benefiting parties for services performed, as well as recognition of other revenues generated by specific programs, is the third largest source of governmental activity revenue, generating \$175.1 million or 24.4 percent of the total. The increase in revenue is largely due to Register of Deeds and increases in the housing transfer related activities. There are a wide variety of activities charged under this category including service rendered to individuals, such as fees for marriage licenses, passports, and access to county records; as well as services rendered to other governmental units including contracted law enforcement and dispatch services, real and personal property assessing services, and the housing of state wards in the County's juvenile facility.

The \$175.1 million collected in fiscal year 2021 represents a \$13.8 million increase (8.5 percent) from the previous fiscal year. The primary reason for the increase is due to law enforcement contract revenue as services for special events, which did not take place in the prior year due to the pandemic; court activity was reduced in the prior year also due to the pandemic.

## Oakland County, Michigan

### Management's Discussion and Analysis

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Oakland County governmental activities also recorded \$44.9 million in intergovernmental revenue during fiscal year 2021, a \$6.3 million increase from the \$38.6 million received in fiscal year 2020. The increase is primarily related revenue sharing payments from the State of Michigan increasing back to pre-pandemic levels. Intergovernmental revenue is “shared” revenue by the state and federal government and is not tied to contractual obligations such as grant agreements. However, in the case of the convention facility liquor tax revenue, one-half of the revenues distributed by the State under the authority of the State Convention Facility Development Act, P.A. 106 of 1985, must be earmarked for substance abuse prevention and treatment programs.

Governmental activities generated \$4.3 million in investment earnings during fiscal year 2021; this amount reflects a \$6.9 million decrease (61.6 percent) from the amount earned in fiscal year 2020. The decrease is substantially due to reduced investment earnings and market value adjustments in comparison to the previous year.

Governmental activity fiscal year expenses increased \$35.4 million from the fiscal year 2020 expense level, a 10.4 percent increase from the previous fiscal year. The increase was significantly less than prior year's increase and was primarily attributed to expense returning to pre-pandemic levels.

Citizen Services, which includes all public health activities, public services such as Veterans' Services, and the care of children who have been declared wards of the Oakland County Family Court, has jumped to the largest governmental activity with \$197.2 million in expenses, or 34.6 percent of the total governmental activities. Expenses increased by \$31.0 million from the fiscal year 2020 level (18.6 percent). The overall increase is largely related the COVID-19 pandemic programming efforts that have continued.

Public Safety fell to the second largest governmental activity, behind Citizen Services; expensing \$170.2 million of the \$589.8 million total governmental activities amount (28.9 percent). Public Safety, which encompasses law enforcement, crime prevention, incarceration, emergency management, and technical support, experienced a \$11.0 million decrease (6.1 percent) in comparison to the previous fiscal year. The primary reason for the decrease is related to the reduction of hazard pay that was provided during the height of the pandemic.

Justice Administration is the third largest expense category accounting for \$82.7 million, or 14.5 percent of the total governmental activity expenses. The Justice Administration activity, which centers on the operations of the 6<sup>th</sup> Judicial Circuit Court and 52nd District Court, as well as the Prosecuting Attorney and County Clerk functions which support the courts and the Reimbursement Unit of the Fiscal Services Division, experienced a \$.7 million increase (1.0 percent) from the previous fiscal year. This minimal increase indicates personnel costs and costs associated with the Michigan Indigent Defense Commission activity are leveling off.

The Public Works activity, which includes the operating systems that form the infrastructure of basic county functions, expensed \$20.6 million in fiscal year 2021, or 3.6 percent of the total governmental activities expenses. This level of expense is a net increase of \$8.4 million (68.9 percent) from fiscal year 2020. Most of this increase is due to fluctuating Act 342 water and sewer projects and other infrastructure projects that did not meet capitalization thresholds.

## Oakland County, Michigan

### Management's Discussion and Analysis

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Commerce and Community Development, which reflects all efforts to promote and sustain a strong economic business climate and vibrant communities, experienced \$44.9 million in expenses, or 7.9 percent of the total governmental activities. This reflects an increase of \$6.1 million (15.7 percent) from fiscal year 2020. The majority of the increase is related to the timing of Community Development Block Grant awards (please note the pandemic related programming for Community Development Block Grants is captured under Citizen Services activity).

The General Government activity, which is comprised of the administration and financial management of County business, expensed \$68.1 million in fiscal year 2021, or 11.5 percent of the total governmental activity expenses. The level of expenses in fiscal year 2021 increased by \$22.9 million (50.6 percent) from fiscal year 2020 level. The majority of the increase is result of an estimated potential liability related to the *Rafaeli, LLC v Oakland County* court case that was filed in 2015. While the County prevailed in a ruling issued by the Oakland County Circuit Court on July 27, 2021, that the Michigan Supreme Court's 2020 decision on claims should be applied prospectively, the highly complex legal history of the case and the uncertainty in the pending appeal process resulted in management's decision to record a potential liability in the fiscal year 2021 government-wide statements only.

The result of fiscal year 2021 governmental activity was an overall increase of \$131.6 million in net position, to \$1,009.1 million. Of the total \$1,009.1 million in governmental activities' net position, \$203.4 million is invested in capital assets; \$60.0 million is reported as restricted, meaning these assets are legally committed for a specific purpose through statute or by another authority outside the County government; and \$745.7 million is reported as unrestricted.

#### **Business-type Activities:**

Net position in business-type activities is reported at \$828.0 million for fiscal year 2021, an increase of \$21.7 million (2.7 percent) over the amount reported at the end of fiscal year 2020. Of the total net position, \$339.9 million is for the net investment in capital assets, \$120.5 million is restricted, and \$367.6 million is reported as unrestricted. It is important to note that although reported as unrestricted, many of these assets have been reserved through Board of Commissioners resolutions to be spent on specific activities.

During fiscal year 2021, business-type activities generated \$328.4 million in revenue; this is a slight decrease of \$.3 million (.1 percent) from the previous fiscal year. Overall, the business-type activities remained steady in the interceptor sewage disposal system revenue as well as retail water and sewer revenue.

Business-type activity recorded expenses of \$302.0 million, an increase of \$11.9 million from fiscal year 2020 (4.1 percent). This increase is related to expenses increasing in Public Works, Public Safety and Recreation and Leisure.

**FINANCIAL ANALYSIS OF THE COUNTY'S MAJOR FUNDS**

GASB Statement 34 requires that funds designated as "major" be presented as a separate column on the face of the financial statements. Statement 34 defines a "major fund" as the General Fund, and any governmental or enterprise fund which has either total assets, total liabilities, total revenues or total expenditures/expenses that equal at least ten (10) percent of those categories for either the governmental funds or the enterprise funds *and* where the individual fund total also represents five (5) percent of those categories for governmental and enterprise funds combined.

Governmental Funds

Three (3) governmental funds are designated as major funds of the County: The *General Fund*, *American Rescue Plan (ARP) Local Fiscal Recovery Fund*, and the *Water and Sewer Debt Act 342 Fund*. As the County completed fiscal year 2021, the governmental funds reported *combined* fund balances of \$344.8 million with the fund balances of the General Fund, ARP Local Fiscal Recover Fund, and the Water & Sewer Debt Act 342 representing 83.6 percent of the combined governmental funds balance.

The fiscal year ending combined fund balances of \$344.8 million represents an increase of \$28.1 million from the combined fund balances reported at the end of fiscal year 2020. The overall increase in the combined governmental fund balances includes a \$21.4 million increase to the General Fund balance. The Water and Sewer Debt Act 342 remained relatively unchanged. The non-major governmental funds increased by \$6.7 million overall and primarily reflects the timing of expenditures in the special revenue and capital project funds.

**General Fund**

The General Fund is the principal operating fund of the County. Unless otherwise required by statute, contractual agreement, or policy, all County revenues and expenditures are recorded in the General Fund. As of September 30, 2021, the General Fund reported a fund balance of \$288.4 million. This amount reflects an increase of \$21.4 million (8.0 percent) from the fund balance of \$267 million reported as of September 30, 2020.

The overall \$21.4 million increase in the General Fund balance is a result of General Fund revenues exceeding General Fund expenditures by \$69.9 million. In addition, the General Fund received \$6.4 million transfers from other funds, while transferring \$55.0 million to other funds, rendering a net "transfer-out" of \$48.5 million.

General Fund revenues were recorded at \$579.7 million for fiscal year 2021. This amount is an increase of \$53.4 million (10.1 percent) from the \$526.3 million received in fiscal year 2020. The majority of the increase is due to federal and state funding provided in response to the COVID-19 pandemic, as well as improved property taxable values and property tax collections. See the Transmittal Letter for more information on the Coronavirus Aid, Relief, and Economic Security (CARES) Act funding.

General Fund expenditures were \$509.8 million, an increase of \$42.8 million from the fiscal year 2020 level (9.2 percent). Again, the overall change primarily reflects programming in response to the COVID-19 pandemic.

## Oakland County, Michigan

### Management's Discussion and Analysis

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The General Fund received \$6.4 million in transfers from other funds; this is an increase of \$0.2 million (3.2 percent) from the amounts transferred during fiscal year 2020. This increase relates to eligible amounts authorized for transfer from restricted funds and the completion and close out of projects in comparison to the previous year.

The General Fund transferred \$55.0 million to other funds during fiscal year 2021. This amount is \$3.1 million less (5.6 percent) than the fiscal year 2020 transfers. The decrease reflects less transfers made to the Child Care Fund (CCF) operating subsidy in fiscal year 2021.

Of the total \$288.4 million General Fund balance, all but \$15.7 million is Non-Spendable or Assigned for specific purposes. The total fiscal year 2021 General Fund balance of \$288.4 million represents 49.7 percent of the fiscal year 2021 General Fund operations. However, when removing Non-Spendable, or Assignments that were specifically for encumbrance or carryforward amounts, that leaves fund balance of approximately \$276.2 million or 47.7 percent of fiscal year 2021 General Fund operations. The General Fund balance of \$288.4 million represents 83.6 percent of the combined fund balances of the governmental funds.

#### General Fund Budgetary Highlights

Oakland County's budget is a dynamic document and process. Although the FY 2021 budget was adopted on September 23, 2020 (prior to the start of the fiscal year), the budget is frequently amended during the course of the fiscal year to reflect changing operational demands.

The General Fund revenue budget was increased by \$145.5 million (33.6 percent) during the fiscal year 2021 from \$432.4 million to \$577.9 million. The substantial increase is primarily to recognize the remaining CARES Act federal funding provided to support the COVID-19 pandemic response as well as favorable property tax revenue.

Actual General Fund revenue totaled \$579.7 million, \$1.9 million more than the amended budget. Although variances naturally occur in every revenue line item, the most significant reason for this overall variance is related to favorable property tax revenue of \$2.3 million due to a 3.84% improvement of taxable value as well as the timing of property tax collections. Intergovernmental Revenue was \$1.1 million favorable overall largely due to an excess distribution from the State of Michigan for personal property tax loss reimbursement. While the majority of the departments experienced unfavorable Charges for Services revenue due to the on-going COVID-19 pandemic, the Charges for Services revenue category resulted in an overall favorable variance of \$1.1 million due to significant favorability in the Clerk/Register of Deeds department for the recording of real estate transactions. The overall favorability was partially offset by unfavorable \$1.3 million Investment Income revenue due to market value adjustments and \$1.8 million in unfavorable State Grant revenue as a portion of the health-related advance funding from the State was not able to be recognized as earned revenue.

The General Fund expenditure budget increased \$169.4 million (42.6 percent) from \$397.3 million to \$566.7 million during fiscal year 2021. Most of the amendments, approximately \$142.6 million, were related to various support appropriations authorized for the on-going pandemic response. Also, \$14.7 million was re-appropriated in fiscal year 2021 for carry forward requests and encumbrances that were approved with the FY 2020 Year End Report approved by the Board of Commissioners in December 2020. Furthermore, there were appropriations made during fiscal year 2021 of \$2.0 million in new Local Road Improvement program projects and new Tri-Party Road Improvement Program projects in the amount of \$2.0 million.

## Oakland County, Michigan

### Management's Discussion and Analysis

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The General Fund expenditures for fiscal year 2021 were \$56.9 million below budget. Of the \$56.9 million favorability, approximately \$13.0 million was related to salary and fringe benefit savings due to vacancies and turnover. There was also \$41.5 million in contractual/commodity operating favorability. Approximately \$11.5 million of the \$41.5 million favorability was included as a carry forward request to be re-appropriated in fiscal year 2022. The majority of the remaining contractual/commodity operating favorability is due to the true up of CARES Act funding that was applied to county personnel pandemic support costs.

The adopted budget also included other financing sources and uses for General Fund operations, essentially the net result of the General Fund receiving resources from other funds less the amount of General Fund resources provided to (or transferred to) other funds. The adopted budget assumed that the General Fund would transfer \$35.7 million more in resources to other funds (financing uses) than it would take in from other funds (financing sources). The financing uses budget was increased during fiscal year 2021 by \$28.3 million from \$41.0 million to \$69.3 million. Major amendments included \$7.0 million to support the County's Building and Liability Fund; \$5.2 million to the Major Departmental Support Projects Fund toward the Financial and Human Capital Management System Replacement Project; \$4.4

million to provide additional functionality and equipment replacement for the County's Public Safety Radio Communications Project; \$3.9 million to internal service funds that provided required pandemic operational support; \$1.6 million for Phase III of the Universal Communications and Collaboration Project; \$1.5 million for a feasibility study for a new Sheriff's Emergency Operations Center, Training Center, and Strategic Storage Facility; \$1.3 million County funding toward the Economic Development Administration CARES Act Recovery Assistance Grant; and \$625,500 for the County Campus Sustainability Planning Project.

Actual financing uses from the General Fund were \$14.3 million less than budgeted. This variance largely reflects reduced operational requirements for the Child Care Fund (\$11.5 million), Economic Development Administration CARES Act Recovery Assistance Grant that requested to be carried forward and re-appropriated in fiscal year 2022 (\$1.3 million), Housing & Community Development Grants (\$625,822), the Friend of the Court Grant Fund (\$383,678), and Law Enforcement Grants (\$374,020).

#### **ARP Local Fiscal Recovery Fund**

The ARP Local Fiscal Recovery Fund is a new major fund this year. This fund was created to track Federal funding awarded through the American Rescue Plan Act (ARPA) Coronavirus Local Fiscal Recover Fund. See the Transmittal Letter for Additional information on ARPA funding. Total revenues for this fund were reported at \$5.5 million for fiscal year 2021. This amount represents 7.9% of the total revenues in the governmental funds. The expenditures were \$5.5 million, representing 8.3% of governmental funds expenditures. There is no effect on fund balance for the governmental funds.

#### **The Water and Sewer Debt Act 342**

The remaining governmental fund classified as major is the *Water and Sewer Debt Act 342 Fund*, which experienced a decrease in fund balance of \$4,481 to report a total fund balance of \$17,909.

# Oakland County, Michigan

## Management's Discussion and Analysis

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### Enterprise Funds

There are five (5) *enterprise funds* that are classified as major: the *Parks and Recreation Fund*, the *Delinquent Tax Revolving Fund*, the *Water and Sewer Trust Fund*, the *Evergreen-Farmington Sewage Disposal System (EFSDS) Fund*, and the *Southeast Oakland County Sewage Disposal System (SOCSDS) Fund*. As of September 30, 2021, the Enterprise Funds had a combined net position of \$828.0 million, an increase of \$21.7 million from the combined net position reported at the end of fiscal year 2020. The five major enterprise funds reported net positions of \$621.9 million (75.1 percent of the total combined Enterprise net position). The net position of these five major Enterprise funds decreased overall by \$108.5 million and the non-major enterprise funds increased by \$130.2 million for fiscal year 2021. The primary reason for these fluctuations is due to the shifting from major funds to non-major funds by the *County Airport Fund* and the *Clinton Oakland Sewage Disposal System (COSDS) Fund*.

All of the major Enterprise Funds experienced an increase in net position. The *Delinquent Tax Revolving Fund (DTRF)* ended fiscal year 2021 with a net position of \$208.1.6 million, \$2.5 million (1.2 percent) more than the net position recorded at the end of fiscal year 2020. This increase is primarily the result of continued payment plan collection efforts as of September 30, 2021.

The *Water and Sewer Trust Fund* realized a \$4.6 million increase (2.7 percent) in fiscal year 2021 to report a net position of \$174.9 million. This overall increase is mainly attributed to fluctuations in operating activity for the various water and sewer systems.

The *Evergreen-Farmington Sewage Disposal System Fund (EFSDS)* increased in net position by \$2.5 million (2.5 percent) to \$103.4 million. The increase in net position is attributed to fluctuating operating activity over the prior year.

The *Parks and Recreation Fund* net position increased \$6.7 million (7.8 percent) during fiscal year 2021 to a total of \$91.8 million in net position. This increase is a result of the increased tax revenue.

The *Southeast Oakland County Sewage Disposal System Fund (SOCSDS)* experienced a \$2.4 million increase (14.8 percent) in net position to \$43.6 million. The increase is primarily due to a reduction in contractual service expenses.

## **CAPITAL ASSETS AND DEBT ADMINISTRATION**

Capital Assets – The County categorizes its capital assets as follows: land, land improvements, building and improvements, equipment and vehicles, infrastructure, and construction in progress.

At the end of fiscal year 2021, the County had invested \$618.1 million, net of accumulated depreciation. This amount of net capital assets reflects an overall increase of \$24.4 million from fiscal year 2020. As seen in the table below, this is attributed to a \$2.9 million decrease in governmental activities and a \$27.3 million increase to business-type activities. The overall change is largely related to on-going infrastructure and technology projects in progress for business-type activities.

# Oakland County, Michigan

## Management's Discussion and Analysis

### Oakland County's Capital Assets

(net of depreciation, in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2021	2020	2021	2020	2021	2020
Land	\$ 7.4	\$ 7.4	\$ 68.5	\$ 68.5	\$ 75.9	\$ 75.9
Land Improvements	0.4	0.4	11.8	12.5	12.2	12.9
Buildings and Improvements	138.3	141.7	49.3	49.9	187.6	191.6
Equipment and Vehicles	27.6	24.2	19.1	21.6	46.7	45.8
Infrastructure	16.3	16.9	58.2	62.5	74.5	79.4
Subtotal	190.0	190.6	206.9	215.0	396.9	405.6
Construction in Progress	37.1	39.4	184.0	148.6	221.1	188.0
Total Capital Assets	\$ 227.1	\$ 230.0	\$ 390.9	\$ 363.6	\$ 618.0	\$ 593.6

Please review Note 6 of the financial statements, for additional information regarding capital assets.

**Long-term Debt** - As of September 30, 2021, the Primary Government had \$311 million in limited taxing authority bonds outstanding. This represents a \$41.7 million decrease from September 30, 2020 in the limited tax authority bonds. In addition, the County uses its full faith and credit, as a secondary obligor, to back \$258.3 million of Drainage District component unit debt. The Drainage District component unit debt experienced an overall increase of \$21.2 million in fiscal year 2021.

### Outstanding Debt as of September 30, 2021

(in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2021	2020	2021	2020	2021	2020
Bonds - Limited Tax Authority	\$ 263.5	\$ 301.5	\$ 47.5	\$ 51.2	\$ 311.0	\$ 352.7
Total Bonds	\$ 263.5	\$ 301.5	\$ 47.5	\$ 51.2	\$ 311.0	\$ 352.7
Notes - Limited Tax Authority	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Outstanding Debt	\$ 263.5	\$ 301.5	\$ 47.5	\$ 51.2	\$ 311.0	\$ 352.7

	Drainage Districts Component Unit		Total County Commitment	
	2021	2020	2021	2020
Bonds - Limited Tax Authority	\$ 258.3	\$ 280.5	\$ 569.3	\$ 633.2
Total Bonds	\$ 258.3	\$ 280.5	\$ 569.3	\$ 633.2
Notes - Limited Tax Authority	\$ -	\$ -	\$ -	\$ -
Total Outstanding Debt	\$ 258.3	\$ 280.5	\$ 569.3	\$ 633.2
Debt Limit (10% of SEV)			\$ 8,478.4	\$ 8,119.5
Available Statutory Debt Limit			\$ 7,909.1	\$ 7,486.3

## Oakland County, Michigan

### Management's Discussion and Analysis

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Oakland County issued approximately \$11.3 million in general government and business-type activity debt in fiscal year 2021. Of the \$11.3 million, all is for governmental-type activities of which \$9.5 million is attributed to eligible bond issues being refinanced due to favorable interest rates. Business-type activities included \$.2 million in new issues which related to water and sewer infrastructure projects.

During fiscal year 2021, \$53.2 million in outstanding general government and business-type debt was paid or refunded to take advantage of bond issues eligible for refinancing.

The Drainage Districts component unit issued \$38.7 million in new or refunding debt during fiscal year 2021 and retired about \$60.9 million in debt obligations.

A more detailed discussion of the County's long-term debt obligations is presented in Note 7 to the financial statements.

#### **Bond Ratings**

The County's general obligations are rated AAA by Standards and Poor's and Aaa by Moody's Investors Services.

#### **Limitations on Debt**

State statute limits the County's debt obligations to 10 percent of the current state equalized value (SEV). The County's SEV as of September 30, 2021 was \$84.8 billion. The County is \$7.9 billion below its authorized debt limit.

## **ECONOMIC OUTLOOK**

Oakland County is recognized as one of the most prosperous counties in the nation. As detailed in the *Transmittal Letter* preceding this *Management's Discussion and Analysis*, while the unemployment rate spiked to 19.6% in May 2020 as a result of the pandemic, Oakland County's unemployment rate declined to 3.3% as of December 2021. Economists have indicated that by the first quarter of 2021 Oakland County recovered approximately 59.5 percent of the job losses. They have also forecasted that job recovery will continue over the next three years. They expect the county to return to its pre-pandemic employment lever in the first quarter of 2023 and exceed that value by 1.7 percent at the end of 2023.

The budget assumptions in the FY 2022 – FY 2024 adopted budget document includes an estimated 3.84% increase in taxable value as of December 31, 2021 (FY 2022 revenue); a 4.25% increase of taxable value as of December 31, 2022 (FY 2023 revenue); and an additional 4.25% increase in taxable value as of December 31, 2023 (FY 2024 revenue). Every 1.0 percent increase in taxable value adds approximately \$2.6 million to the County's property tax revenue.

The initiatives taken by the County's Elected Officials and Administration have resulted in structural reductions of county expenses as well as revising the County's fund balance policy to reflect an increase in minimum targeted fund balance from 20 percent to 25 percent of annual ongoing general fund expenditures. On September 29, 2021, the Oakland County Board of Commissioners adopted a balanced budget for fiscal years 2022, 2023, and 2024 (through September 30, 2024). That document also includes budget estimates for fiscal years 2025 and 2026.

## **Oakland County, Michigan**

### **Management's Discussion and Analysis**

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#### **CONTACTING THE COUNTY'S DEPARTMENT OF MANAGEMENT AND BUDGET**

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the County's finances and to demonstrate the County's accountability for the money it receives. If there are questions about this report, or a need for additional information, contact the Department of Management and Budget, Fiscal Services Division at (248) 858-0940.

September 30, 2021

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
<b>Assets</b>				
Pooled cash and investments	\$ 609,277,504	\$ 404,275,833	\$ 1,013,553,337	\$ 155,986,317
Investments	19,744,077	-	19,744,077	-
Receivables (Note 4)	152,225,359	113,526,777	265,752,136	234,894,806
Due from component units	769,660	69,967	839,627	-
Internal balances	335,094	(335,094)	-	-
Inventories and supplies	1,746,047	247,408	1,993,455	5,610,100
Prepaid expenses and other assets	8,829,341	3,485,510	12,314,851	3,918,656
Restricted assets	-	-	-	47,288,433
Net pension asset (Note 10)	71,914,093	-	71,914,093	-
Net OPEB asset (Note 12)	618,263,365	-	618,263,365	-
Capital assets: (Note 6)				
Assets not subject to depreciation	44,413,726	252,469,753	296,883,479	403,726,734
Assets subject to depreciation - Net	182,707,274	138,478,480	321,185,754	1,259,887,487
<b>Total assets</b>	<b>1,710,225,540</b>	<b>912,218,634</b>	<b>2,622,444,174</b>	<b>2,111,312,533</b>
<b>Deferred Outflows of Resources</b>				
Deferred pension costs (Note 10)	-	-	-	4,585,119
Deferred OPEB costs (Note 12)	2,824,688	-	2,824,688	15,850,294
<b>Total deferred outflows of resources</b>	<b>2,824,688</b>	<b>-</b>	<b>2,824,688</b>	<b>20,435,413</b>
<b>Liabilities</b>				
Accounts payable	38,961,777	27,629,703	66,591,480	22,595,264
Due to other governmental units	281,835	683,927	965,762	6,779,161
Due to primary government	-	-	-	839,627
Refundable deposits and bonds	-	-	-	2,145,133
Accrued liabilities and other	42,374,332	3,596,696	45,971,028	5,588,385
Unearned revenue (Note 5)	137,028,306	1,243,147	138,271,453	61,675,436
Noncurrent liabilities:				
Due within one year:				
Payable from restricted assets	-	-	-	3,531,296
Compensated absences (Note 7)	1,669,197	-	1,669,197	-
Provision for claims and judgments (Note 15)	7,352,474	-	7,352,474	932,856
Current portion of bonds payable (Note 7)	38,731,800	3,992,600	42,724,400	22,842,400
Due in more than one year:				
Compensated absences (Note 7)	15,022,777	-	15,022,777	2,536,954
Provision for claims and judgments (Note 15)	20,753,921	-	20,753,921	1,055,151
Net pension liability (Note 10)	-	-	-	26,535,050
Net OPEB obligation (Note 12)	-	-	-	121,981,535
Bonds payable - Net of current portion (Note 7)	227,934,784	47,057,359	274,992,143	243,672,253
<b>Total liabilities</b>	<b>530,111,203</b>	<b>84,203,432</b>	<b>614,314,635</b>	<b>522,710,501</b>
<b>Deferred Inflows of Resources</b>				
Deferred pension cost reductions (Note 10)	45,487,674	-	45,487,674	12,308,018
Deferred OPEB cost reductions (Note 12)	128,361,090	-	128,361,090	10,388,492
<b>Total deferred inflows of resources</b>	<b>173,848,764</b>	<b>-</b>	<b>173,848,764</b>	<b>22,696,510</b>
<b>Net Position</b>				
Net investment in capital assets	203,351,000	339,898,274	543,249,274	1,440,856,705
Restricted:				
Debt service	4,756,498	-	4,756,498	167,535,293
Public safety	9,340,732	-	9,340,732	-
Citizens services	13,400,699	-	13,400,699	-
Public works	4,608,136	-	4,608,136	27,953,592
Superseding trust - OPEB	19,788,528	-	19,788,528	-
Justice administration	21,433	-	21,433	-
Commerce and community development	8,154,012	-	8,154,012	-
Community water and sewer	-	120,542,462	120,542,462	-
Unrestricted	745,669,223	367,574,466	1,113,243,689	(50,004,655)
<b>Total net position</b>	<b>\$ 1,009,090,261</b>	<b>\$ 828,015,202</b>	<b>\$ 1,837,105,463</b>	<b>\$ 1,586,340,935</b>

# Oakland County, Michigan

Functions/Programs	Program Revenue			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
<b>Primary government</b>				
Governmental activities				
General government, administrative	\$ 68,097,576	\$ 20,623,894	\$ 1,519,615	\$ -
Public safety	170,165,901	71,808,818	17,455,018	-
Justice administration	82,680,325	29,203,725	3,528,424	-
Citizen services	197,192,575	10,534,209	171,747,027	15,756
Public works	20,629,427	14,928,777	42,541	-
Recreation and leisure	959,961	-	-	-
Commerce and community development	44,925,802	28,015,186	25,446,301	-
Unallocated depreciation	2,928,922	-	-	-
Interest on long-term debt	2,292,741	-	-	-
<b>Total governmental activities</b>	<b>589,873,230</b>	<b>175,114,609</b>	<b>219,738,926</b>	<b>15,756</b>
Business-type activities				
Airports	6,906,947	4,906,182	-	621,213
Community safety support	23,091,421	17,418,475	-	-
Community tax financing	855,232	12,991,268	-	-
Community water and sewer	97,253,386	102,406,475	142,884	-
Recreation and leisure	26,284,570	10,339,377	168,633	366,975
Sewage disposal systems	147,564,346	154,498,320	139,092	138,765
<b>Total business-type activities</b>	<b>301,955,902</b>	<b>302,560,097</b>	<b>450,609</b>	<b>1,126,953</b>
<b>Total primary government</b>	<b>\$ 891,829,132</b>	<b>\$ 477,674,706</b>	<b>\$ 220,189,535</b>	<b>\$ 1,142,709</b>
<b>Component units</b>				
Drainage districts	134,367,789	128,658,080	57,316	6,517,114
Road commission	133,252,306	23,814,469	114,421,526	45,726,746
<b>Total component units</b>	<b>\$ 267,620,095</b>	<b>\$ 152,472,549</b>	<b>\$ 114,478,842</b>	<b>\$ 52,243,860</b>

General Revenue:

Taxes  
 Unrestricted state-shared revenue  
 Unrestricted investment income  
 Gain on sale of capital assets  
 Other miscellaneous income

Total general revenue

Transfers  
 Special item

**Change in Net Position**

**Net Position** - Beginning of year

**Net Position** - End of year

# Statement of Activities

Year Ended September 30, 2021

Net (Expense) Revenue and Changes in Net Position

Primary Government

Governmental Activities	Business Type Activities	Total	Component Units
\$ (45,954,067)	\$ -	\$ (45,954,067)	\$ -
(80,902,065)	-	(80,902,065)	-
(49,948,176)	-	(49,948,176)	-
(14,895,583)	-	(14,895,583)	-
(5,658,109)	-	(5,658,109)	-
(959,961)	-	(959,961)	-
8,535,685	-	8,535,685	-
(2,928,922)	-	(2,928,922)	-
<u>(2,292,741)</u>	<u>-</u>	<u>(2,292,741)</u>	<u>-</u>
(195,003,939)	-	(195,003,939)	-
-	(1,379,552)	(1,379,552)	-
-	(5,672,946)	(5,672,946)	-
-	12,136,036	12,136,036	-
-	5,295,973	5,295,973	-
-	(15,409,585)	(15,409,585)	-
-	<u>7,211,831</u>	<u>7,211,831</u>	<u>-</u>
<u>-</u>	<u>2,181,757</u>	<u>2,181,757</u>	<u>-</u>
(195,003,939)	2,181,757	(192,822,182)	-
-	-	-	864,721
-	-	-	<u>50,710,435</u>
-	-	-	51,575,156
256,727,921	21,580,908	278,308,829	-
44,943,661	327,989	45,271,650	-
4,257,864	2,452,090	6,709,954	1,140,681
795,382	-	795,382	148,633
<u>16,214,433</u>	<u>-</u>	<u>16,214,433</u>	<u>237,132</u>
322,939,261	24,360,987	347,300,248	1,526,446
3,678,051	(3,678,051)	-	-
<u>-</u>	<u>(1,125,283)</u>	<u>(1,125,283)</u>	<u>-</u>
131,613,373	21,739,410	153,352,783	53,101,602
<u>877,476,888</u>	<u>806,275,792</u>	<u>1,683,752,680</u>	<u>1,533,239,333</u>
<b><u>\$ 1,009,090,261</u></b>	<b><u>\$ 828,015,202</u></b>	<b><u>\$ 1,837,105,463</u></b>	<b><u>\$ 1,586,340,935</u></b>

See notes to financial statements.

Governmental Funds  
Balance Sheet

September 30, 2021

	Major Funds				Total Governmental Funds
	General Fund	Water and Sewer Debt Act 342	ARP Local Fiscal Recovery Fund	Nonmajor Governmental Funds	
<b>Assets</b>					
Pooled cash and investments	\$ 276,918,080	\$ 246,589	\$ 122,393,053	\$ 77,817,170	\$ 477,374,892
Receivables (Note 4)	72,512,839	38,626,124	-	36,928,032	148,066,995
Due from component units	166,573	-	-	564,111	730,684
Due from other funds	19,224,600	-	-	4,091,709	23,316,309
Advances to other funds	-	-	-	1,044,079	1,044,079
Inventories and supplies	249,595	-	-	-	249,595
Prepaid expenses and other assets	154,040	-	-	62,399	216,439
<b>Total assets</b>	<b>\$ 369,225,727</b>	<b>\$ 38,872,713</b>	<b>\$ 122,393,053</b>	<b>\$ 120,507,500</b>	<b>\$ 650,998,993</b>
<b>Liabilities</b>					
Accounts payable	\$ 19,925,002	\$ 224,233	\$ 10,105	\$ 10,178,324	\$ 30,337,664
Due to other governmental units	53,187	640	-	155,115	208,942
Due to other funds	16,000,622	1,314	6,357,129	14,398,656	36,757,721
Advances from other funds	-	-	-	819,079	819,079
Accrued liabilities and other	16,187,519	2,890	-	2,723,563	18,913,972
Unearned revenue	9,383,144	-	116,025,819	11,617,922	137,026,885
<b>Total liabilities</b>	<b>61,549,474</b>	<b>229,077</b>	<b>122,393,053</b>	<b>39,892,659</b>	<b>224,064,263</b>
<b>Deferred Inflows of Resources - Unavailable revenue (Note 5)</b>	<b>19,273,236</b>	<b>38,625,727</b>	<b>-</b>	<b>24,258,331</b>	<b>82,157,294</b>
<b>Total liabilities and deferred inflows of resources</b>	<b>80,822,710</b>	<b>38,854,804</b>	<b>122,393,053</b>	<b>64,150,990</b>	<b>306,221,557</b>
<b>Fund Balances (Note 9)</b>					
Nonspendable	403,635	-	-	62,399	466,034
Restricted	-	17,909	-	27,071,690	27,089,599
Committed	-	-	-	32,266,214	32,266,214
Assigned	272,232,679	-	-	-	272,232,679
Unassigned	15,766,703	-	-	(3,043,793)	12,722,910
<b>Total fund balances</b>	<b>288,403,017</b>	<b>17,909</b>	<b>-</b>	<b>56,356,510</b>	<b>344,777,436</b>
<b>Total liabilities, deferred inflows of resources, and fund balances</b>	<b>\$ 369,225,727</b>	<b>\$ 38,872,713</b>	<b>\$ 122,393,053</b>	<b>\$ 120,507,500</b>	<b>\$ 650,998,993</b>

**Governmental Funds**

**Reconciliation of the Balance Sheet to the Statement of Net Position**

**September 30, 2021**

<b>Fund Balances Reported in Governmental Funds</b>	\$ 344,777,436
Amounts reported for governmental activities in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources and are not reported in the funds	187,117,929
Receivables such as special assessments and contracts receivable that are not collected soon after year end are not available to pay for current period expenditures and, therefore, are reported as unavailable revenue in the funds.	81,550,125
Bonds payable are not due and payable in the current period and are not reported in the funds	(84,181,584)
Accrued interest is not due and payable in the current period and is not reported in the funds	(320,769)
Other long-term liabilities, such as claims and judgments, do not present a claim on current financial resources and are not reported as fund liabilities	(19,800,000)
Internal service funds are included as part of governmental activities	<u>499,947,124</u>
<b>Net Position of Governmental Activities</b>	<b><u><u>\$ 1,009,090,261</u></u></b>

Statement of Revenues, Expenditures, and Changes in Fund Balances

Year ended September 30, 2021

	General Fund	Water and Sewer Debt Act 342	ARP Local Fiscal Recovery Fund	Nonmajor governmental funds	Total Governmental Funds
<b>Revenue</b>					
Taxes	\$ 258,448,312	\$ -	\$ -	\$ -	\$ 258,448,312
Special assessments	-	4,033,368	-	4,014,325	8,047,693
Intergovernmental:					
Federal grants	130,155,464	-	5,296,272	44,957,251	180,408,987
State and local	52,106,102	-	-	43,732,238	95,838,340
Charges for services	119,005,677	1,000	-	13,802,823	132,809,500
Indirect cost recovery	9,084,669	-	-	-	9,084,669
Investment income	144,754	3,151	238,804	215,921	602,630
Other revenue	10,805,560	-	-	3,570,185	14,375,745
Total revenue	579,750,538	4,037,519	5,535,076	110,292,743	699,615,876
<b>Expenditures</b>					
Current operations					
County Executive	120,460,220	-	637,100	85,305,581	206,402,901
Clerk/Register of Deeds	9,469,326	-	-	2,374,208	11,843,534
Treasurer	7,082,824	-	-	-	7,082,824
Justice administration	55,885,252	-	21,462	27,176,426	83,083,140
Law enforcement	184,529,052	-	1,383,814	7,873,006	193,785,872
Legislative	6,059,427	-	220	-	6,059,647
Water Resource Commissioner	8,315,375	173,280	-	2,292,065	10,780,720
Non-departmental	87,580,095	-	3,488,004	7,308,509	98,376,608
Capital outlay	1,143,455	-	4,476	572,920	1,720,851
Intergovernmental	29,263,540	-	-	-	29,263,540
Debt service:					
Principal	-	2,275,821	-	8,286,800	10,562,621
Interest and fiscal charges	-	1,272,148	-	1,451,923	2,724,071
Total expenditures	509,788,566	3,721,249	5,535,076	142,641,438	661,686,329
<b>Excess of Revenues Over (Under) Expenditures</b>	69,961,972	316,270	-	(32,348,695)	37,929,547
<b>Other Financing Sources (Uses)</b>					
Transfers in	6,406,210	-	-	43,594,587	50,000,797
Transfers out	(54,991,789)	-	-	(6,419,160)	(61,410,949)
New debt issued	-	-	-	1,843,603	1,843,603
Issuance of refunding bonds	-	9,460,000	-	-	9,460,000
Debt premium	-	1,613,428	-	-	1,613,428
Payment to bond refunding escrow agent	-	(11,394,179)	-	-	(11,394,179)
Insurance recoveries	712	-	-	61,883	62,595
Total other financing (uses) sources	(48,584,867)	(320,751)	-	39,080,913	(9,824,705)
<b>Net Change in Fund Balances</b>	21,377,105	(4,481)	-	6,732,218	28,104,842
<b>Fund Balances - Beginning of year</b>	267,025,912	22,390	-	49,624,292	316,672,594
<b>Fund Balances - End of year</b>	<b>\$ 288,403,017</b>	<b>\$ 17,909</b>	<b>\$ -</b>	<b>\$ 56,356,510</b>	<b>\$ 344,777,436</b>

**Governmental Funds**

**Reconciliation of the Statement of Revenues, Expenditures, and Changes in  
Fund Balances to the Statement of Activities**

**Year Ended September 30, 2021**

<b>Net Change in Fund Balances Reported in Governmental Funds</b>	<b>\$ 28,104,842</b>
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures; however, in the statement of activities, these costs are allocated over their estimated useful lives as depreciation	(1,906,876)
Revenue in the statement of activities that does not provide current financial resources is not reported as revenue in the funds until it is available	(5,593,315)
Issuing debt provides current financial resources to governmental funds but increases long-term liabilities in the statement of net position	(12,917,031)
Repayment of bond principal is an expenditure in the governmental funds but not in the statement of activities (where it reduces long-term debt)	23,051,721
Interest expense is recognized in the government-wide statements as it accrues	57,518
Claims and similar costs that do not use current financial resources are not reported as expenditures in the governmental funds	(19,800,000)
Internal service funds are included as part of governmental activities	<u>120,616,514</u>
<b>Change in Net Position of Governmental Activities</b>	<b><u><u>\$ 131,613,373</u></u></b>

# Oakland County, Michigan

	Enterprise Funds			
	Parks and Recreation	Delinquent Tax Revolving	Water and Sewer Trust	Evergreen-Farmington S.D.S.
<b>Assets</b>				
Current assets:				
Pooled cash and investments	\$ 25,309,770	\$ 145,545,592	\$ 104,377,612	\$ 22,423,582
Investments	-	-	-	-
Receivables	488,725	63,147,382	29,821,402	5,930,987
Due from component units	-	-	-	66,226
Due from other funds	20,155	-	-	-
Inventories and supplies	123,095	-	-	-
Prepaid expenses and other assets	2,282	-	1,058,281	349,431
<b>Total current assets</b>	<b>25,944,027</b>	<b>208,692,974</b>	<b>135,257,295</b>	<b>28,770,226</b>
Noncurrent assets:				
Net pension asset	-	-	-	-
Net OPEB asset	-	-	-	-
Capital assets:				
Assets not subject to depreciation	33,253,162	-	31,096,269	75,977,966
Assets subject to depreciation - Net	33,711,055	-	34,547,190	20,302,426
<b>Total noncurrent assets</b>	<b>66,964,217</b>	<b>-</b>	<b>65,643,459</b>	<b>96,280,392</b>
<b>Total assets</b>	<b>92,908,244</b>	<b>208,692,974</b>	<b>200,900,754</b>	<b>125,050,618</b>
<b>Deferred Outflows of Resources</b> - Deferred OPEB costs	-	-	-	-
<b>Liabilities</b>				
Current liabilities:				
Accounts payable	575,664	350,466	9,387,950	7,137,920
Due to other governmental units	5,673	176,499	10,341	-
Due to other funds	36,437	-	70,911	-
Accrued liabilities and other	212,174	76,573	1,371,608	99,472
Unearned revenue	190,048	-	-	-
Compensated absences	-	-	-	-
Provision for claims and judgments	-	-	-	-
Current portion of bonds payable	-	-	1,147,600	1,230,000
<b>Total current liabilities</b>	<b>1,019,996</b>	<b>603,538</b>	<b>11,988,410</b>	<b>8,467,392</b>
Noncurrent liabilities:				
Advances from other funds	-	-	225,000	-
Compensated absences	-	-	-	-
Provision for claims and judgments	-	-	-	-
Bonds payable - Net of current portion	-	-	13,751,328	13,180,000
<b>Total noncurrent liabilities</b>	<b>-</b>	<b>-</b>	<b>13,976,328</b>	<b>13,180,000</b>
<b>Total liabilities</b>	<b>1,019,996</b>	<b>603,538</b>	<b>25,964,738</b>	<b>21,647,392</b>
<b>Deferred Inflows of Resources</b>				
Deferred pension cost reductions	-	-	-	-
Deferred OPEB cost reductions	-	-	-	-
<b>Net Position</b>				
Net investment in capital assets	66,964,217	-	50,744,531	81,870,392
Restricted:				
Public works	-	-	67,396,295	13,963,678
Superseding trust - OPEB	-	-	-	-
Unrestricted	24,924,031	208,089,436	56,795,190	7,569,156
<b>Total net position</b>	<b>\$ 91,888,248</b>	<b>\$ 208,089,436</b>	<b>\$ 174,936,016</b>	<b>\$ 103,403,226</b>

Proprietary Funds  
Statement of Net Position

September 30, 2021

Enterprise Funds			Governmental Activities
S.O.C.S.D.S.	Nonmajor Enterprise	Total Enterprise Funds	Proprietary Internal Service Fund
\$ 33,625,956	\$ 72,993,321	\$ 404,275,833	\$ 131,902,612
-	-	-	19,744,077
4,759,217	9,379,064	113,526,777	4,158,364
-	3,741	69,967	38,976
-	-	20,155	15,066,996
-	124,313	247,408	1,496,452
367,518	1,707,998	3,485,510	8,612,902
38,752,691	84,208,437	521,625,650	181,020,379
-	-	-	71,914,093
-	-	-	618,263,365
9,558,582	102,583,774	252,469,753	21,480,274
3,646,150	46,271,659	138,478,480	18,522,797
13,204,732	148,855,433	390,948,233	730,180,529
51,957,423	233,063,870	912,573,883	911,200,908
-	-	-	2,824,688
7,974,593	2,203,110	27,629,703	8,624,113
-	491,414	683,927	72,893
22,901	-	130,249	1,515,490
400,320	1,436,549	3,596,696	2,732,422
-	1,053,099	1,243,147	1,421
-	-	-	1,669,197
-	-	-	7,352,474
-	1,615,000	3,992,600	27,585,000
8,397,814	6,799,172	37,276,322	49,553,010
-	-	225,000	-
-	-	-	15,022,777
-	-	-	20,753,921
-	20,126,031	47,057,359	154,900,000
-	20,126,031	47,282,359	190,676,698
8,397,814	26,925,203	84,558,681	240,229,708
-	-	-	45,487,674
-	-	-	128,361,090
13,204,732	127,114,402	339,898,274	40,003,071
14,856,049	16,535,830	112,751,852	-
-	-	-	19,788,528
15,498,828	62,488,435	375,365,076	440,155,525
<b>\$ 43,559,609</b>	<b>\$ 206,138,667</b>	<b>\$ 828,015,202</b>	<b>\$ 499,947,124</b>

# Oakland County, Michigan

	Enterprise Funds			
	Parks and Recreation	Delinquent Tax Revolving	Water and Sewer Trust	Evergreen-Farmington S.D.S.
<b>Operating Revenue</b>				
Charges for services	\$ 10,307,912	\$ 12,400,286	\$ 101,572,486	\$ 48,360,298
Other	48,409	-	833,989	21,444
<b>Total operating revenue</b>	<b>10,356,321</b>	<b>12,400,286</b>	<b>102,406,475</b>	<b>48,381,742</b>
<b>Operating Expenses</b>				
Salaries	9,497,524	124,501	108,574	-
Fringe benefits	3,332,939	76,321	57,392	-
Fringe benefits - Pension	-	-	-	-
Fringe benefits - OPEB	-	-	-	-
Contractual services	6,826,064	167,632	51,818,116	41,052,401
Commodities	865,158	-	2,187,337	47,277
Internal services	1,485,778	123,626	26,543,651	1,841,328
Intergovernmental	1,010,650	-	14,226,943	-
Depreciation	3,266,455	-	1,913,525	860,607
<b>Total operating expenses</b>	<b>26,284,568</b>	<b>492,080</b>	<b>96,855,538</b>	<b>43,801,613</b>
<b>Operating (Loss) Income</b>	<b>(15,928,247)</b>	<b>11,908,206</b>	<b>5,550,937</b>	<b>4,580,129</b>
<b>Nonoperating Revenue (Expense)</b>				
Property tax revenue	21,580,908	-	-	-
Investment income	180,204	616,980	692,514	147,288
Interest expense	-	-	(397,848)	(398,609)
(Loss) gain on sale of assets	(16,944)	-	-	(2,035,431)
Other nonoperating revenue	161,583	-	-	-
Operating grants	327,351	-	142,884	-
Local community stabilization share	327,989	-	-	-
<b>Total nonoperating revenue (expense)</b>	<b>22,561,091</b>	<b>616,980</b>	<b>437,550</b>	<b>(2,286,752)</b>
<b>Income (Loss) - Before capital contributions</b>	<b>6,632,844</b>	<b>12,525,186</b>	<b>5,988,487</b>	<b>2,293,377</b>
<b>Capital Contributions</b>	<b>46,675</b>	<b>-</b>	<b>-</b>	<b>138,765</b>
<b>Transfers In</b>	<b>38,842</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Transfers Out</b>	<b>(36,437)</b>	<b>(10,083,798)</b>	<b>(200,600)</b>	<b>-</b>
<b>Special Items - Transfer of water system assets to Highland Township (Note 6)</b>	<b>-</b>	<b>-</b>	<b>(1,125,283)</b>	<b>-</b>
<b>Change in Net Position</b>	<b>6,681,924</b>	<b>2,441,388</b>	<b>4,662,604</b>	<b>2,432,142</b>
<b>Net Position - Beginning of year</b>	<b>85,206,324</b>	<b>205,648,048</b>	<b>170,273,412</b>	<b>100,971,084</b>
<b>Net Position - End of year</b>	<b>\$ 91,888,248</b>	<b>\$ 208,089,436</b>	<b>\$ 174,936,016</b>	<b>\$ 103,403,226</b>

Proprietary Funds  
Statement of Revenue, Expenses, and Changes in Net Position

Year Ended September 30, 2021

S.O.C.S.D.S.	Enterprise Funds		Governmental
	Nonmajor Enterprise	Total Enterprise Funds	Proprietary Internal Service Fund
\$ 55,011,937	\$ 69,312,737	\$ 296,965,656	\$ 283,552,107
38,044	33,932	975,818	1,546,023
55,049,981	69,346,669	297,941,474	285,098,130
-	4,898,733	14,629,332	47,550,201
-	2,586,851	6,053,503	25,157,190
-	-	-	(21,943,818)
-	-	-	(74,257,854)
50,348,983	43,941,382	194,154,578	178,416,835
249,346	6,304,875	9,653,993	7,720,925
2,220,304	3,421,191	35,635,878	9,018,857
-	6,544,979	21,782,572	-
122,698	5,880,932	12,044,217	6,833,451
52,941,331	73,578,943	293,954,073	178,495,787
2,108,650	(4,232,274)	3,987,401	106,602,343
-	-	21,580,908	-
260,540	554,564	2,452,090	3,655,949
-	(530,385)	(1,326,842)	(7,393,508)
-	(3,990)	(2,056,365)	795,382
-	-	161,583	-
-	760,305	1,230,540	806,332
-	-	327,989	-
260,540	780,494	22,369,903	(2,135,845)
2,369,190	(3,451,780)	26,357,304	104,466,498
-	-	185,440	1,061,813
-	7,014,942	7,053,784	15,483,700
(50,000)	(361,000)	(10,731,835)	(395,497)
-	-	(1,125,283)	-
2,319,190	3,202,162	21,739,410	120,616,514
41,240,419	202,936,505	806,275,792	379,330,610
<b>\$ 43,559,609</b>	<b>\$ 206,138,667</b>	<b>\$ 828,015,202</b>	<b>\$ 499,947,124</b>

# Oakland County, Michigan

	Enterprise Funds			
	Parks and Recreation	Delinquent Tax Revolving	Water and Sewer Trust	Evergreen-Farmington S.D.S.
<b>Cash Flows from Operating Activities</b>				
Receipts from customers	\$ 10,465,349	\$ 10,780,001	\$ 106,302,504	\$ 50,771,403
Payments to suppliers	(9,201,471)	(470,474)	(68,351,106)	(42,089,552)
Payments to employees and fringes	(12,776,242)	(199,914)	(164,263)	-
Payments to other funds	(1,516,017)	(123,626)	(26,495,330)	(1,841,328)
Net cash and cash equivalents (used in) provided by operating activities	(13,028,381)	9,985,987	11,291,805	6,840,523
<b>Cash Flows from Noncapital Financing Activities</b>				
Operating grants and subsidies	513,934	-	142,884	-
Transfers from other funds	38,842	-	-	-
Loans received from other funds	-	-	225,000	-
Transfers to other funds	(36,437)	(10,083,798)	(200,600)	-
Property taxes	21,580,908	-	-	-
Local community stabilization share	327,989	-	-	-
Purchase of delinquent property taxes	-	(66,864,416)	-	-
Delinquent property taxes collected	-	67,112,757	-	-
Net cash and cash equivalents provided by (used in) noncapital financing activities	22,425,236	(9,835,457)	167,284	-
<b>Cash Flows from Capital and Related Financing Activities</b>				
Proceeds from sale of capital assets	17,593	-	-	-
Purchase of capital assets	(3,616,035)	-	(5,575,392)	(3,917,525)
Principal and interest paid on capital debt	-	-	(1,338,832)	(1,583,609)
Net cash and cash equivalents used in capital and related financing activities	(3,598,442)	-	(6,914,224)	(5,501,134)
<b>Cash Flows from Investing Activities</b>				
Interest received on investments	195,152	919,441	900,632	189,205
Purchase of investment securities - Net of sales	-	-	-	-
Net cash and cash equivalents provided by investing activities	195,152	919,441	900,632	189,205
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	5,993,565	1,069,971	5,445,497	1,528,594
<b>Cash and Cash Equivalents - Beginning of year</b>	19,316,205	144,475,621	98,932,115	20,894,988
<b>Cash and Cash Equivalents - End of year</b>	<b>\$ 25,309,770</b>	<b>\$ 145,545,592</b>	<b>\$ 104,377,612</b>	<b>\$ 22,423,582</b>
<b>Classification of Cash and Cash Equivalents - Cash and investments</b>	<b>\$ 25,309,770</b>	<b>\$ 145,545,592</b>	<b>\$ 104,377,612</b>	<b>\$ 22,423,582</b>
<b>Reconciliation of Operating (Loss) Income to Net Cash from Operating Activities</b>				
Operating (loss) income	\$ (15,928,247)	\$ 11,908,206	\$ 5,550,937	\$ 4,580,129
Adjustments to reconcile operating (loss) income to net cash from operating activities:				
Depreciation	3,266,455	-	1,913,525	860,607
Changes in assets and liabilities:				
Receivables	109,028	(1,620,285)	3,896,029	2,389,661
Due to and from other funds	(30,239)	-	48,321	-
Inventories	18,846	-	-	-
Prepaid and other assets	(2,282)	-	(249,527)	(349,431)
Net pension or OPEB asset	-	-	1,703	-
Accounts payable	(516,163)	(302,842)	130,817	(640,443)
Deferrals related to pension or OPEB	-	-	-	-
Accrued and other liabilities	54,221	908	-	-
Total adjustments	2,899,866	(1,922,219)	5,740,868	2,260,394
Net cash and cash equivalents (used in) provided by operating activities	<b>\$ (13,028,381)</b>	<b>\$ 9,985,987</b>	<b>\$ 11,291,805</b>	<b>\$ 6,840,523</b>
<b>Significant Noncash Transactions</b>				
Contribution of capital assets	\$ 46,675	\$ -	\$ -	\$ 277,530
Transfer of water system assets to Highland Township	-	-	1,125,283	-

# Proprietary Funds Statement of Cash Flows

**Year Ended September 30, 2021**

Enterprise Funds			Governmental Activities
S.O.C.S.D.S.	Nonmajor Enterprise	Total	Proprietary Internal Service Fund
\$ 57,215,475	\$ 67,555,297	\$ 303,090,029	\$ 283,558,729
(59,032,201)	(57,468,792)	(236,613,596)	(59,179,872)
-	(7,445,259)	(20,585,678)	(197,514,621)
(2,220,304)	(3,428,854)	(35,625,459)	(8,979,839)
(4,037,030)	(787,608)	10,265,296	17,884,397
-	760,305	1,417,123	806,332
-	7,014,942	7,053,784	8,483,700
-	-	225,000	-
(50,000)	(361,000)	(10,731,835)	(395,497)
-	-	21,580,908	-
-	-	327,989	-
-	-	(66,864,416)	-
-	-	67,112,757	-
(50,000)	7,414,247	20,121,310	8,894,535
-	296	17,889	795,382
(1,092,133)	(28,194,478)	(42,395,563)	(4,811,290)
-	(2,434,596)	(5,357,037)	(33,998,508)
(1,092,133)	(30,628,778)	(47,734,711)	(38,014,416)
334,069	734,752	3,273,251	3,852,474
-	-	-	(3,242,271)
334,069	734,752	3,273,251	610,203
(4,845,094)	(23,267,387)	(14,074,854)	(10,625,281)
38,471,050	96,260,708	418,350,687	142,527,893
<b>\$ 33,625,956</b>	<b>\$ 72,993,321</b>	<b>\$ 404,275,833</b>	<b>\$ 131,902,612</b>
<b>\$ 33,625,956</b>	<b>\$ 72,993,321</b>	<b>\$ 404,275,833</b>	<b>\$ 131,902,612</b>
\$ 2,108,650	\$ (4,232,274)	\$ 3,987,401	\$ 106,602,343
122,698	5,880,932	12,044,217	6,833,451
2,165,494	(1,791,372)	5,148,555	(1,539,401)
-	(7,663)	10,419	39,018
-	40,546	59,392	113,866
53,843	1,610,721	1,063,324	889,904
-	-	1,703	(328,336,784)
(8,487,715)	(2,328,823)	(12,145,169)	1,305,539
-	-	-	232,135,112
-	40,325	95,454	(158,651)
(6,145,680)	3,444,666	6,277,895	(88,717,946)
<b>\$ (4,037,030)</b>	<b>\$ (787,608)</b>	<b>\$ 10,265,296</b>	<b>\$ 17,884,397</b>
<b>\$ (4,037,030)</b>	<b>\$ (787,608)</b>	<b>\$ 10,265,296</b>	<b>\$ 17,884,397</b>
\$ -	\$ -	\$ 324,205	\$ 1,061,813
-	-	1,125,283	-

Fiduciary Funds  
Statement of Fiduciary Net Position

September 30, 2021

	Pension and Other Postemployment Benefits Trust Funds	Investment Trust Fund	Custodial Funds	Total Fiduciary Funds
<b>Assets</b>				
Pooled cash and investments	\$ 98,326,248	\$ 1,046,869,881	\$ 283,177,028	\$ 1,428,373,157
Investments:				
U.S. government securities	305,784,834	-	-	305,784,834
Other fixed income	24,118,950	-	-	24,118,950
Commercial mortgage-backed securities	19,996,174	-	-	19,996,174
International common stock	623,555,532	-	-	623,555,532
Common, preferred, and convertible stocks	541,895,346	-	-	541,895,346
Corporate bonds	316,318,952	-	-	316,318,952
Real estate	221,133,882	-	-	221,133,882
Bank loans	3,083,133	-	-	3,083,133
Partnerships	80,966,352	-	-	80,966,352
Hedge funds	125,356,091	-	-	125,356,091
Receivables - Accrued interest receivable	4,114,406	-	160,986	4,275,392
Prepaid expenses and other assets	168,890	-	-	168,890
Total assets	2,364,818,790	1,046,869,881	283,338,014	3,695,026,685
<b>Liabilities</b>				
Accounts payable	2,955,085	-	364,946	3,320,031
Due to other governmental units	-	-	270,873,802	270,873,802
Accrued liabilities and other	2,081,757	81,368	-	2,163,125
Total liabilities	5,036,842	81,368	271,238,748	276,356,958
<b>Net Position - Restricted</b>				
Pension	790,825,096	-	-	790,825,096
Postemployment benefits other than pension	1,568,956,852	-	-	1,568,956,852
Pool participants	-	1,046,788,513	-	1,046,788,513
Individuals, organizations, and other governments	-	-	12,099,266	12,099,266
Total net position	<u>\$ 2,359,781,948</u>	<u>\$ 1,046,788,513</u>	<u>\$ 12,099,266</u>	<u>\$ 3,418,669,727</u>

Fiduciary Funds  
Statement of Changes in Fiduciary Net Position

Year Ended September 30, 2021

	Pension and Other Postemployment Benefits Trust Funds	Investment Trust Fund	Custodial Funds	Total Fiduciary Funds
<b>Additions</b>				
Investment income (loss):				
Interest and dividends	\$ 28,652,615	\$ 5,986,465	\$ 12,942	\$ 34,652,022
Net increase in fair value of investments	381,400,414	-	-	381,400,414
Investment-related expenses	(5,747,498)	-	-	(5,747,498)
Net investment income	404,305,531	5,986,465	12,942	410,304,938
Contributions - Employer contributions	454,676	1,066,250,086	-	1,066,704,762
Property tax collections	-	-	1,122,578,758	1,122,578,758
Other revenue	5,849,433	-	-	5,849,433
Forfeitures, escheats, and deposits	-	-	16,994,765	16,994,765
Total additions	410,609,640	1,072,236,551	1,139,586,465	2,622,432,656
<b>Deductions</b>				
Benefit payments	105,243,133	-	-	105,243,133
Redemptions of investments by participating municipalities	-	824,555,327	-	824,555,327
Administrative expenses	859,520	-	-	859,520
Taxes disbursed	-	-	1,122,578,758	1,122,578,758
Release of funds	-	-	6,729,682	6,729,682
Court-ordered funds	-	-	9,455,752	9,455,752
Total deductions	106,102,653	824,555,327	1,138,764,192	2,069,422,172
<b>Net Increase in Fiduciary Net Position</b>	304,506,987	247,681,224	822,273	553,010,484
<b>Net Position - Beginning of year (as restated)</b>	2,055,274,961	799,107,289	11,276,993	2,865,659,243
<b>Net Position - End of year</b>	<b>\$ 2,359,781,948</b>	<b>\$ 1,046,788,513</b>	<b>\$ 12,099,266</b>	<b>\$ 3,418,669,727</b>

Component Units  
Statement of Net Position

September 30, 2021

	Drainage Districts	Road Commission	Total
<b>Assets</b>			
Pooled cash and investments	\$ 56,707,577	\$ 99,278,740	\$ 155,986,317
Receivables	209,466,045	25,428,761	234,894,806
Inventories and supplies	-	5,610,100	5,610,100
Prepaid expenses and other assets	882	3,917,774	3,918,656
Restricted assets	47,288,433	-	47,288,433
Capital assets:			
Assets not subject to depreciation	163,211,853	240,514,881	403,726,734
Assets subject to depreciation - Net	501,745,541	758,141,946	1,259,887,487
Total assets	978,420,331	1,132,892,202	2,111,312,533
<b>Deferred Outflows of Resources</b>			
Deferred pension costs	-	4,585,119	4,585,119
Deferred OPEB costs	-	15,850,294	15,850,294
Total deferred outflows of resources	-	20,435,413	20,435,413
<b>Liabilities</b>			
Accounts payable	10,358,539	12,236,725	22,595,264
Due to other governmental units	6,779,161	-	6,779,161
Due to primary government	800,549	39,078	839,627
Refundable deposits and bonds	-	2,145,133	2,145,133
Accrued liabilities and other	3,302,492	2,285,893	5,588,385
Unearned revenue	49,444,878	12,230,558	61,675,436
Noncurrent liabilities:			
Due within one year:			
Payable from restricted assets	3,531,296	-	3,531,296
Provision for claims and judgments	-	932,856	932,856
Current portion of bonds payable	22,842,400	-	22,842,400
Due in more than one year:			
Compensated absences	-	2,536,954	2,536,954
Provision for claims and judgments	-	1,055,151	1,055,151
Net pension liability	-	26,535,050	26,535,050
Net OPEB obligation	-	121,981,535	121,981,535
Bonds payable - Net of current portion	243,672,253	-	243,672,253
Total liabilities	340,731,568	181,978,933	522,710,501
<b>Deferred Inflows of Resources</b>			
Deferred pension cost reductions	-	12,308,018	12,308,018
Deferred OPEB cost reductions	-	10,388,492	10,388,492
Total deferred inflows of resources	-	22,696,510	22,696,510
<b>Net Position</b>			
Net investment in capital assets	442,199,878	998,656,827	1,440,856,705
Restricted:			
Debt service	167,535,293	-	167,535,293
Public works	27,953,592	-	27,953,592
Unrestricted	-	(50,004,655)	(50,004,655)
Total net position	<u>\$ 637,688,763</u>	<u>\$ 948,652,172</u>	<u>\$ 1,586,340,935</u>

# Oakland County, Michigan

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Functions/Programs	Expenses	Program Revenue		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Drainage Districts	\$ 134,367,789	\$ 128,658,080	\$ 57,316	\$ 6,517,114
Road Commission	133,252,306	23,814,469	114,421,526	45,726,746
Total component units	<b>\$ 267,620,095</b>	<b>\$ 152,472,549</b>	<b>\$ 114,478,842</b>	<b>\$ 52,243,860</b>

General revenue:

- Unrestricted investment income
- Gain on sale of capital assets
- Other miscellaneous income

Total general revenue

**Change in Net Position**

**Net Position** - Beginning of year

**Net Position** - End of year

Component Units  
Statement of Activities

Year Ended September 30, 2021

Net Revenue and Changes in Net Position

<u>Drainage Districts</u>	<u>Road Commission</u>	<u>Total</u>
\$ 864,721	\$ -	\$ 864,721
-	50,710,435	50,710,435
<u>864,721</u>	<u>50,710,435</u>	<u>51,575,156</u>
517,691	622,990	1,140,681
-	148,633	148,633
<u>237,132</u>	<u>-</u>	<u>237,132</u>
<u>754,823</u>	<u>771,623</u>	<u>1,526,446</u>
1,619,544	51,482,058	53,101,602
<u>636,069,219</u>	<u>897,170,114</u>	<u>1,533,239,333</u>
<b><u>\$ 637,688,763</u></b>	<b><u>\$ 948,652,172</u></b>	<b><u>\$ 1,586,340,935</u></b>

**Note 1 - Significant Accounting Policies**

***Accounting and Reporting Principles***

The basic financial statements of Oakland County, Michigan (the "County") have been prepared in conformity with generally accepted accounting principles (GAAP), as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles, which are primarily set forth in the GASB's Codification of Governmental Accounting and Financial Reporting Standards (GASB Codification). The more significant of the County's accounting policies are described below.

***The Financial Reporting Entity***

As defined by generally accepted accounting principles established by the GASB, the financial reporting entity consists of the primary government, as well as its component units, which are legally separate organizations for which the elected officials of the primary government are financially accountable. Financial accountability is defined as appointment of a voting majority of the component unit's board and either (a) the ability to impose will by the primary government or (b) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the primary government.

The accompanying financial statements present Oakland County, Michigan and its component units. The County's Parks and Recreation Commission is not legally separate from the County, nor does it possess separate corporate powers. As such, the financial data of the County's Parks and Recreation Commission have been included with the financial data of the primary government. The financial data of the component units are included in the County's reporting entity because of the significance of their operational or financial relationships with the County.

***Blended Component Units***

A blended component unit is a legally separate entity from the County that is so intertwined with the County that it is, in substance, the same as the County. It is reported as part of the County and blended into the appropriate funds.

***Oakland County Building Authority (the "Authority")***

A five-person authority is appointed by the Oakland County Board of Commissioners, and its activity is dependent upon board actions. The purpose of the Authority is to finance, through tax-exempt bonds, the construction of public buildings for use by the County, with the bonds secured by lease agreements with the County and retired through lease payments from the County. The Oakland County Building Authority is reported as if it were part of the primary government because its sole purpose is to finance the construction of the County's public buildings. The Authority's activity is reported in various debt service funds (designated by the caption "Building Authority"), and the Building Improvement Fund, a capital projects fund.

Separate financial statements for the Authority are not published.

***Discretely Presented Component Units***

A discretely presented component unit is an entity that is legally separate from the County but for which the County is financially accountable or whose relationship with the County is such that exclusion would cause the County's financial statements to be misleading or incomplete. These component units are reported in separate columns to emphasize that they are legally separate from the County.

September 30, 2021

**Note 1 - Significant Accounting Policies (Continued)**

*Drainage Districts*

This component unit consists of individual districts created under Chapters 20 and 21 of Michigan Public Act 40 of 1956 for the purpose of alleviating drainage problems. This involves the construction, maintenance, and financing necessary to account for the cost of the drainage district. The individual districts, each a separate legal entity with power to assess the benefiting communities, are governed by the Drain Board for Oakland County, which consists of the Oakland County water resources commissioner, the chairman of the Oakland County Board of Commissioners, and the chairperson of the finance committee of the Board of Commissioners. Assessments are made against the applicable municipalities within each district, including the Road Commission for Oakland County and the State of Michigan, for road drainage. All activities of the various drainage districts are administered by the Oakland County water resources commissioner. However, the drainage districts are not subject to the County's appropriation process. Because of the relationship between the component unit and the primary government, it would be misleading to exclude the Drainage Districts component unit from the financial statements of Oakland County, Michigan.

The financial activities of the Drainage Districts as of and for the year ended September 30, 2021 are reported discretely as a governmental fund type. There are no separately issued financial statements of this component unit, although financial information for the specific drainage districts may be obtained from Oakland County Water Resources Commissioner, #1 Public Works Drive, Waterford, MI 48328.

*Road Commission for Oakland County (the "Road Commission")*

The Road Commission is governed by three appointees of the County Board of Commissioners who are not board members. The Road Commission is responsible for the construction and maintenance of the County's system of roads and bridges and is principally funded by state-collected vehicle fuel and registration taxes under Michigan Public Act 51 of 1951. The County has budgetary control and appropriation authority over its activities; however, such control has not been exercised. The Road Commission's primary activities, which are as of and for the year ended September 30, 2021, are reported discretely as a governmental fund type - special revenue fund. The Road Commission Retirement System, which is as of and for the year ended December 31, 2020, is not reported in the financial statements of Oakland County, Michigan.

Complete financial statements of the Road Commission, which include the Road Commission Retirement System and its separately issued statements, can be obtained from its administrative offices at 31001 Lahser Road, Beverly Hills, MI 48025.

**Fiduciary Component Units**

*Oakland County Public Employees' Retirement System (PERS)*

The PERS is governed by a nine-member board, as described in Note 10. Although it is legally separate from the County, it is reported as a fiduciary component unit because the County appoints the voting majority to the board and imposes a financial burden on the County.

*Voluntary Employees' Beneficiary Trust (VEBA)*

The VEBA is governed by a nine-member board, as described in Note 12. Although it is legally separate from the County, it is reported as a fiduciary component unit because the County appoints the voting majority to the board and imposes a financial burden on the County.

September 30, 2021

**Note 1 - Significant Accounting Policies (Continued)**

***Fund Accounting***

The County accounts for its various activities in several different funds in order to demonstrate accountability for how it spends certain resources; separate funds allow the County to show the particular expenditures for which specific revenue is used. The various funds are aggregated into three broad fund types:

**Governmental Funds**

Governmental funds include all activities that provide general governmental services that are not business-type activities. Governmental funds can include the General Fund, special revenue funds, debt service funds, capital project funds, and permanent funds. The County reports the following funds as major governmental funds:

- The General Fund is the County's primary operating fund. It accounts for all financial resources except those required to be accounted for in another fund. Revenue is primarily derived from property taxes, state and federal distributions, and charges for services.
- The Water and Sewer Debt Act 342 Fund accounts for the accumulation of resources, mainly special assessments against benefiting municipalities, for the payment of bonded debt issued for construction of various water and sewer systems in Oakland County.
- The APR Local Fiscal Recovery Fund accounts for the financial resources received under the American Rescue Plan Act.

Additionally, the County reports the following nonmajor governmental fund types:

- Special revenue funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes.
- Capital project funds are used to record bond proceeds or other revenue and the disbursement of invoices specifically designated for capital-related items. The funds operate until the purpose for which they were created is accomplished.
- Debt service funds are used to record tax, interest, and other revenue for payment of interest, principal, and other expenditures on long-term debt.

**Proprietary Funds**

Proprietary funds include enterprise funds (which provide goods or services to users in exchange for charges or fees) and internal service funds (which provide goods or services to other funds of the County). The County reports the following funds as major enterprise funds:

- The Parks and Recreation Fund accounts for the operation of the Oakland County, Michigan parks system.
- The Delinquent Tax Revolving Fund accounts for money advanced to the County and other local units of government for unpaid property taxes and the subsequent collection of delinquencies.
- The Water and Sewer Trust Fund accounts for the collection of resources for the operation of various water and sewer systems maintained by the County, rather than the respective individual municipalities.
- The Evergreen-Farmington S.D.S. (Sewage Disposal System) Fund was established to record the operations and maintenance of the system, which is used to move sewage to the Great Lakes Water Authority for treatment. Costs are recovered by developing rates and billing the municipalities serviced.

September 30, 2021

**Note 1 - Significant Accounting Policies (Continued)**

- The Southeastern Oakland County S.D.S. (S.O.C.S.D.S.) Fund was established to record the operations and maintenance of the system, which is used to move sewage and storm water to the Great Lakes Water Authority for treatment. Costs are recovered by developing rates and billing the municipalities being served.

Internal service funds account for goods and services provided to departments, funds, and governmental units on a cost-reimbursement basis. Included within the internal service funds are certain fringe benefits and services provided to county employees and funds which include health, workers' compensation, unemployment compensation, information technology, various equipment revolving funds, and central service-type operations.

**Fiduciary Funds**

Fiduciary funds include amounts held in a fiduciary capacity for others. These amounts are not used to operate the County's programs. Oakland County, Michigan's fiduciary funds include Pension and Other Postemployment Benefits Trust Funds to account for retirees' retirement and medical benefits; the investment trust fund, which reports funds deposited by and invested for local units of government; and custodial funds, which account for assets held in a custodial capacity by the County for others. These funds are not reflected in the government-wide financial statements because the resources of the funds are not available to support the programs of Oakland County, Michigan.

**Interfund Activity**

During the course of operations, the County has activity between funds for various purposes. Any residual balances outstanding at year end are reported as due from/to other funds and advances to/from other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between the funds included in governmental activities (i.e., the governmental and internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., the enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column.

Furthermore, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements, these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between the funds included in business-type activities are eliminated so that only the net amount is included as transfers in the business-type activities column.

**Basis of Accounting**

The governmental funds use the current financial resources measurement focus and the modified accrual basis of accounting. This basis of accounting is intended to better demonstrate accountability for how the County has spent its resources.

Expenditures are reported when the goods are received or the services are rendered. Capital outlays are reported as expenditures (rather than as capital assets) because they reduce the ability to spend resources in the future; conversely, employee benefit costs that will be funded in the future (such as pension and retiree health care-related costs or sick and vacation pay) are not counted until they come due for payment. In addition, debt service expenditures, claims, and judgments are recorded only when payment is due.

**Note 1 - Significant Accounting Policies (Continued)**

Revenue is not recognized until it is collected or collected soon enough after the end of the year that it is available to pay for obligations outstanding at the end of the year. For this purpose, the County considers amounts collected within 60 days of year end to be available for recognition. The following major revenue sources meet the availability criterion: property taxes, special assessments, and federal and state grant revenue. Conversely, property taxes, special assessments, federal grant reimbursements, and certain other revenue will be collected after the period of availability; receivables have been recorded for these, along with a deferred inflow.

Proprietary funds and fiduciary funds, as applicable, use the economic resources measurement focus and the full accrual basis of accounting. Revenue is recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

***Report Presentation***

Governmental accounting principles require that financial reports include two different perspectives - the government-wide perspective and the fund-based perspective. The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units, as applicable. The government-wide financial statements are presented on the economic resources measurement focus and the full accrual basis of accounting. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. The statements also present a schedule reconciling these amounts to the modified accrual basis presentation found in the fund-based statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenue. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenue includes: (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Taxes, unrestricted intergovernmental receipts, and other items not properly included among program revenue are reported instead as general revenue.

As a general rule, the effect of interfund activity has been removed from the government-wide financial statements. Exceptions to this general rule occur when there are charges between the County's enterprise functions and various other functions. Eliminations of these charges would distort the direct costs and program revenue reported for the various functions concerned.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds, if any, are reported as separate columns in the fund financial statements.

***Specific Balances and Transactions***

***Pooled Cash and Investments***

The County maintains a cash and investment pool for all funds except the pension trust funds, the Superseding Trust Fund, and two custodial funds (Jail Inmate Trust and District Court Trust) in order to maximize investment earnings. Investments of the pool are not segregated by fund, but each contributing fund's balance is treated as equity in the pool. For funds not in the pool, cash equivalents are considered to be demand deposits and short-term investments with an original maturity date of three months or less from the date of acquisition.

Cash overdrafts occurring in funds participating in pooled cash accounts at September 30, 2021 have been reclassified as a due to other funds, and a corresponding due from other funds was established in the General Fund. Similarly, negative accrued interest receivable caused by negative cash balances is also reclassified at year end as an interfund liability.

September 30, 2021

**Note 1 - Significant Accounting Policies (Continued)**

Pooled investment income is allocated to all funds based on the respective share of their average daily balances. Interest charges for funds with negative balances are reported as negative interest income.

**Interfund Receivables/Payables**

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. Short-term receivables and payables resulting from such transactions are classified as due from other funds or due to other funds on the balance sheet.

Noncurrent portions of long-term interfund loan receivables are reported as advances and are offset equally by nonspendable fund balance.

**Inventories**

Inventories in governmental and proprietary funds are stated at cost using the first-in, first-out (FIFO) method. The cost of such inventories is recorded as expenditures/expenses when consumed rather than when purchased.

**Prepayments**

Payments made for services that will benefit periods beyond September 30, 2021 are recorded as prepayments using the consumption method.

**Unearned Revenue**

Revenue for which asset recognition has been met but for which revenue recognition criteria have not yet been met for payments received before earnings are complete is reported as a liability.

**Restricted Cash**

The County has unspent bond proceeds remaining from the 2020 General Obligation Debt for the OMI Drainage District of \$47,288,433.

**Capital Assets**

Capital assets, which includes land, buildings, equipment, and infrastructure assets (e.g., roads, drains, and similar items), are reported in the government-wide statements and applicable proprietary fund financial statements. Capital assets that are used for governmental activities are only capitalized in the government-wide statements and fully expended in the government funds. The County established capitalization thresholds for capital assets of \$5,000. Capital assets are stated at cost or, if donated, at acquisition value at the time of donation. In some instances, capital asset historical costs were not available; therefore, the costs of these assets at the dates of acquisitions have been estimated. Expenditures materially extending the life of capital assets are capitalized.

Interest incurred during construction is only capitalized in proprietary funds.

Capital assets are depreciated over their useful lives, using the straight-line depreciation method. Infrastructure (public domain) assets, including roads, bridges, sanitary sewers, drains, curbs, and gutters, are capitalized.

**Note 1 - Significant Accounting Policies (Continued)**

The County's estimated useful lives of the major classes of property and equipment follow:

Class	Years
Land improvements	10-15
Buildings and improvements	35-45
Equipment and vehicles	3-10
Sewage disposal systems	40-50
Infrastructure	10-75

Capital assets used in the general operation of the Road Commission are depreciated under various methods, including straight-line and sum-of-the-years digits.

**Long-term Obligations**

In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed at the time they are incurred. In the fund financial statements, governmental fund types recognize bond issuances and premiums as other financing sources and bond discounts as other financing uses. The debt service funds are generally used to liquidate governmental long-term debt.

**Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of net position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to future periods and will not be recognized as an outflow of resources (expense/expenditure) until then. The County recognizes deferred outflows from changes in assumptions related to the OPEB plans. The Road Commission component unit reports deferred outflows from contributions to the plan subsequent to the measurement date for both the pension and OPEB plans and changes in assumptions in relation to the OPEB plan.

In addition to liabilities, the statement of net position and/or balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to future periods and will not be recognized as an inflow of resources (revenue) until that time. The County has four types of deferred inflows, the first of which arising only under a modified accrual basis of accounting, that qualify for reporting in this category. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenue from five sources: property taxes, contracts, grants, special assessments, and other. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. The second type is related to the difference between expected and actual experience related to the OPEB plans. The third type is related to changes in assumptions related to the OPEB Plans. These amounts will be amortized over future years and included in net OPEB expense. The fourth type is related to the net difference between projected and actual earnings on retirement and OPEB plan investments. The Road Commission component unit reports deferred inflows of resources related to both the pension and OPEB plan for the difference between expected and actual experience and net difference between projected and actual earnings on investments along with grant reimbursement funding and special assessment receivables that were not received within the 60-day period of availability.

Property taxes levied are used to finance the expenditures of the current fiscal period (October 1, 2020 through September 30, 2021) and are reported as revenue in the financial statements. Amounts not collected within 60 days of the end of the fiscal year are considered unavailable for the current period and are reported as deferred inflows.

**Note 1 - Significant Accounting Policies (Continued)**

**Net Position**

Net position of the County is classified in three components.

- Net investment in capital assets consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt that are attributed to the acquisition, construction, or improvement of those assets.
- Restricted net position results when constraints placed on net position use are either externally imposed by creditors, grantors, contributors, and the like or imposed by law through constitutional provisions or enabling legislation.
- Unrestricted net position consists of net position which does not meet the definition of the two preceding categories. Unrestricted net position often is designated to indicate that management does not consider them to be available for general operations. Unrestricted net position often has constraints on resources that are imposed by management but can be removed or modified.

**Net Position Flow Assumption**

The County will sometimes fund outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the government-wide and proprietary fund financial statements (as applicable), a flow assumption must be made about the order in which the resources are considered to be applied. It is the County's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

**Fund Balance Flow Assumptions**

The County will sometimes fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the County's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Furthermore, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

**Fund Equity**

In the fund financial statements for the governmental funds, the following are the components of fund balance:

- Nonspendable: resources that are not in spendable form (i.e., inventories)
- Restricted: amounts that are restricted to specific purposes externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through enabling legislation
- Committed: amounts that can only be used for specific purposes pursuant to constraints imposed by formal resolution of the County's highest level of decision-making authority. A formal resolution by the Board of Commissioners is required to establish, modify, or rescind a fund balance commitment.
- Assigned: amounts that are constrained by the County's intent to be used for specific purposes but are neither restricted nor committed. These assignments are authorized by the Board of Commissioners through a formal resolution.

**Note 1 - Significant Accounting Policies (Continued)**

- Unassigned: the residual classification of the General Fund and the reporting of any negative fund balance of a governmental fund.

**Property Tax Revenue**

County general operating property taxes are levied annually on July 1 (lien date) to fund operations for the current year. The property taxes are due in full within nine months (prior to March 1), at which time uncollected taxes become delinquent. The assessed value of real and personal is established by the local units, accepted by the County, and equalized under state statute at approximately 50 percent of the current estimated market value. In March 1994, Michigan voters approved Proposal A, which requires property taxes to be levied based on the taxable value of the underlying property. Annual increases in taxable value are limited to the lesser of 5 percent or the rate of inflation. Taxable value reverts to 50 percent of true cash value when the property is sold. Taxable value is determined by using such factors as equalized, assessed, and capped values.

The taxable value of real and personal property for the July 1, 2021 general operating levy was \$65.4 billion. The general operating tax rate for this levy was 4.0132 mills, which is the maximum allowable millage levy per the Headlee Amendment to the Michigan Constitution. The County also has a voter-approved tax of 0.35 mills for parks and recreation, which is levied on December 1 each year. The amount unpaid at fiscal year end is reported as current property taxes receivable in the County's General Fund.

**Pension**

The County offers pension benefits to retirees. The County records a net pension liability (asset) for the difference between the total pension liability calculated by the actuary and the pension plan's fiduciary net position. For the purpose of measuring the net pension liability (asset), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the pension plan and additions to deductions from the pension plan's fiduciary net position have been determined on the same basis as they are reported by the pension plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Net Pension Liability (Asset)**

The government-wide statements include a liability (asset) for our unfunded (overfunded) legacy costs related to the County's pension plan. The net pension liability (asset) is the difference between the total pension liability and the plan's fiduciary net position. The pension expense recognized each fiscal year is equal to the change in the net pension liability from the beginning of the year to the end of the year, adjusted for deferred recognition of the liability and investment experience. The net pension liability (asset) is recorded on the government-wide, internal service, and discretely presented component unit statements. This change does not impact the General Fund or any other governmental fund. Refer to the pension footnotes for further details.

**Other Postemployment Benefit Liability (Asset)**

The County offers a defined health care benefits plan to retirees. The County records an OPEB liability (asset) for the difference between the total OPEB liability calculated by the actuary and the OPEB plan's fiduciary net position. For the purpose of measuring the net OPEB liability (asset), deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the OPEB plan and additions to/deductions from the OPEB plan's fiduciary net position have been determined on the same basis as they are reported by the OPEB plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Note 1 - Significant Accounting Policies (Continued)**

The net OPEB liability (asset) is recorded on both the government-wide, internal service, and discretely presented component unit financial statements. This change does not impact the General Fund or any other governmental fund. Refer to the OPEB notes for further details.

**Compensated Absences**

Compensated absences (vested sick and annual leave) of the primary government that are allowed to accumulate are charged to operations in the Fringe Benefits Fund (an internal service fund) as the benefits accrue. Compensated absences for the Road Commission are accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only for employee terminations as of year end.

No liability is recorded for nonvesting accumulating rights to receive sick pay benefits for the primary government and component units.

**Proprietary Funds Operating Classification**

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of proprietary funds is charges to customers for sales or services. Operating expenses for these funds include the cost of sales or services and administrative expenses and may include depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

**Use of Estimates**

The preparation of the basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements. These estimates and assumptions also affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

**Upcoming Accounting Pronouncements**

In June 2017, the Governmental Accounting Standards Board issued GASB Statement No. 87, *Leases*, which improves accounting and financial reporting for leases by governments. This statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources. The County is currently evaluating the impact this standard will have on the financial statements when adopted. The provisions of this statement were originally effective for the County's financial statements for the year ended September 30, 2021 but were extended to September 30, 2022 with the issuance of GASB Statement No. 95, *Postponement of the Effective Date of Certain Authoritative Guidance*.

In January 2020, the GASB issued Statement No. 92, *Omnibus 2020*. This statement addresses eight unrelated practice issues and technical inconsistencies in authoritative literature. The standard addresses leases, intraentity transfers of assets, postemployment benefits, government acquisitions, risk financing and insurance-related activities of public entity risk pools, fair value measurements, and derivative instruments. The standard has various effective dates. The County does not believe this pronouncement will have a significant impact on its financial statements but is still making a full evaluation.

**Note 1 - Significant Accounting Policies (Continued)**

In March 2020, the GASB issued Statement No. 93, *Replacement of Interbank Offered Rates*. With the London Interbank Offered Rate (LIBOR) expecting to cease existence in its current form at the end of 2021, this statement addresses accounting and financial reporting implications that result from the replacement of an interbank offered rate (IBOR) in hedging derivative instruments and leases. The removal of LIBOR as an appropriate benchmark interest rate for a hedging derivative instrument is effective for the County's financial statements for the September 30, 2022 fiscal year. All other requirements of the statement are effective for the County's financial statements for the September 30, 2021 fiscal year. Lease modification requirements are effective one year later.

In March 2020, the GASB issued Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, to bring a uniform guidance on how to report public-private and public-public partnership arrangements. As a result, transferors in public-private or public-public arrangements will recognize receivables for installment payments; deferred inflows of resources; and, when applicable, capital assets. Operators will recognize liabilities for installment payments and intangible right-to-use assets and, when applicable, deferred outflows of resources and liabilities for assets being transferred. This statement also provides guidance for accounting and financial reporting for availability payment arrangements in which a government compensates an operator for services such as designing, constructing, financing, maintaining, or operating an underlying asset for a period of time in an exchange or exchange-like transaction. The provisions of this statement are effective for the County's financial statements for the year ending September 30, 2023.

In May 2020, the GASB issued Statement No. 96, *Subscription-Based Information Technology Arrangements (SBITAs)*, which defines SBITAs and provides accounting and financial reporting for SBITAs by governments. This statement requires a government to recognize a subscription liability and an intangible right-to-use subscription asset for SBITAs. The County is currently evaluating the impact this standard will have on the financial statements when adopted. The provisions of this statement are effective for the County's financial statements for the year ending September 30, 2023.

In June 2020, the GASB issued Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*. While this standard had certain aspects impacting defined contribution pension and OPEB plans and other employee benefit plans that were effective immediately, it also clarifies when a 457 should be considered a pension plan or an other employee benefit plan to assist in the application of GASB Statement No. 84 to these types of plans. The County is currently evaluating the impact this standard will have on the financial statements when adopted. The provisions of this statement related to 457 plans are effective for the County's financial statements for the year ending September 30, 2022.

**Adoption of New Accounting Pronouncement**

During the current year, the County adopted GASB Statement No. 84, *Fiduciary Activities*, which establishes criteria for identifying and reporting fiduciary activities. As a result of implementing this standard, the accounting for custodial funds (previously agency funds) has changed. In previous years, the net position of custodial funds was \$0. The beginning net position of custodial funds was restated as follows:

Register of Deeds Trust	\$157,455
Sheriff NET Forfeiture	799,468
Circuit Court Trust	4,676,470
Escheats Trust	82,452
Legatee Trust	756,534
Special Trusts	3,492,534
Public Library Trust	624,944
District Court Trust Accounts	401,559
Jail Inmate Trust Account	<u>285,577</u>
Total custodial funds	\$11,276,993

September 30, 2021

**Note 1 - Significant Accounting Policies (Continued)**

In addition, the assets and corresponding liabilities reported in the Contractor's Retainage Fund were previously reported as fiduciary activities but no longer meet the definition of such; therefore, these activities are now reported within governmental or proprietary funds. The fund balance and net position were not restated for this change.

**Note 2 - Stewardship, Compliance, and Accountability**

***Budgetary Information***

The Board of Commissioners has established the legal level of control by control groups, as outlined in the County's General Appropriations Act. This act states that expenditures shall not exceed the total appropriations for personnel expenditures (salaries, overtime, and fringes), operating expenditures, and internal support expenditures (internal service fund charges), respectively, by department. Budgets are adopted and presented on the GAAP basis of accounting.

The Board of Commissioners is authorized to make amendments to the various budgets as deemed necessary. Current year supplemental budgetary appropriations were not material. Funds that receive an appropriation and can, therefore, be defined as those with an appropriated, annual, legally adopted budget are the General Fund and three special revenue funds: ARP Local Fiscal Recovery, Child Care, and Social Welfare Foster Care. The budgetary comparison for the General Fund and ARP Local Fiscal Recovery Fund are presented in the required supplemental information and the Child Care and Social Welfare Foster Care funds are presented in the other supplementary information.

Transfers within and between budgeted funds and departments may be made by the fiscal officer (director of management and budget department) in the following instances:

- (a) Transfers may be made from the nondepartmental overtime reserve account and fringe benefit adjustment account to the appropriate departmental budget as specific overtime requests are reviewed and approved by the fiscal officer. Additionally, overtime appropriations may be transferred between divisions within a department at the request of the department head if authorized by the fiscal officer or designee.
- (b) Transfers may be made from the nondepartmental appropriation reserve accounts for maintenance department charges and miscellaneous capital outlay to the appropriate departmental budgets as specific requests for these items are reviewed and approved by the fiscal officer.
- (c) Transfers may be made from the nondepartmental appropriation reserve accounts, emergency salaries, and summer help as specific requests for these items are reviewed and approved by the director of the human resources department.

At year end, the Board of Commissioners adopts a resolution that authorizes and closes amounts exceeding the original appropriation against the balances in other appropriations and closes the remaining balance to the General Fund's unassigned fund balance.

***Excess of Expenditures Over Appropriations in Budgeted Funds***

During the year, the County incurred expenditures in the General Fund that were in excess of the amounts budgeted as follows:

	<u>Budget</u>	<u>Actual</u>
Nondepartmental - Personnel	\$ (2,553,693)	\$ 7,303,880

September 30, 2021

**Note 2 - Stewardship, Compliance, and Accountability (Continued)**

***Fund Deficits and Management's Plan***

At September 30, 2021, the County had a deficit in fund balance in the following fund:

Capital project fund - Chapter 4 Drain Construction Fund: \$602,051

The negative unassigned fund balance in the Chapter 4 Drain Construction Fund reflects costs that are related to the Lower Pettibone Lake Sanitary Chapter 4 Drain Construction project in the amount of \$485,992 and the Bald Eagle Lake Chapter 4 Drain Construction project in the amount of \$116,059.

**Lower Pettibone Lake Sanitary Chapter 4 Drain Construction Project**

A loan from the Long-term Revolving Fund was approved by the Oakland County Board of Commissioners via Miscellaneous Resolution #14136 adopted on June 11, 2014 to provide up to \$1,200,000 in funding for this project. A 20-year assessment against each of the benefiting properties in the district has been approved to repay the loan with first payment due in December 2014. The construction of the sewer was completed and became operational as of January 2015, and the deficit for this specific project will be eliminated when the long-term assessment roll collection is completed. The long-term receivable is on the balance sheet to track the collection. Collection of the special assessment has reduced the deficit by \$68,454 from the FY 2020 deficit of \$554,446 to the FY 2021 deficit of \$485,992.

**Bald Eagle Lake Chapter 4 Drain Construction Project**

This project was initiated after concerns from property owners in Brandon Township prompted an investigation of the drainage issues. Repairs were started and it was determined that it would be more cost effective to replace the infrastructure. Also, it was determined that a new drainage district should be established to perform necessary updates to the system. A hearing for a new drainage district took place in 2021, and the project is anticipated for construction in spring 2022. Estimated project costs of \$850,000 will be financed by the sale of bonds or a loan. The loan will be repaid by an assessment roll over a 10-year period. The financing for the project is planned for around May 2022.

Capital project fund - Lake Levels Act 146 Fund: \$21,448

The negative unassigned fund balance in the Lake Levels Act 146 Fund relates to the Bush Lake Level project in the amount of \$24,833.

**Bush Lake Level**

Construction of a new lake level control structure has been completed. In 2010, the Oakland County Board of Commissioners authorized a loan in the amount of \$300,000 from the County's Long-term Revolving Fund to the Bush Lake Special Assessment District to be collected in 10 annual installments. The long-term special assessment for the project commenced in FY 2011. The project cost was more than anticipated, and the final collections from the long-term assessment roll are being reviewed. The \$24,833 deficit within the construction fund will be covered by additional annual assessments to be incorporated with the lake level maintenance fund assessment. The district will be assessed appropriate additional amounts to ensure the ability to eliminate the deficit within the next five to seven years given the small district size and being mindful of the impact to residents in the district.

**Note 3 - Deposits and Investments**

The County has deposits and investments that are maintained for its primary government, component unit, and fiduciary fund types.

For the primary government, the County manages its investments in a pool format that is used by all county funds. Income, gains, and losses are allocated back to county funds based on their share of the pool, which is calculated based on their average daily cash balance.

September 30, 2021

**Note 3 - Deposits and Investments (Continued)**

For its pool, the County only uses federal- and state-chartered financial institutions that are members of the FDIC, NCUA, or DIFS and have a location in the state of Michigan. All deposits and investments for the pool are held in the County's name and tax ID number.

The county treasurer is permitted to offer an investment option to local units of government within the County, called the Local Government Investment Pool (LGIP). Contracted participant deposits are treated just like county funds. Income, gains, and losses are allocated based upon the participant's average daily balance. The LGIP is not subject to regulatory oversight, is not registered with the SEC, and does not issue a separate report. Fair value of the position in the pool is approximately equal to the value of the pool shares. The LGIP has not provided or obtained any legally binding guarantees during the period to support the value of the shares. Investments are valued monthly.

***Deposits***

It is County policy to review and verify a bank's creditworthiness through a system of ratio analysis and from information provided by several third-party sources. In addition, the County places concentration limits on banks based on creditworthiness resulting from both the ratio analysis and third-party information.

***Custodial Credit Risk - Deposits***

Custodial credit risk is the risk that, in the event of a bank failure, the County's deposits may not be returned.

As of September 30, 2021, the bank balance of the County's deposits was \$1,696,874,299. Insured deposits were \$4,750,000, and the remaining \$1,692,124,299 was uninsured, uncollateralized, and held in the County's name.

The Drainage Districts component unit's cash, deposits, and investments are maintained in pooled accounts of the County; therefore, their amount of insurance would be allocated to the Drainage Districts' deposits based on their prorated share of the investment portfolio.

The County's investment policy allows for the use of bank deposits, including certificates of deposit. The only limitation placed on bank deposits is that they cannot exceed 60 percent of the total investment portfolio. In addition, the County's investment policy limits the investment with any single financial institution to 15 percent.

At September 30, 2021, the Road Commission component unit had bank deposits of \$26,789,251 (checking and savings accounts) that were uninsured and uncollateralized. The Road Commission believes that, due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Road Commission evaluates each financial institution with which it deposits funds and assesses the level of risk for each institution; only those institutions with an acceptable estimated risk level are used as depositories.

***Investments - Internal Investment Pool***

Investments, except those of the retirement systems, Superseding Trust Fund, and deferred compensation plan, are administered by the treasurer under guidelines established by Act 20 of the Michigan Public Acts of 1943, as amended, and the investment policy adopted by the County's Board of Commissioners. The County's investment policy is more restrictive than state law and allows for the following instruments:

1. Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States
2. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of Michigan financial institutions

September 30, 2021

**Note 3 - Deposits and Investments (Continued)**

3. Commercial paper rated at the time of purchase at the highest classification established by no less than two standard rating services and that matures no more than 270 days after the date of purchase
4. Repurchase agreements consisting of instruments in subdivision 1. The PSA Master Repurchase agreement prototype agreement shall be employed with appropriate supplemental provisions regarding security delivery, security substitutions, and governing law. A signed repurchase agreement must be on file before entering into a repurchase transaction.
5. Bankers' acceptances of United States banks
6. Obligations of this state or any of its political subdivisions that, at the time of purchase, are rated as investment grade by no less than one standard rating service
7. Obligations described in subdivisions 1 through 6 if purchased through an interlocal agreement under the Urban Cooperation Act of 1967
8. Investment pools organized under the Surplus Funds Investment Pool Act, PA 367 of 1982
9. Investment pools organized under the Local Government Investment Pool Act, PA 121 of 1985
10. Mutual funds registered under the Investment Company Act of 1940 with authority to only purchase investment vehicles that are legal for direct investment by a Michigan public corporation. Investment is limited to mutual funds that maintain a net asset value of \$1.00 per share.

As of September 30, 2021, the County had the following deposit and investment types in its internal investment pool:

	Governmental Activities (Dollars)	Weighted- average Maturity (Days)
Certificates of deposit (1)	994,669,229	248
Deposit accounts (1)	702,205,070	1
Money market investment pools	271,074	1
Treasury notes	62,018,320	1,070
Negotiable CDs	37,287,343	340
Municipal bonds	39,011,770	2,008
Government agencies	642,109,852	1,031
Total fair value of internal investment pool	2,477,572,658	
Weighted-average maturity of internal investment pool (in days)	-	428

(1) These items are considered deposits and not investments. They are presented here to give a clear picture of the investment pool's overall weighted-average maturity.

**Credit Risk**

The County had \$62,018,320 invested in Treasury notes that are rated AAA by Standard & Poor's and Aaa by Moody's. The County had \$642,109,852 invested in U.S. government agencies that are rated AA by Standard & Poor's and Aaa by Moody's. The County had \$39,011,770 invested in AAA (S&P) and Aaa (Moody's) municipal bonds. The money market investment pool had \$271,074 invested with a rating of AAAM (S&P). The County's investment policy is silent on the use of rated versus unrated money market funds. In addition, there is no rating level requirement for rated money market funds.

**Note 3 - Deposits and Investments (Continued)**

**Custodial Credit Risk**

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments that are in the possession of another side party. The County's investment policy requires that all investment transactions (including collateral for repurchase agreements) be conducted on a delivery-versus-payment (DVP) basis. Securities shall be held by a third-party custodian, as designated by the county treasurer, and shall be evidenced by a safekeeping receipt. As of September 30, 2021, investments with a fair value of \$780,427,285 were held in third-party safekeeping in the County's name.

The County also invests in money market funds that have their securities safe kept with a third party selected by the counterparty. However, the pool's securities are held in trust for the participants of the fund and are not available to the counterparty if the counterparty should happen to fail. We believe this arrangement satisfies the County's investment policy safekeeping requirement.

**Concentration of Credit Risk - Investments**

On September 30, 2021, the County had investments of 5 percent or more of the total portfolio with the following agency issuers: Federal Farm Credit Bank - 8.05 percent and Federal Home Loan Bank - 11.91 percent. No other issuer exceeded 5 percent of the total portfolio.

**Interest Rate Risk**

To limit its exposure to fair value losses from rising interest rates, the County's investment policy states the County will not directly invest in securities that mature more than three years from date of purchase; however, securities exceeding the three-year limitation may be purchased provided maturity dates coincide with the expected use of the funds. As of September 30, 2021, the internal investment pool had a weighted-average maturity of 428 days, and the longest investment maturity in the portfolio was 2,008 days (5.5 years).

**Investments - Pension Trust Funds and VEBA Trust**

The Pension and VEBA Trust Funds investments are made in accordance with Act 55 of the Michigan Public Acts of 1982, as amended, and are limited to no more than 65 percent in common stock. In addition, no investments, loans, or leases are with parties related to the pension plan.

Pension investments are made through the use of investment advisors that are selected and retained by the Retirement (PERS, VEBA, and ST) and Deferred Compensation Board. The advisors serve at the leisure of the board, as provided by investment agreements. At September 30, 2021, the primary government's pension trust fund had 30 investment advisors. Investments are held in street name by safekeeping agents under formal trust agreements and/or in the Retirement System's name.

September 30, 2021

**Note 3 - Deposits and Investments (Continued)**

As of September 30, 2021, the County had the following investment types in its pension and VEBA Trust funds:

Investment Type	Fair Value	Percentage	Average Duration (in Years)
Common stock	\$ 1,172,272,280	50.14%	N/A
Preferred stock	3,839,610	0.16%	N/A
Convertible equity	1,588,955	0.07%	N/A
Government bonds	160,084,994	6.85%	8.01
Government agencies	77,737,348	3.33%	9.51
Municipal bonds	828,708	0.04%	58.11
Corporate bonds	318,302,930	13.61%	10.51
Bank loans	3,081,849	0.13%	3.83
Government mortgage-backed securities	66,675,413	2.85%	22.66
Commercial mortgage-backed securities	19,892,384	0.85%	23.61
Asset-backed securities	18,714,261	0.80%	9.97
Non-government-backed CMOs	287,418	0.01%	29.06
Index-linked government bonds	3,861,174	0.17%	4.08
Other fixed income	5,674,774	0.24%	3.31
Real estate	224,610,208	9.61%	N/A
Sukuk	408,406	0.02%	5.81
Partnerships	92,565,231	3.96%	N/A
Hedge funds	126,071,558	5.39%	N/A
Cash and cash equivalents	41,467,954	1.77%	0.03
<b>Total</b>	<b>\$ 2,337,965,455</b>		

**Credit Risk - Pension and VEBA Trust**

The board's adopted Statement of Investment Goals and Objectives (SIGO) states that no nonconvertible bonds and convertible securities are authorized for purchase. In addition, no more than 10 percent of the total value of the portfolio, at the time of purchase, may be held in non-investment grade bonds as rated by Moody's and/or Standard & Poor's. Of the total value of the portfolio, 90 percent must have a quality rating of A or better by Moody's and Standard & Poor's. For any security held in the portfolio that drops below investment grade as rated by Moody's or Standard & Poor's, the investment manager is to advise the board of that fact along with a buy/hold recommendation. The board shall then instruct the investment manager as to which action should be taken.

As of September 30, 2021, debt obligation investments held in the pension and VEBA Trust funds had the following ratings:

Fair Value	Percentage	S&P Rating	Moody's Rating
\$ 174,007,904	21.18%	AAA	Aaa
28,565,655	3.48	AA	Aa
85,696,442	10.43	A	A
88,801,802	10.81	BBB	Baa
24,662,110	3.00	BB	Ba
7,811,462	0.95	B	B
136,400	0.02	CCC	Caa
275,072,461	33.48	Not rated	Not rated
136,795,037	16.65	U.S.	U.S.
		Government	Government
		Guaranteed	Guaranteed
<b>\$ 821,549,273</b>			

September 30, 2021

**Note 3 - Deposits and Investments (Continued)**

**Custodial Credit Risk - Pension and VEBA Trust Funds**

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the Retirement System would not be able to recover the value of its investments that are in the possession of an outside party. The Retirement System's Statement of Investment Goals and Objectives requires that all investment transactions shall be conducted through a custodian that will act as the system's third party. Securities shall be held by the custodian, as designated by the retirement boards, and shall be evidenced by a custodial report. As of September 30, 2021, \$2,337,965,455 in investments was held in third-party safekeeping in the County's name.

**Concentration of Credit Risk - Pension Trust Funds and Superseding Trust**

The board's adopted Statement of Investment Goals and Objectives states that no more than 5 percent of the assets of the Retirement System's portfolio may be invested in the fixed-income obligations of any one corporation or its affiliates and no more than 10 percent may be invested in the equity of any one corporation or its affiliates. Further, for fixed-income investments, no more than 10 percent of the assets of the portfolio may be invested in the securities of any governmental agency that is not fully backed by the U.S. government. No limitation applies to obligations of the United States Treasury or any fully guaranteed agency of the federal government.

For equities, holdings of all securities of an industry group should not exceed 25 percent of the portfolio at cost. ADRs should not exceed a maximum of 10 percent of the portfolio at cost and shall be further limited to Canadian securities and non-U.S. domiciled corporations issuing U.S. securities. As of September 30, 2021, as reported by the system's investment managers, no holdings exceed any of the board's adopted limits.

**Interest Rate Risk Pension Trust Funds and Superseding Trust**

The board's adopted Statement of Investment Goals and Objectives places no limitation on the system's fixed-income managers on the length to maturity for fixed-income investments. As the schedule on the previous page indicates, the system's fixed-income investments had average durations of between 0.03 years and 58.11 years, which is reasonable given the long-term nature of the system. Having reasonable durations will reduce the retirement system's risk exposure to rapidly adjusting interest rates.

Collateralized mortgage obligations (CMOs) are U.S. government-issued asset-backed certificates and corporate-issued asset-backed certificates. Current CMO holdings have maturity lengths ranging from 26.1 years to 35.6 years and are backed by investments in various assets, including mortgages. As of September 30, 2021, the market value was \$287,418.

**Interest Rate Risk - Collateralized Mortgage Obligations**

The market value of such investments can be affected by, among other factors, changes in interest rates, including the effect of prepayments, marketability, and default rates on assets underlying the securities. At September 30, 2021, the County's CMO portfolio had an effective duration of 1.80 years.

September 30, 2021

**Note 3 - Deposits and Investments (Continued)**

***Fair Value Measurements***

The County categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets, Level 2 inputs are significant other observable inputs, and Level 3 inputs are significant unobservable inputs. Investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient are not classified in the fair value hierarchy below.

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The County’s assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

The County’s primary government has the following recurring fair value measurements as of September 30, 2021:

	Assets Measured at Carrying Value on a Recurring Basis at September 30, 2021			
	Level 1	Level 2	Level 3	Total Value
<b>Investment Type</b>				
Government agencies	\$ -	\$ 642,109,852	\$ -	\$ 642,109,852
Municipal bonds	-	39,011,770	-	39,011,770
Treasury notes	-	62,018,320	-	62,018,320
Negotiable CDs	-	37,287,343	-	37,287,343
<b>Total</b>	<b>\$ -</b>	<b>\$ 780,427,285</b>	<b>\$ -</b>	<b>780,427,285</b>
Investments measured at NAV - Money market investment pools				271,074
<b>Total assets</b>				<b>\$ 780,698,359</b>

The fair value of Treasury notes, negotiable CDs, government agencies, and municipal bonds at September 30, 2021 was determined primarily based on Level 2 inputs, and they are valued using quoted prices for identical securities in markets that are not active. The money market investment pools are valued at published fair value per share (unit) for the fund.

September 30, 2021

**Note 3 - Deposits and Investments (Continued)**

The following tables represent the County's pension and VEBA Trust funds' assets measured at fair value on a recurring basis at September 30, 2021:

	Assets Measured at Carrying Value on a Recurring Basis at September 30, 2021			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at September 30, 2021
<b>Assets</b>				
Equity securities:				
Common stock	\$ 709,077,097	\$ -	\$ -	\$ 709,077,097
Preferred stock	3,839,610	-	-	3,839,610
Convertible equity	1,588,955	-	-	1,588,955
Private equity fund	-	-	38,481,461	38,481,461
<b>Total equity securities</b>	<b>714,505,662</b>	<b>-</b>	<b>38,481,461</b>	<b>752,987,123</b>
Debt securities:				
Government bonds	-	160,084,994	-	160,084,994
Government agencies	-	23,198,616	-	23,198,616
Municipal/Provincial bonds	-	828,708	-	828,708
Corporate bonds	-	220,468,473	-	220,468,473
Government mortgage- backed securities	-	66,675,413	-	66,675,413
Commercial mortgage- backed securities	-	19,892,384	-	19,892,384
Non-government-backed CMO	-	287,418	-	287,418
Asset-backed securities	-	18,714,261	-	18,714,261
Index-linked government bonds	-	3,861,174	-	3,861,174
Bank loans	-	3,081,849	-	3,081,849
Sukuk	-	408,406	-	408,406
Other fixed income	-	5,674,774	-	5,674,774
<b>Total debt securities</b>	<b>-</b>	<b>523,176,470</b>	<b>-</b>	<b>523,176,470</b>
<b>Total investments by fair value level</b>	<b>\$ 714,505,662</b>	<b>\$ 523,176,470</b>	<b>\$ 38,481,461</b>	<b>1,276,163,593</b>
Investments measured at NAV:				
International equity				200,814,562
Global fixed income				97,834,457
Private fixed income				63,553,322
Index funds				262,380,621
Hedged equity long/short funds				158,983,377
Real estate				221,133,190
<b>Total investments measured at NAV</b>				<b>1,004,699,529</b>
<b>Total assets</b>				<b>\$ 2,280,863,122</b>

**Note 3 - Deposits and Investments (Continued)**

Equity securities classified in Level 1 are valued using prices quoted in active markets for those securities. Debt and equity securities classified in Level 2 are valued using the following approaches: equity mutual funds are valued using fair value per share for each fund, and fixed-income investments are normally valued based on price data obtained from observed transactions and market price quotations from broker dealers and/or pricing vendors. Debt and equity securities classified in Level 3 are based upon unobservable inputs.

**Investments in Entities that Calculate Net Asset Value per Share**

The County holds shares or interests in investment companies where the fair value of the investments is measured on a recurring basis using net asset value per share (or its equivalent) of the investment companies as a practical expedient.

At September 30, 2021, the fair value, unfunded commitments, and redemption rules of those investments are as follows:

	Carrying Value	Unfunded Commitments	Redemption Frequency, if Eligible	Redemption Notice Period
International equity	\$ 200,814,562	\$ -	Monthly	10 days
Global fixed income	97,834,457	-	Daily	3 days
Private fixed income	63,553,323	77,747,042	Daily	3 days
Index funds	262,380,621	-	Daily	3 days
Hedged equity long/short funds	158,983,377	-	Quarterly	90 days
Real estate	221,133,190	22,256,106		
Total	<u>\$ 1,004,699,530</u>	<u>\$ 100,003,148</u>		

The international equity fund seeks long-term growth of capital by investing at least 80 percent of its net assets in large capitalization equity securities listed in the Morgan Stanley Capital International Europe, Australasia, and Far East Index (MSCI EAFE Index).

The global fixed-income fund seeks current income with capital appreciation and growth of income by investing at least 80 percent of its net assets in bonds of governments, government-related entities, and government agencies located anywhere in the world. The fund regularly enters into various currency-related and other transactions involving derivative instruments.

The private fixed-income fund invests in senior secured loans to U.S. middle market private equity portfolio companies with annual cash flow of up to \$100 million that are owned or controlled by leading private equity sponsors.

The index fund seeks to replicate the total return of the S&P 500 index. Under normal market conditions, at least 80 percent of its total assets will be invested in stocks in the S&P 500 index. The fund utilizes a passive investment approach attempting to replicate the investment performance of its benchmark.

The hedged equity long/short fund is composed of hedge funds that invest in global equity markets using long/short strategies both from a bottom-up (stock-pickers) orientation and a top-down (macro) orientation, including emerging markets.

The fair values of the investments in the preceding five classes have been estimated using net asset value per share of the investments.

The real estate funds class included several real estate funds that invest primarily in U.S. commercial real estate. The fair values of the investments in this class have been estimated using the net asset value of the County's ownership interest in partners' capital.

September 30, 2021

**Note 3 - Deposits and Investments (Continued)**

**Disclosures Regarding Redemption Only Upon Liquidation**

The investments in the private real estate, real estate, and real estate international can never be redeemed with the funds. Distributions from each fund will be received only as the underlying investments of the funds are liquidated. It is estimated that the underlying assets of the funds will be liquidated over the next 1 to 10 years.

**Note 4 - Receivables**

Receivables as of September 30, 2021 for the County's individual major funds and the nonmajor, internal service, and component units in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	Primary Government							
	Governmental Activities				Business-type Activities			
	General Fund	Water and Sewer Debt Act 342	Nonmajor Funds	Proprietary Internal Service Fund	Total Governmental Activities	Parks and Recreation	Delinquent Tax Revolving	Water and Sewer Trust
Receivables:								
Property taxes receivable	\$ 33,942,851	\$ -	\$ -	\$ -	\$ 33,942,851	\$ -	\$ -	\$ -
Special assessments receivable	-	38,625,727	10,186,133	-	48,811,860	-	-	-
Delinquent property taxes receivable	607,169	-	-	-	607,169	48,675	49,657,422	-
Accrued interest receivable	-	-	141,250	1,055,266	1,196,516	14,011	2,031,561	230,221
Due from other governments	19,256,314	397	16,678,960	42,357	35,978,028	266,107	705,746	1,694,647
Other	397,416	-	872,689	3,060,741	4,330,846	309,312	10,752,653	27,896,534
Contracts receivable	18,334,089	-	9,049,000	-	27,383,089	-	-	-
Allowance for doubtful accounts	(25,000)	-	-	-	(25,000)	(149,380)	-	-
<b>Net receivables</b>	<b>\$ 72,512,839</b>	<b>\$ 38,626,124</b>	<b>\$ 36,928,032</b>	<b>\$ 4,158,364</b>	<b>\$ 152,225,359</b>	<b>\$ 488,725</b>	<b>\$ 63,147,382</b>	<b>\$ 29,821,402</b>

	Primary Government							
	Business-type Activities				Component Units			
	Evergreen-Farmington S.D.S.	S.O.C.S.D.S.	Nonmajor Enterprise	Total Business-type Activities	Drainage Districts	Road Commission	Total Component Units	
Receivables:								
Property taxes receivable	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Special assessments receivable	-	-	-	-	204,395,444	6,816,313	211,211,757	
Delinquent property taxes receivable	-	-	-	49,706,097	-	-	-	
Accrued interest receivable	149,561	257,971	572,133	3,255,458	163,122	-	163,122	
Due from other governments	3,008,768	4,468,779	6,694,460	16,838,507	4,711,597	-	4,711,597	
Other	-	32,467	1,619,633	40,610,599	195,882	18,612,448	18,808,330	
Contracts receivable	2,772,658	-	492,838	3,265,496	-	-	-	
Allowance for doubtful accounts	-	-	-	(149,380)	-	-	-	
<b>Net receivables</b>	<b>\$ 5,930,987</b>	<b>\$ 4,759,217</b>	<b>\$ 9,379,064</b>	<b>\$ 113,526,777</b>	<b>\$ 209,466,045</b>	<b>\$ 25,428,761</b>	<b>\$ 234,894,806</b>	

The allowance in the General Fund is for accounts receivable, and the allowance in the Parks and Recreation Fund is for taxes receivable.

September 30, 2021

**Note 5 - Unavailable/Unearned Revenue**

Governmental funds report unavailable revenue in connection with receivables for revenue that is not considered to be available to liquidate liabilities of the current period. Governmental and enterprise funds report unearned revenue in connection with resources that have been received but not yet earned.

At September 30, 2021, the various components of unearned and unavailable revenue were as follows:

	Governmental Funds			Enterprise Funds	Component Units		
	Modified Accrual - Deferred Inflow - Unavailable	Liability - Unearned	Total	Liability - Unearned	Modified Accrual - Deferred Inflow - Unavailable	Liability - Unearned	Total
Property taxes	\$ 8,763,117	\$ -	\$ 8,763,117	\$ -	\$ -	\$ -	\$ -
Special assessments	48,811,860	-	48,811,860	-	167,566,260	49,323,354	216,889,614
Grants	3,845,307	-	3,845,307	-	-	-	-
Contracts receivable	8,975,000	-	8,975,000	-	-	-	-
Other	11,762,010	137,028,306	148,790,316	1,243,147	-	12,352,082	12,352,082
<b>Total</b>	<b>\$ 82,157,294</b>	<b>\$ 137,028,306</b>	<b>\$ 219,185,600</b>	<b>\$ 1,243,147</b>	<b>\$ 167,566,260</b>	<b>\$ 61,675,436</b>	<b>\$ 229,241,696</b>

**Note 6 - Capital Assets**

Capital asset activity for the year ended September 30, 2021 of the County's governmental and business-type activities was as follows:

**Governmental Activities**

	Balance October 1, 2020	Reclassifications	Additions	Disposals and Adjustments	Balance September 30, 2021
Capital assets not being depreciated:					
Land	\$ 7,365,551	\$ -	\$ -	\$ -	\$ 7,365,551
Construction in progress	39,415,420	(9,735,546)	7,368,301	-	37,048,175
Subtotal	46,780,971	(9,735,546)	7,368,301	-	44,413,726
Capital assets being depreciated:					
Buildings and improvements	280,842,423	3,614,674	-	-	284,457,097
Equipment and vehicles	147,358,894	5,920,872	6,101,772	(2,551,432)	156,830,106
Infrastructure	38,270,983	200,000	-	-	38,470,983
Land improvements	1,675,941	-	-	-	1,675,941
Infrastructure	468,148,241	9,735,546	6,101,772	(2,551,432)	481,434,127
Accumulated depreciation:					
Buildings and improvements	139,187,910	-	6,943,825	-	146,131,735
Equipment and vehicles	123,173,903	-	8,495,755	(2,473,038)	129,196,620
Infrastructure	21,349,141	-	782,213	-	22,131,354
Land improvements	1,230,036	-	37,108	-	1,267,144
Subtotal	284,940,990	-	16,258,901	(2,473,038)	298,726,853
Net capital assets being depreciated	183,207,251	9,735,546	(10,157,129)	(78,394)	182,707,274
Net governmental activities capital assets	\$ 229,988,222	\$ -	\$ (2,788,828)	\$ (78,394)	\$ 227,121,000

September 30, 2021

**Note 6 - Capital Assets (Continued)**

***Business-type Activities***

	Balance October 1, 2020	Reclassifications	Additions	Disposals and Adjustments	Balance September 30, 2021
Capital assets not being depreciated:					
Land	\$ 68,492,877	\$ -	\$ 9,181	\$ -	\$ 68,502,058
Construction in progress	148,603,984	(4,634,822)	39,986,533	-	183,955,695
Other	12,000	-	-	-	12,000
Subtotal	217,108,861	(4,634,822)	39,995,714	-	252,469,753
Capital assets being depreciated:					
Buildings and improvements	105,146,603	1,661,214	40,037	-	106,847,854
Equipment and vehicles	91,222,720	598,730	509,820	(595,805)	91,735,465
Infrastructure	325,852,887	1,684,750	-	(1,206,736)	326,330,901
Land improvements	45,139,104	690,128	-	-	45,829,232
Infrastructure	567,361,314	4,634,822	549,857	(1,802,541)	570,743,452
Accumulated depreciation:					
Buildings and improvements	55,217,341	-	2,285,745	-	57,503,086
Equipment and vehicles	69,609,140	-	3,592,699	(556,982)	72,644,857
Infrastructure	263,386,778	-	4,781,895	(81,455)	268,087,218
Land improvements	32,645,933	-	1,383,878	-	34,029,811
Subtotal	420,859,192	-	12,044,217	(638,437)	432,264,972
Net capital assets being depreciated	146,502,122	4,634,822	(11,494,360)	(1,164,104)	138,478,480
Net business-type activity capital assets	<u>\$ 363,610,983</u>	<u>\$ -</u>	<u>\$ 28,501,354</u>	<u>\$ (1,164,104)</u>	<u>\$ 390,948,233</u>

In January 2021, the County approved a transfer of certain assets of the Highland Township Water Supply System to grant the Township control over the assets. As a result of the transfer, the County recognized a loss of \$1.1 million on the disposal of the assets as a special item in the Water and Sewer Trust enterprise fund.

September 30, 2021

**Note 6 - Capital Assets (Continued)**

Capital asset activity for the County's component units for the year ended September 30, 2021 was as follows:

	Balance October 1, 2020	Reclassifications	Additions	Disposals and Adjustments	Balance September 30, 2021
<b>Road Commission</b>					
Capital assets not being depreciated:					
Land and other	\$ 234,407,809	\$ -	\$ 4,611,935	\$ -	\$ 239,019,744
Construction in progress	511,127	(425,244)	1,409,254	-	1,495,137
Subtotal	234,918,936	(425,244)	6,021,189	-	240,514,881
Capital assets being depreciated:					
Buildings and storage bins	23,683,286	425,244	225,884	-	24,334,414
Road equipment	81,567,244	-	3,958,646	(3,310,160)	82,215,730
Other equipment	8,001,979	-	771,380	-	8,773,359
Infrastructure	1,237,059,890	-	69,832,228	(25,208,510)	1,281,683,608
Brine wells and gravel pits	2,489,608	-	-	-	2,489,608
Subtotal	1,352,802,007	425,244	74,788,138	(28,518,670)	1,399,496,719
Accumulated depreciation:					
Buildings and storage bins	14,453,060	-	410,591	-	14,863,651
Road equipment	63,460,261	-	6,677,156	(3,310,160)	66,827,257
Other equipment	5,720,130	-	548,979	-	6,269,109
Infrastructure	522,927,100	-	53,597,774	(25,208,510)	551,316,364
Brine wells and gravel pits	1,968,334	-	110,058	-	2,078,392
Subtotal	608,528,885	-	61,344,558	(28,518,670)	641,354,773
Net capital assets being depreciated	744,273,122	425,244	13,443,580	-	758,141,946
Net component units - Road Commission capital assets	\$ 979,192,058	\$ -	\$ 19,464,769	\$ -	\$ 998,656,827

Depreciation expense was charged to functions of the primary government as follows:

Governmental activities:	
Public safety	\$ 4,355,312
Justice administration	1,091,736
Citizens services	849,144
Public infrastructure	164,812
Commerce and community development	35,524
Unallocated depreciation	2,928,922
Capital assets held by the government's internal service funds are charged to the various functions based on their usage of the assets	6,833,451
Total governmental activities	\$ 16,258,901

September 30, 2021

**Note 6 - Capital Assets (Continued)**

Business-type activities:	
Airports	\$ 2,657,422
Community safety support	2,269,012
Community water and sewer	1,913,525
Recreation and leisure	3,266,455
Sewage disposal systems	1,937,803
	<hr/>
Total business-type activities	\$ 12,044,217
	<hr/>
Component units:	
Drainage Districts	\$ 10,018,583
Road Commission	61,344,558
	<hr/>
Total component units	\$ 71,363,141
	<hr/>

September 30, 2021

**Note 7 - Long-term Debt**

The County issues bonds and notes authorized by various state acts. Each act provides specific covenants for specific purposes. Long-term debt activity for the year ended September 30, 2021 is summarized as follows:

**Governmental Activities**

	Interest Rate Ranges	Beginning Balance	Additions	Reductions	Ending Balance	Due within One Year	General Obligation	With Governmental Commitment
Bonds payable:								
Direct borrowings:								
Retirees Health Care								
Bonds	3.62%	\$ 175,090,000	\$ -	\$ (26,605,000)	\$ 148,485,000	\$ 27,585,000	\$ 148,485,000	\$ -
Water supply - Act 342	3.34%	145,000	-	(20,000)	125,000	20,000	-	125,000
Michigan Bond Authority - Sewage Disposal	1.62% - 2.50%							
Bonds		29,593,709	1,843,603	(1,670,000)	29,767,312	1,720,000	-	29,767,312
<b>Total direct borrowings principal outstanding</b>		<b>204,828,709</b>	<b>1,843,603</b>	<b>(28,295,000)</b>	<b>178,377,312</b>	<b>29,325,000</b>	<b>148,485,000</b>	<b>29,892,312</b>
Other debt:								
Building authority - Act 31	2.00% - 3.375%							
Building authority	2.00% - 5.00%	19,320,000	-	(2,705,000)	16,615,000	2,790,000	16,615,000	-
refunding		21,190,000	-	(5,060,000)	16,130,000	5,185,000	7,155,000	8,975,000
Retiree Health Care								
Bonds	4.52%	34,000,000	-	-	34,000,000	-	34,000,000	-
Lake levels - Act 451	2.00%	468,000	-	(46,800)	421,200	46,800	-	421,200
Water supply - Act 342		11,335,000	-	(11,335,000)	-	-	-	-
Sewage disposal - Act 342	1.70% - 3.25%	9,255,000	-	(645,000)	8,610,000	650,000	-	8,610,000
Water and sewer refunding bonds	1.50% - 5.00%	1,096,000	-	(936,000)	160,000	160,000	-	160,000
Water supply refunding	2.00% - 5.00%	-	9,460,000	(260,000)	9,200,000	575,000	-	9,200,000
<b>Total other debt principal outstanding</b>		<b>96,664,000</b>	<b>9,460,000</b>	<b>(20,987,800)</b>	<b>85,136,200</b>	<b>9,406,800</b>	<b>57,770,000</b>	<b>27,366,200</b>
Unamortized bond premiums		1,913,565	1,613,427	(373,920)	3,153,072	-	3,153,072	-
<b>Total bonds payable</b>		<b>303,406,274</b>	<b>12,917,030</b>	<b>(49,656,720)</b>	<b>266,666,584</b>	<b>38,731,800</b>	<b>3,153,072</b>	<b>-</b>
Compensated absences		16,548,221	1,798,575	(1,654,822)	16,691,974	1,669,197	-	-
Claims and judgments		21,948,793	13,908,370	(7,750,768)	28,106,395	7,352,474	-	-
<b>Total governmental activities long-term debt</b>		<b>\$341,903,288</b>	<b>\$ 28,623,975</b>	<b>\$ (59,062,310)</b>	<b>\$311,464,953</b>	<b>\$ 47,753,471</b>	<b>\$209,408,072</b>	<b>\$ 57,258,512</b>

September 30, 2021

**Note 7 - Long-term Debt (Continued)**

***Business-type Activities***

	Interest Rate Ranges	Beginning Balance	Additions	Reductions	Ending Balance	Due within One Year	General Obligation	With Governmental Commitment
Bonds payable:								
Direct borrowings -								
Michigan Bond Authority -								
Water and Sewage	2.50% -							
Disposal Bonds	6.00%	\$ 17,429,912	\$ 183,916	\$ (1,239,900)	\$ 16,373,928	\$ 1,267,600	\$ 16,373,928	\$ -
Other debt:								
BA refunding - County	2.00% -							
Airport	5.00%	4,650,000	-	(620,000)	4,030,000	625,000	4,030,000	-
BA - Act 31 - Radio	4.00% -							
	5.00%	15,125,000	-	(985,000)	14,140,000	990,000	14,140,000	-
Sewage disposal - Act 34	1.51% -							
	3.125%	11,335,000	-	(865,000)	10,470,000	900,000	10,470,000	-
Sewage disposal refunding	2.00% -							
	3.00%	2,670,000	-	(205,000)	2,465,000	210,000	2,465,000	-
Total other debt principal outstanding		33,780,000	-	(2,675,000)	31,105,000	2,725,000	31,105,000	-
Unamortized bond premiums		3,911,389	-	(340,358)	3,571,031	-	3,571,031	-
Total bonds payable		55,121,301	183,916	(4,255,258)	51,049,959	3,992,600	51,049,959	-
Total business-type activities long-term debt		\$ 55,121,301	\$ 183,916	\$ (4,255,258)	\$ 51,049,959	\$ 3,992,600	\$ 51,049,959	\$ -

September 30, 2021

Note 7 - Long-term Debt (Continued)

Component Unit - Drainage Districts and Road Commission

	Interest Rate Ranges	Beginning Balance	Additions	Reductions	Ending Balance	Due within One Year	General Obligation	With Governmental Commitment
Bonds payable:								
Direct borrowings:								
Drain bonds - Act 40	1.00% - 2.45%	\$ 520,000	\$ -	\$ (80,000)	\$ 440,000	\$ 85,000	\$ 158,708	\$ 281,292
Michigan Bond Authority - Drain Bonds	1.625% - 6.00%	157,332,769	692,215	(14,645,100)	143,379,884	14,997,400	14,785,743	128,594,141
Total direct borrowings principal outstanding		157,852,769	692,215	(14,725,100)	143,819,884	15,082,400	14,944,451	128,875,433
Other debt:								
Drain bonds - Act 40	1.00% - 7.00%	111,240,000	-	(44,280,000)	66,960,000	3,230,000	898,146	66,061,854
Drain Refunding Bonds	1.85% - 3.00%	11,430,000	38,010,000	(1,945,000)	47,495,000	4,530,000	39,202,990	8,292,010
Total other debt principal outstanding		122,670,000	38,010,000	(46,225,000)	114,455,000	7,760,000	40,101,136	74,353,864
Unamortized bond premiums		7,640,486	1,021,362	(422,079)	8,239,769	-	8,239,769	-
Total bonds payable		288,163,255	39,723,577	(61,372,179)	266,514,653	22,842,400	55,045,587	203,229,297
Net pension liability - Road Commission		36,882,420	1,694,353	(12,041,723)	26,535,050	-	-	-
Net OPEB liability - Road Commission		126,288,932	4,453,914	(8,761,311)	121,981,535	-	-	-
Compensated absences - Road Commission		3,783,997	-	(1,247,043)	2,536,954	-	-	-
Claims and judgments - Road Commission		1,505,941	1,471,002	(988,936)	1,988,007	932,856	-	-
Total component unit long-term debt		\$456,624,545	\$ 47,342,846	\$ (84,411,192)	\$419,556,199	\$ 23,775,256	\$ 63,285,356	\$203,229,297

September 30, 2021

**Note 7 - Long-term Debt (Continued)**

**Debt Service Requirements to Maturity**

The annual requirements to pay principal and interest on debt outstanding at September 30, 2021 (excluding the liabilities for compensated absences, other postemployment benefits, pension liability, and uninsured losses for the County and Road Commission component unit) are as follows:

Years Ending September 30	Governmental Activities				
	Direct Borrowings		Other Debt		Total
	Principal	Interest	Principal	Interest	
2022	\$ 29,325,000	\$ 5,618,970	\$ 9,406,800	\$ 3,266,016	\$ 47,616,786
2023	30,390,000	4,559,138	6,776,800	2,916,461	44,642,399
2024	31,485,000	3,460,623	4,336,800	2,702,739	41,985,162
2025	32,620,000	2,322,284	2,941,800	2,560,541	40,444,625
2026	33,805,000	1,142,548	2,991,800	2,451,693	40,391,041
2027-2031	9,785,727	2,109,920	48,117,200	3,691,544	63,704,391
2032-2036	10,966,585	836,323	9,910,000	823,347	22,536,255
2037-2041	-	-	655,000	15,603	670,603
<b>Total</b>	<b>\$ 178,377,312</b>	<b>\$ 20,049,806</b>	<b>\$ 85,136,200</b>	<b>\$ 18,427,944</b>	<b>\$ 301,991,262</b>

Years Ending September 30	Business-type Activities				
	Direct Borrowings		Other Debt		Total
	Principal	Interest	Principal	Interest	
2022	\$ 1,267,600	\$ 401,510	\$ 2,725,000	\$ 1,133,102	\$ 5,527,212
2023	1,300,700	369,593	2,845,000	1,038,422	5,553,715
2024	1,336,100	336,883	2,935,000	938,436	5,546,419
2025	1,361,500	303,288	2,615,000	833,468	5,113,256
2026	1,396,900	269,058	2,705,000	733,912	5,104,870
2027-2031	7,103,249	804,962	14,295,000	2,015,794	24,219,005
2032-2036	2,607,879	130,453	2,985,000	75,028	5,798,360
2037-2041	-	-	-	-	-
<b>Total</b>	<b>\$ 16,373,928</b>	<b>\$ 2,615,747</b>	<b>\$ 31,105,000</b>	<b>\$ 6,768,162</b>	<b>\$ 56,862,837</b>

Years Ending September 30	Component Units - Drainage Districts				
	Direct Borrowings		Other Debt		Total
	Principal	Interest	Principal	Interest	
2022	\$ 15,082,400	\$ 3,251,618	\$ 7,760,000	\$ 3,140,141	\$ 29,234,159
2023	14,299,300	2,903,602	7,020,000	2,914,327	27,137,229
2024	14,641,576	2,561,456	7,180,000	2,720,637	27,103,669
2025	9,578,500	2,278,427	6,880,000	2,525,249	21,262,176
2026	9,802,246	2,056,265	6,610,000	2,336,159	20,804,670
2027-2031	50,224,810	6,836,078	34,795,000	8,346,780	100,202,668
2032-2036	28,275,000	1,771,044	28,610,000	3,244,881	61,900,925
2037-2041	1,916,052	50,678	15,600,000	787,700	18,354,430
<b>Total</b>	<b>\$ 143,819,884</b>	<b>\$ 21,709,168</b>	<b>\$ 114,455,000</b>	<b>\$ 26,015,874</b>	<b>\$ 305,999,926</b>

**Note 7 - Long-term Debt (Continued)**

The County has pledged its full faith and credit on debt totaling \$569,267,324. By statute, general obligation debt is limited to 10 percent of the state equalized value. As of September 30, 2021, the debt limit was \$8,478,454,848. The County is obligated if payments received on assessments or contracts levied against benefiting municipalities are insufficient to meet principal and interest requirements of this debt when due and is shown in the preceding table as debt with governmental commitment.

The aforementioned bonds are to be repaid as summarized in the following paragraphs:

***Building Authority - Act 31***

Act 31, Michigan Public Acts of 1948, provides for an authority to issue bonds to build and equip various public buildings, which are then leased to the County. Proceeds from these leases are used to repay the bonds. The collection of lease payments and retirement of debt is reflected in the respective debt service fund. At September 30, 2021, there were two issues outstanding totaling \$16,615,000, maturing in the years 2022-2035, which represents debt originally issued in the years 2012-2015 totaling \$34,775,000.

***Retirees Health Care Bonds***

In September 2013, the County issued refunding bonds in the amount of \$350,000,000 in order to refinance and redeem the 2007 Certificates of Participation debt. This enabled the County to fully fund the VEBA Trust Fund as of September 30, 2014. The County thereafter entered into a superseding contract with a new Superseding Trust created by the County, under which contract the County is now obligated to maintain the funding in the VEBA Trust Fund in future years pursuant to the terms of that contract under a superseding plan that has superseded and supplanted the obligation of the County to maintain retiree health services by keeping the VEBA Trust Fund at full funding. As of September 30, 2021, there were two issues outstanding totaling \$182,485,000, maturing in the years 2022-2027. The debt is recorded in the Fringe Benefits Fund, an internal service fund of the County.

***Sewage Disposal, Water and Sewer, and Water Supply Bonds - Act 342***

Act 342, Michigan Public Acts of 1939 provides for a contract between the County and local municipalities that defines a schedule of annual payments to be made by the municipality to meet principal and interest obligations. Such contractual payments may be funded by revenue produced by utility or tax revenue. The County is obligated upon the default of the local municipality, and, therefore, such obligation is shown as with governmental commitment. Assessments are shown in their entirety with the corresponding deferred inflows in the debt service funds for each act. At September 30, 2021, there were five issues outstanding, totaling \$8,735,000, maturing in the years 2022-2037. This represents debt originally issued in the amount of \$11,250,000 issued in the years 2017-2018.

***Refunding Bonds***

Michigan Public Act 31 of 1948 and Act 34 of 2001 provide for the refunding of bonds based on covenants contained in the acts. The bonds will be repaid from assessments levied against the benefiting municipalities for water and sewer debt or leases for the Building Authority's debt. At September 30, 2021, there were 11 issues outstanding totaling \$25,490,000, maturing in the years 2022-2040. This represents debt originally issued in the years 2010-2021 totaling \$48,875,000.

***Lake Levels***

Act 451 of Michigan Public Acts of 1994 permits the issuance of debt for providing lake level control. Bonds are to be repaid through special assessments levied against benefiting property owners. In March 2020, the County authorized the issuance of bonds in the amount of \$468,000 for the Upper Straits Lake Level. This debt issued matures in the year 2030. At September 30, 2021, there was a balance outstanding of \$421,200.

September 30, 2021

**Note 7 - Long-term Debt (Continued)*****Michigan Bond Authority Sewage Disposal Bonds***

In September 2007, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for up to \$2,000,000 for the Softwater Lake Capital Improvement Sewage Disposal System project. As of September 30, 2010, a final amount of \$1,935,727 was received from the State Revolving Loan Fund. The amount outstanding at September 30, 2021 for this issue is \$600,727, which matures in the years 2022-2027.

In September 2014, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for up to \$36,855,000 for the Evergreen and Farmington Sewage Disposal Systems Middlebelt Transport and Storage Tunnel project. As of September 30, 2021, \$123,415 remains undrawn from the State Revolving Loan Fund. The amount outstanding at September 30, 2021 for this issue is \$29,166,585, which matures in the years 2022-2036.

***Business-type***

Two of the Building Authority's refunding bond issues for the County Airports Fund consist of the Airport T-Hangar Refunding in the amount outstanding as of September 30, 2021 of \$1,275,000 maturing in the years 2022-2024 and the Airport Terminal Building in the amount outstanding as of September 30, 2021 of \$2,755,000 maturing in the years 2022-2030. These represent original refunding debt issued in the amount of \$4,585,000 in 2012 for the Airport T-Hangar and \$2,970,000 in 2020 for the Airport Terminal Building.

In March 2012, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for up to \$2,415,000 for the Evergreen-Farmington Sewage Disposal System 8 Mile Pumping Station Septage Facility (enterprise fund type). The amount outstanding for this issue at September 30, 2021 was \$1,475,000, which matures in the years 2022-2032.

In August 2012, in conjunction with the transfer of operations of the City of Pontiac, Michigan water and sewer system to the County, the County's Water and Sewer Trust Fund assumed the debt obligations initiated by the City of Pontiac, Michigan for four Clean Water/Water Quality projects. The total authorized loan amount is \$8,220,720. In addition, in October 2014, the County authorized the issuance of bonds from the Michigan Municipal Bond Authority Revolving Loan fund for City of Pontiac Water Supply System Improvements for \$6,890,000. Further, in October 2015, the County authorized the issuance of two additional bonds from the Michigan Municipal Bond Authority Revolving Loan fund for the City of Pontiac Water Supply System, one for up to \$6,850,000, with \$1,762,500 principal forgiveness. As of September 30, 2021, \$851,994 remains undrawn. The other issuance was for up to \$720,000. As of September 30, 2021, \$178,012 is undrawn. Additionally, in October 2016, the County authorized the issuance of bonds for the City of Pontiac Water Supply System for \$5,165,000, with \$1,000,000 principal forgiveness. As of September 30, 2021, \$2,142,586 is undrawn. The debt obligation recorded as of September 30, 2021 amounted to \$14,898,928 maturing in the years 2021-2035.

In February 2018, the County issued \$3,065,000 of refunding bonds for a current refunding of a general obligation limited tax bond issue for the Evergreen-Farmington Sewage Disposal System pursuant to authorization contained in Act 34, Public Acts of Michigan of 2001. The amount outstanding as of September 20, 2021 was \$2,465,000, which matures in the years 2022-2031.

In September 2018 and March 2020, the County issued \$8,300,000 and \$3,910,000, respectively, of general obligation limited tax sewage disposal bonds for the Evergreen-Farmington Sewage Disposal System pursuant to authorization contained in Act 34, Public Acts of Michigan of 2001. The amount outstanding as of September 30, 2021 was \$10,470,000, which matures in the years 2022-2033.

In May 2020, the County issued \$15,125,000 of general obligation limited tax bonds for the Radio Communications project pursuant to authorization contained in Michigan Public Act 31 of 1948 and Act 34 of 2001. The amount outstanding as of September 30, 2021 was \$14,140,000, which matures in the years 2022-2032.

September 30, 2021

**Note 7 - Long-term Debt (Continued)*****Drain Bonds - Act 40 (Component Unit)***

Act 40 provides for the creation of a drain board, which has the power to assess state, county, and local levels of government for principal and interest payments. Such assessments are to be funded from General Fund revenue of the respective municipality. The County's portion of the assessment is identified as a general obligation. Further, the County is obligated if assessments levied against benefiting municipalities are insufficient to meet principal and interest requirements when due. Such obligations are shown as with governmental commitment. At September 30, 2021, there were 12 issues outstanding, totaling \$67,400,000, maturing in the years 2022-2040. This represents original debt issued for \$85,410,000 in the years 2003-2020.

***Drain Refunding Bonds (Component Unit)***

Act 202 of 1943 and Act 34 of 2001 provide for the refunding of bonds based on covenants contained in the acts. The County initiates the refunding of various drain bonds issued under Act 40 on behalf of the drainage district's component unit. Bonds will be repaid from assessments levied against the benefiting municipalities. At September 30, 2021, there were six issues outstanding, totaling \$47,495,000, maturing in the years 2022-2034. This represents debt originally issued in the years 2013-2021 in the amount of \$56,390,000.

***Michigan Bond Authority Drain Bonds (Component Unit)***

The County authorized the issuance of bonds for \$17,880,000 in October 2000 from the Michigan Municipal Bond Authority Revolving Loan fund for the George W. Kuhn Drainage District. Further, in 2001, the County authorized an additional \$82,200,000 for the George W. Kuhn Drainage District Segment II, with successive authorizations in the years 2005 through 2008 amounting to \$13,246,822. In February 2010, Oakland County, Michigan; Macomb County, Michigan; and their underlying municipalities, under the authority of Chapter 21 of Public Act 40, Public Acts of Michigan of 1956, were permitted to issue bonds in the amount of \$26,076,000 for the Oakland-Macomb Interceptor Drainage District with successive authorizations for Segments II, III & IV in the years 2012, 2013, and 2015, respectively, amounting to \$99,160,000. In August 2012, in conjunction with the transfer of operations of the City of Pontiac, Michigan wastewater treatment system to the County, the County's Drainage Districts assumed the debt obligations initiated by the City of Pontiac, Michigan for two clean water/water quality projects. The total authorized loan amount was \$13,322,810. Further, in October 2014, the County authorized an additional \$9,840,000, with \$1,000,000 principal forgiveness, for the Pontiac Waste-Water Treatment Drain District. In June 2017, the County authorized the issuance of bonds for Clinton River Water Resource Recovery Facility Drainage District for \$31,995,000, with \$2,500,000 principal forgiveness. As of September 30, 2021, \$1,738,948 remains undrawn. At September 30, 2021, there were 14 issues outstanding, totaling \$143,379,884, maturing in the years 2022-2038.

***Current Refunding of General Obligation Limited Tax Bonds***

In May 2021, the County issued a refunding bond in the amount of \$3,990,000 (Series 2021A) for a current refunding of a general obligation limited tax bond issue pursuant to authorization contained in Act 34, Public Acts of Michigan of 2001. General obligation limited tax bonds were issued for the payment of future debt service payments of the refunded debt. The refunding bond included a premium of \$657,604. The debt refunded amounted to \$4,555,000 of Water Supply System Bonds, Series 2012, maturing in the years 2021 through 2032. The refundings were undertaken to reduce the debt service payments over the next 12 years by \$493,764 and to obtain an economic (present value) gain of \$460,861.

**Note 7 - Long-term Debt (Continued)**

In August 2021, the County issued a refunding bond in the amount of \$5,470,000 (Series 2021B) for a current refunding of a general obligation limited tax bond issue pursuant to authorization contained in Act 34, Public Acts of Michigan of 2001. General obligation limited tax refunding bonds were issued for the payment of future debt service payment of the refunded debt. The refunding bond included a premium of \$955,823, and the County contributed \$493,531 from a debt retirement fund. The debt refunded amounted to \$6,325,000 Water Supply System Bonds, Series 2012 maturing in the years 2021 through 2034. The refunding was undertaken to reduce the debt service payment over the next 14 years by \$755,809 and to obtain an economic (present value) gain of \$683,288.

In May 2021, the County issued \$38,010,000 of refunding bonds for a current refunding of general obligation limited tax refunding bond issue on behalf of the Drainage Districts component unit, pursuant to authorization contained in Act 34, Public Acts of Michigan of 2001. General obligation limited tax refunding drain bonds were issued for the payment of future debt service obligations of the refunded debt. The refunding bond included a premium of \$1,021,362, and the County contributed \$3,059,936 from a debt retirement fund. The debt refunded amounted to \$38,595,000 for the City of Pontiac Wastewater Treatment Facility Drainage District, Series 2012A maturing in the years 2021 through 2034. The refunding was undertaken to reduce the debt service payments over the next 14 years by \$6,253,855 and obtain an economic (present value) gain to the benefiting municipalities of \$5,557,846.

***Debt Authorized but Unissued***

As detailed in the preceding paragraphs, the County has debt that has been authorized through the Michigan Municipal Bond Authority Revolving Loan fund but unissued (undrawn) in the total amount of \$5,034,955.

September 30, 2021

**Note 8 - Interfund Receivables, Payables, and Transfers**

The composition of interfund balances is as follows:

Receivable Fund	Payable Fund	Amount
General Fund	Water and Sewer Debt Act 342 Fund	\$ 1,314
	Nonmajor governmental funds	13,846,600
	ARP Local Fiscal Recovery Fund	5,327,451
	Parks and Recreation Fund	8,605
	Internal service funds	40,630
	Total General Fund	19,224,600
Nonmajor governmental funds	General Fund	2,335,767
	Nonmajor governmental funds	274,942
	ARP Local Fiscal Recovery Fund	613
	S.O.C.S.D.S. Fund	22,901
	Internal service funds	1,457,486
	Total nonmajor governmental funds	4,091,709
Parks and Recreation Fund	General Fund	12,884
	ARP Local Fiscal Recovery Fund	7,271
	Total Parks and Recreation Fund	20,155
Internal service funds	General Fund	13,651,971
	ARP Local Fiscal Recovery Fund	1,021,794
	Nonmajor governmental funds	277,114
	Water and Sewer Trust Fund	70,911
	Internal service funds	17,374
	Parks and Recreation Fund	27,832
	Total internal service funds	15,066,996
	Total	<u>\$ 38,403,460</u>

These balances result from the time difference between the dates that services are provided or transfers are authorized, transactions are recorded in the accounting system, and payments between funds are made. In the General Fund, the receivable primarily consists of \$5,708,819 to cover various funds with deficit cash balances at year end, return of excess funding of \$6,465,465 in the Child Care Fund, and \$5,327,451 from the ARP Local Fiscal Recovery Fund. The receivable in the nonmajor governmental funds primarily consists of \$2,070,045 for the FOC Cooperative Reimbursement Program grant match and \$1,444,926 from the Information Technology Fund for the HR-financial system replacement. Other interfund receivables/payables include charges from the Drain Commissioner Revolving Fund for amounts due from various drains and lake level funds, the Drain Equipment Fund, and Information Technology Fund for charges for services and/or supplies.

The County has made the following long-term advances between funds:

Fund Borrowed From	Fund Loaned To	Amount
Nonmajor governmental funds	Nonmajor governmental funds	\$ 819,079
	Water and Sewer Trust Fund	225,000
	Total nonmajor governmental funds	<u>\$ 1,044,079</u>

September 30, 2021

**Note 8 - Interfund Receivables, Payables, and Transfers (Continued)**

Advances distinguish long-term internal borrowings from receivables and payables that arise in connection with routine borrowings and short-term loans (due to/due from other funds). These include the balances of loans from the Long-term Revolving Fund to the Water and Sewer Trust Fund for the Lake Orion Sewer SCADA Project, \$225,000; the Bush Lake Level Dam project, \$38,638; construction of the Lower Pettibone Lake Sanitary Drain, \$698,750; and \$81,491 for deficits from maintenance and repairs of two Chapter 4 Drains.

The balance of amounts loaned to (borrowed from) discretely presented component units is as follows:

Due from Component Unit	Due to Primary Government	Amount
General Fund	Drainage Districts	\$ 166,417
	Road Commission	156
	Total General Fund	166,573
Nonmajor governmental funds	Drainage Districts	564,091
	Road Commission	20
	Total nonmajor governmental funds	564,111
Evergreen-Farmington S.D.S. Fund	Drainage Districts	66,226
Nonmajor enterprise funds	Drainage Districts	3,741
Internal service funds	Drainage Districts	74
	Road Commission	38,902
	Total internal service funds	38,976
	Total	<u>\$ 839,627</u>

These amounts are primarily short-term funding provided by the Drain Commissioner Revolving Fund and charges for services and/or supplies by the Drain Equipment Fund to the Drainage Districts component unit and administrative charges to the Road Commission component unit.

September 30, 2021

**Note 8 - Interfund Receivables, Payables, and Transfers (Continued)**

Interfund transfers reported in the fund financial statements are composed of the following:

Receiving Fund (Transfer In)	Paying Fund (Transfer Out)	Amount
General Fund	Nonmajor governmental funds	\$ 749,652
	Parks and Recreation Fund	8,605
	S.O.C.S.D.S. Fund	50,000
	Internal service funds	113,385
	Delinquent Tax Revolving Fund	5,484,568
	Total General Fund	6,406,210
Nonmajor governmental funds	General Fund	33,329,740
	Nonmajor governmental funds	5,665,617
	Delinquent Tax Revolving Fund	4,599,230
	Total nonmajor governmental funds	43,594,587
Parks and Recreation Fund	General Fund	38,842
Nonmajor enterprise funds	General Fund	6,808,692
	Nonmajor enterprise funds	75,000
	Internal service funds	131,250
	Total nonmajor enterprise funds	7,014,942
Internal service funds	General Fund	14,814,515
	Nonmajor governmental funds	3,891
	Parks and Recreation Fund	27,832
	Nonmajor enterprise funds	286,000
	Water and Sewer Trust Fund	200,600
	Internal service funds	150,862
	Total internal service funds	15,483,700
	Total	<u>\$ 72,538,281</u>

The transfers to and from the various funds are made to account for budgetary authorizations and/or providing funding for operations as needed. Major transfer amounts consist of the General Fund records transfers to fund operations of the Child Care Fund, various grant funds, and capital projects in the amount of \$8,409,709, \$8,146,742, and \$7,443,071, respectively, and \$5,200,000 to the HR-financial system replacement. Additionally, transfers in the amount of \$7,000,000 and \$6,899,325 were made to fund operations of the Building and Liability Insurance Fund and Information Technology Fund, respectively, along with \$4,440,730 transferred to fund costs in the Radio Communications Fund. In the nonmajor governmental funds, a transfer was made in the amount of \$4,162,994 from the Building Improvement Fund to fund various work projects.

September 30, 2021

**Note 9 - Fund Balance Constraints**

The detail of the various components of fund balance is as follows:

	Primary Government					Total
	General Fund	Water and Sewer Debt Act 342 Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	
Nonspendable:						
Inventory	\$ 249,595	\$ -	\$ -	\$ -	\$ -	\$ 249,595
Prepays	154,040	-	4,888	-	57,511	216,439
Total nonspendable	403,635	-	4,888	-	57,511	466,034
Restricted:						
Debt service	-	17,909	-	4,738,589	-	4,756,498
Specific programs	-	-	22,333,101	-	-	22,333,101
Total restricted	-	17,909	22,333,101	4,738,589	-	27,089,599
Committed - Capital projects	-	-	-	-	32,266,214	32,266,214
Assigned:						
Budget stabilization reserve	119,700,000	-	-	-	-	119,700,000
Property tax forfeiture activities	44,641,831	-	-	-	-	44,641,831
Strategic investment plan	44,000,000	-	-	-	-	44,000,000
Reserve for noneconomic budget risks	24,000,000	-	-	-	-	24,000,000
Future operating requirements 2022 and beyond	16,544,257	-	-	-	-	16,544,257
Carryforwards	11,475,017	-	-	-	-	11,475,017
Technology replacement/hardware	7,742,000	-	-	-	-	7,742,000
RCOC triparty	2,966,669	-	-	-	-	2,966,669
Encumbrances	720,789	-	-	-	-	720,789
Gypsy moth match	250,000	-	-	-	-	250,000
Marine safety patrol match	150,000	-	-	-	-	150,000
Rx discount card program	42,116	-	-	-	-	42,116
Total assigned	272,232,679	-	-	-	-	272,232,679
Unassigned	15,766,703	-	(2,420,294)	-	(623,499)	12,722,910
Total fund balance	<u>\$ 288,403,017</u>	<u>\$ 17,909</u>	<u>\$ 19,917,695</u>	<u>\$ 4,738,589</u>	<u>\$ 31,700,226</u>	<u>\$ 344,777,436</u>

**Note 10 - Pension Plans**

**Plan Description**

The Oakland County Public Employees’ Retirement System (PERS) is a single-employer defined benefit pension plan covering all eligible employees. The plan provides retirement, disability, and death benefits to plan members and their beneficiaries. The plan is administered by the Oakland County Retirement and Deferred Compensation Board.

The financial statements of the pension system are included in these financial statements as a pension and other employee benefit trust fund (a fiduciary fund). PERS does not issue a separate financial report.

**Note 10 - Pension Plans (Continued)**

Management of PERS is vested with the Retirement and Deferred Compensation Board, which consists of nine voting members composed of the following individuals:

- Oakland County Board of Commissioners chairperson or designee
- BOC Finance Committee chairperson or designee
- County treasurer or designee
- County executive or designee
- Three elected employee members
- One elected retiree member
- One citizen member appointed by the board and confirmed by the Oakland County Board of Commissioners

The County established a defined contribution plan for county employees, and all new employees and eligible part-time employees hired on or after July 1, 1994 are covered by the defined contribution plan, as the County's PERS is no longer available to new employees. The benefits are administered by the Oakland County Retirement and Deferred Compensation Board.

**Benefits Provided**

Members of both plans may retire at age 55 (except sheriff's deputies, who may retire with 25 years of service regardless of age) with 25 years of service or at age 60 with 8 years of service. Members vest after 8 years of service.

Eligible employees under the county plan are provided benefits based on 2 percent, but 2.2 percent for years in excess of 14 years (sheriff's deputies, 2.2 percent for the first 14 years of service and 2.5 percent thereafter, command officers 2.5 percent), of the final average compensation times the number of years of credited service. Maximum county retirement is 75 percent of final average compensation, defined as the average of the highest 5 consecutive years during the last 10 years.

Duty disability benefits provided by the County are computed as a regular retirement, with additional service credited until attainment of age 60, less an amount offset by workers' compensation payments, with a maximum payment of 75 percent of final average compensation. Nonduty disability benefits after 10 years of service are computed as a regular retirement. Death benefits are provided to beneficiaries after 10 years of service based on years of service.

**Employees Covered by Benefit Terms**

The County PERS covers the majority of full-time employees of the County hired prior to July 1, 1994. The plans' membership consists of the following at September 30, 2020, the date of the latest actuarial valuation:

Inactive plan members or beneficiaries currently receiving benefits	1,966
Inactive plan members entitled to but not yet receiving benefits	52
Active plan members	128
Total employees covered by the plan	2,146

**Contributions**

The County's policy is to fund normal costs of the plan by contributions, which are based on actuarially determined rates expressed as percentages of annual covered payroll, that are sufficient to accumulate assets to pay benefits when due. For fiscal year 2021, there was no annual contribution required, which was determined through actuarial valuations performed at September 30, 2019.

September 30, 2021

**Note 10 - Pension Plans (Continued)**

Sheriff's deputies contribute at a rate of 3 percent of their annual pay for the first 14 years of service and 5 percent thereafter. Command officers contribute 5 percent. General county option A members who have elected improved benefits contribute 1 percent of their pay after 14 years of service. Contributions received from these employees for the year ended September 30, 2021 amounted to \$99,693.

The contribution requirements of plan members and the County are established and may be amended by the Board of Commissioners in accordance with County policies, union contracts, and plan provisions. All administrative costs of the plan are financed directly by Oakland County, Michigan.

**Net Pension Liability (Asset)**

The County has chosen to use the September 30 measurement date as its measurement date for the net pension asset. The September 30, 2021 fiscal year end reported net pension asset was determined using a measure of the total pension liability and the pension net position as of the September 30, 2021 measurement date. The September 30, 2021 total pension liability was determined by an actuarial valuation performed as of September 30, 2020, which used update procedures to roll forward the estimated liability to September 30, 2021.

Changes in the net pension liability (asset) during the measurement year were as follows:

Changes in Net Pension Liability (Asset)	Increase (Decrease)		
	Total Pension Liability	Plan Net Position	Net Pension Liability (Asset)
<b>Balance at October 1, 2020</b>	\$ 740,266,215	\$ 717,768,650	\$ 22,497,565
Changes for the year:			
Service cost	999,693	-	999,693
Interest	51,454,905	-	51,454,905
Differences between expected and actual experience	(11,723,351)	-	(11,723,351)
Contributions - Employee	-	99,693	(99,693)
Net investment income	-	135,268,864	(135,268,864)
Benefit payments, including refunds	(62,086,459)	(62,086,459)	-
Administrative expenses	-	(225,652)	225,652
<b>Net changes</b>	<b>(21,355,212)</b>	<b>73,056,446</b>	<b>(94,411,658)</b>
<b>Balance at September 30, 2021</b>	<b>\$ 718,911,003</b>	<b>\$ 790,825,096</b>	<b>\$ (71,914,093)</b>

The plan's fiduciary net position represents 110.00 percent of the total pension liability.

**Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

For the year ended September 30, 2021, the County reported a recovery of pension expense of \$21,943,818.

At September 30, 2021, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Inflows of Resources
Net difference between projected and actual earnings on pension plan investments	\$ 45,487,674

**Note 10 - Pension Plans (Continued)**

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Years Ending September 30	Amount
2022	\$ (6,980,935)
2023	(8,034,789)
2024	(13,374,782)
2025	(17,097,168)
Total	<u>\$ (45,487,674)</u>

**Actuarial Assumptions**

The total pension liability in the September 30, 2021 actuarial valuation was determined using an inflation assumption of 2.5 percent, assumed salary increases (including inflation) of 3.25 percent to 9.25 percent, an investment rate of return (net of investment expenses) of 7.25 percent, and the RP-2014 Healthy Annuitant Mortality Table (unadjusted) projected to 2021 using a static projection based on the two-dimensional MP-2014 improvement scales. These assumptions were applied to all periods included in the measurement.

**Discount Rate**

The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that county contributions will be made at rates equal to the difference between actuarially determined contribution rates and the employee rate.

Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

**Investment Rate of Return**

The long-term expected rate of return of pension plan investments was determined using a building-block method in which best estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These real rates of return are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return were adopted by the plan’s trustees after considering input from the plan’s investment consultant(s). For each major asset class that is included in the pension plan’s target asset allocation as of September 30, 2021, these best estimates are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return
Domestic equity	32.50 %	7.50 %
International equity	12.50	8.50
Domestic bonds	25.00	2.50
International bonds	5.00	3.50
Real estate	10.00	4.50
Alternative assets	15.00	5.59

**Note 10 - Pension Plans (Continued)**

***Sensitivity of the Net Pension Asset to Changes in the Discount Rate***

The following presents the net pension asset of the County, calculated using the discount rate of 7.25 percent, as well as what the County's net pension asset would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1 Percentage Point Decrease (6.25%)	Current Discount Rate (7.25%)	1 Percentage Point Increase (8.25%)
Net pension asset	\$ (6,060,852)	\$ (71,914,093)	\$ (128,533,213)

***Investment Policy***

The pension plan's policy in regard to the allocation of invested assets is established and may be amended by the PERS board by a majority vote of its members. It is the policy of the PERS board to pursue an investment strategy that is in compliance with Michigan Public Act 314 of 1965 and manages risks through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The board's adopted asset allocation policy as of October 30, 2018 is included in the investment rate of return table above.

***Rate of Return***

For the year ended September 30, 2021, the annual money-weighted rate of return on pension plan investments, net of pension plan investment expense, was 20.12 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

***Pension Plan Reserves***

Net position restricted for employees' pension benefits include legally required reserves.

The annuity reserve represents the cumulative contributions for retirees, disabled members, or surviving spouses who have elected monthly annuity benefits. Pension reserve represents the funded pension benefits available for retired lives and is funded by actuarially determined transfers from the pension accumulated reserve. Pension accumulated reserve represents the accumulated reserve for pension payable by the County.

September 30, 2021

**Note 10 - Pension Plans (Continued)**

The balances of the reserve accounts at September 30, 2021 are as follows:

Annuity reserve	\$ (1,405,591)
Pension reserve	192,452,622
Pension accumulated reserve	<u>599,778,065</u>
Total	<u>\$ 790,825,096</u>

**Road Commission for Oakland County Retirement System**

The Road Commission for Oakland County Retirement System board of trustees administers the Road Commission for Oakland County Retirement System - a single-employer defined benefit pension plan that provides retirement, disability, and death benefits for all eligible general employees of the retirement system. Benefit terms have been established by contractual agreements between the retirement system and the various employee union representation or other actions of the Oakland County Board of Road Commissioners; amendments are subject to the same process. At December 31, 2019, the date of the most recent actuarial valuation, membership consisted of 602 inactive plan members or beneficiaries currently receiving benefits, 60 inactive plan members entitled to but not yet receiving benefits, and 437 active plan members. The Road Commission’s net pension liability as of December 31, 2020 was \$26,535,050. The Road Commission has chosen to use December 31, 2020 as its measurement date for the net pension liability. The September 30, 2021 reported net pension liability was determined using a measure of the total pension liability and the pension net position as of December 31, 2020. The December 31, 2020 total pension liability was determined by an actuarial valuation performed as of December 31, 2019. For the year ended September 30, 2021, the Road Commission recognized pension expense of \$1,151,164. At September 30, 2021, the Road Commission reported total deferred outflows of resources of \$4,585,119 and deferred inflows of resources of \$12,308,018, leaving a net pension liability at September 30, 2021 of \$26,535,050.

**Note 11 - Retirement Plans**

The County maintains a defined contribution plan, Oakland Performance Retirement System (OPRS), which qualifies under Internal Revenue Code Section 401(a). Employees in the County PERS were first afforded the opportunity to transfer to the OPRS through December 31, 1995, retroactive to January 1, 1995. Employees who elected to transfer to the OPRS had their individually actuarially determined earned retirement benefits in the County PERS, determined as of January 1, 1995, plus accrued interest at the rate of 7.5 percent from January 1, 1995 until the date of election to transfer, transferred into the OPRS. Subsequent to 1995, the County reopened the opportunity for transfer several times, resulting in an additional 1,477 employees transferred from the County PERS to the OPRS.

The OPRS maintains a schedule of vesting, with the participants becoming fully vested upon completion of six years of continuous service. Employees transferring from the County PERS were allowed a permanent selection of employee contributions of 0 or 3 percent of their salary, with the employer matching the contribution respectively with 6 or 9 percent for general employees, or 7 or 10 percent for employees in certain bargaining units. For employees hired on or after July 1, 1994, the employer contributes 5 percent of the employee's salary. Effective December 1999, employees were offered an opportunity to increase their contribution with a county match of 2 percent for new hires and 1 percent for all others. In December 2000, the employee and county match were increased 1 percent. All employees are able to contribute up to 10 percent of their salary on a voluntary after-tax basis. All contributions are remitted to a third-party plan administrator.

Total membership in the OPRS as of September 30, 2021 was 3,377, which includes 235 employees who elected to transfer from the PERS in 1995 through 2000 and 3,142 current employees hired since July 1, 1994.

September 30, 2021

**Note 11 - Retirement Plans (Continued)**

The County's payroll for employees covered by the OPRS for the year ended September 30, 2021 was \$254,262,224. The required contributions, which matched those actually made, were \$10,134,205 by employees and \$21,863,401 by the County, representing 4.0 and 8.6 percent of covered payroll, respectively.

In 2008, the County offered a voluntary defined contribution plan for part-time noneligible employees. The plan qualifies under the Omnibus Budget Reconciliation Act of 1990 (OBRA) and IRS Section 3121 (b) (& (F), which allows for a defined contribution plan in lieu of Social Security. With the implementation of this plan, the County contributes 1.3 percent and employees contribute 6.2 percent of their earnings into a defined contribution plan. The employee would be immediately 100 percent vested in both the employer and employee contributions but cannot access the money invested in the plan until they are separated from county employment. During fiscal year 2021, the County contributed \$198,001 to the plan.

The contribution requirements of plan members and the County are established and may be amended by the Board of Commissioners in accordance with county policies, union contracts, and plan provisions.

**Note 12 - Other Postemployment Benefit Plan**

*Plan Description*

The Oakland County Employees' Retirement System - Voluntary Employees' Beneficiary Association Trust (VEBA) is a single-employer defined benefit health plan, covering all eligible employees. The plan provides health care benefits to plan members and their beneficiaries. The plan is administered by the Oakland County Retirement and Deferred Compensation Board through two funding vehicles: the Oakland County VEBA Trust (the "Trust") and the Superseding Trust.

Management of VEBA is vested with the Retirement and Deferred Compensation Board, which consists of nine voting members composed of the following individuals:

- Oakland County Board of Commissioners chairperson or designee
- BOC Finance Committee chairperson or designee
- County treasurer or designee
- County executive or designee
- Three elected employee members
- One elected retiree member
- One citizen member appointed by the board and confirmed by the Oakland County Board of Commissioners

*Benefits*

In 2021, the County provided 3,034 retirees medical insurance and reimbursed 1,809 of them for Medicare premiums under the Trust. In 2021, the County disbursed \$43,156,676 for this purpose.

September 30, 2021

**Note 12 - Other Postemployment Benefit Plan (Continued)**

Postemployment benefits are established and may be amended by the Board of Commissioners in accordance with county policies, union contracts, and plan provisions. The plan covers the following classes of employees: general, command officers, and deputies. The plan in all classes is now closed to new hires. The County has established a “Retirement Health Savings Plan” beginning on January 1, 2007. For general members hired on and after January 1, 1995 (May 27, 1995 for command officers and sheriff’s deputies), the portion of health care costs paid by the Trust will be based on years of service at retirement. If a member has less than 15 years of service, there is no county-paid retiree health coverage. If a member has 15 years of service at retirement, 60 percent of the health care premium will be paid by the Trust. The percentage increases 4.0 percent per year of service over 15, with a 100 percent maximum coverage after 25 years of service. New employees are required to join the County’s retirement health savings plan effective January 1, 2006 for general nonunion employees, March 5, 2009 for sheriff command officers, January 1, 2010 for sheriff corrections deputies, and February 9, 2012 for sheriff road patrol deputies. Employees will receive a cash payment upon retirement from which they can purchase their own health insurance.

**Plan Membership**

The Oakland County VEBA covers the majority of full-time employees of the County hired prior to September 21, 1985 having 8 or more years of service or hired between September 20, 1985 and January 1, 1995 with 15 years of service (for family coverage) or 8-14 years of service (for retired members only). The plans’ membership consists of the following at September 30, 2020 the date of the latest actuarial valuation:

Inactive plan members or beneficiaries currently receiving benefits	2,649
Inactive plan members entitled to but not yet receiving benefits	189
Active plan members	<u>1,578</u>
Total plan members	<u><u>4,416</u></u>

For employees whose employment ends prior to retirement, the Trust provides benefits to those with 15 to 19 years of service (for members only) or 20 years of service (for family coverage).

**Funding Policy Contributions**

In 2013, the County contributed an additional \$236,000,000 in order to fully fund the VEBA. The County contributions are based on a 10-year open amortization of the unfunded actuarial accrued liabilities (UAL) for the overfunded divisions. For fiscal year 2021, there was no annual contribution required, which was determined through actuarial valuations performed at September 30, 2019, given the VEBA was fully funded. The insurance premiums are paid by the VEBA.

**Net OPEB Asset**

The County has chosen to use the September 30 measurement date as its measurement date for the net OPEB asset. The September 30, 2021 fiscal year end reported net OPEB asset was determined using a measure of the total OPEB liability and the OPEB net position as of the September 30, 2021 measurement date. The September 30, 2021 total OPEB liability was determined by an actuarial valuation performed as of September 30, 2020, which used update procedures to roll forward the estimated liability to September 30, 2021. The net OPEB asset has been recorded in the Fringe Benefits Fund, an internal service fund that is used to account for the County’s employee fringe benefits.

September 30, 2021

**Note 12 - Other Postemployment Benefit Plan (Continued)**

Changes in the net OPEB asset during the measurement year were as follows:

Changes in Net OPEB Asset	Increase (Decrease)		
	Total OPEB Liability	Plan Net Position	Net OPEB Asset
<b>Balance at October 1, 2020</b>	\$ 953,168,072	\$ 1,337,506,311	\$ (384,338,239)
Changes for the year:			
Service cost	9,355,546	-	9,355,546
Interest	67,891,807	-	67,891,807
Differences between expected and actual experience	(29,755,582)	-	(29,755,582)
Changes in assumptions	(8,152,094)	-	(8,152,094)
Contributions - Employee	-	354,983	(354,983)
Net investment income	-	267,795,534	(267,795,534)
Benefit payments, including refunds	(42,814,260)	(42,814,260)	-
Administrative expenses	-	(380,146)	380,146
Member-financed benefit payments	-	(354,983)	354,983
Other income	-	5,849,415	(5,849,415)
Net changes	<u>(3,474,583)</u>	<u>230,450,543</u>	<u>(233,925,126)</u>
<b>Balance at September 30, 2021</b>	<u>\$ 949,693,489</u>	<u>\$ 1,567,956,854</u>	<u>\$ (618,263,365)</u>

The plan's fiduciary net position represents 165.10 percent of the total OPEB liability.

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

For the year ended September 30, 2021, the County recognized a recovery of OPEB expense of \$74,257,854.

At September 30, 2021, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ -	\$ (23,372,984)
Changes in assumptions	2,824,688	(4,878,161)
Net difference between projected and actual earnings on OPEB plan investments	-	(100,109,945)
Total	<u>\$ 2,824,688</u>	<u>\$ (128,361,090)</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Years Ending September 30	Amount
2022	\$ (36,148,297)
2023	(26,621,581)
2024	(28,330,507)
2025	(34,436,017)
Total	<u>\$ (125,536,402)</u>

**Note 12 - Other Postemployment Benefit Plan (Continued)**

**Actuarial Assumptions**

The total OPEB liability in the September 30, 2020 actuarial valuation was determined using an inflation assumption of 2.5 percent; assumed salary increases (including inflation) of 3.25 to 9.25 percent; an investment rate of return (net of investment expenses) of 7.25 percent; a health care cost trend rate of 7.5 percent for 2022, decreasing to an ultimate rate of 3.5 percent years 10 and later years; and the RP-2014 Healthy Annuitant Mortality Table (unadjusted) projected to 2021 using a static projection based on the two-dimensional MP-2014 improvement scales.

**Discount Rate**

The discount rate used to measure the total OPEB liability was 7.25 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that county contributions will be made at rates equal to the difference between actuarially determined contribution rates and the employee rate.

Based on those assumptions, the OPEB plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

**Investment Rate of Return**

The long-term expected rate of return of OPEB plan investments was determined using a building-block method in which best estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These real rates of return are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return were adopted by the plan’s trustees after considering input from the plan’s investment consultant(s).

The VEBA plan’s policy in regard to the allocation of invested assets is established and may be amended by the PERS board by a majority vote of its members. It is the policy of the PERS board to pursue an investment strategy that is in compliance with the Michigan Public Act 314 of 1965 and manages risks through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The table below includes the board’s adopted asset allocation policy as of January 11, 2018.

For each major asset class that is included in the OPEB plans’ target asset allocation as of September 30, 2021, these best estimates are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return
Domestic equity	32.50 %	7.50 %
International equity	12.50	8.50
Domestic bonds	25.00	2.50
International bonds	5.00	3.50
Real estate	10.00	4.50
Other assets	15.00	5.59

September 30, 2021

**Note 12 - Other Postemployment Benefit Plan (Continued)**

***Sensitivity of the Net OPEB Asset to Changes in the Discount Rate***

The following presents the net OPEB asset of the County, calculated using the discount rate of 7.25 percent, as well as what the County's net OPEB asset would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1 Percentage Point Decrease (6.25%)	Current Discount Rate (7.25%)	1 Percentage Point Increase (8.25%)
Net OPEB asset	\$ (506,057,953)	\$ (618,263,365)	\$ (712,480,114)

***Sensitivity of the Net OPEB Asset to Changes in the Health Care Cost Trend Rate***

The following presents the net OPEB asset of the County, calculated using the health care cost trend rate of 8.0 percent, as well as what the County's net OPEB asset would be if it were calculated using a health care cost trend rate that is 1 percentage point lower or 1 percentage point higher than the current rate:

	1 Percentage Point Decrease (6.5% Decreasing to 2.5%)	Current Health Care Cost Trend Rate (7.5% Decreasing to 3.5%)	1 Percentage Point Increase (8.5% Decreasing to 4.5%)
Net OPEB asset	\$ (725,329,001)	\$ (618,263,365)	\$ (489,861,631)

***OPEB Plan Fiduciary Net Position***

Detailed information about the plan's fiduciary net position is not available in a separately issued financial report. For the purpose of measuring the net OPEB asset, deferred outflows of resources and deferred inflows or resources related to OPEB, and OPEB expense, information about the plan's fiduciary net position and additions to/deductions from fiduciary net position have been determined on the same basis as they are reported by the plan. The plan uses the economic resources measurement focus and the full accrual basis of accounting. Investments are stated at fair value. Contribution revenue is recorded as contributions are due, pursuant to legal requirements. Benefit payments and refunds of employee contributions are recognized as expense when due and payable in accordance with the benefit terms.

***Assumption Changes***

The change in assumption is related to the medical/Rx trend rates.

**Rate of Return**

For the year ended September 30, 2021, the annual money weighted rate of return on VEBA plan investments, net of VEBA plan investment expense, was 20.34 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

September 30, 2021

**Note 12 - Other Postemployment Benefit Plan (Continued)**

**Road Commission for Oakland County Retiree Health Care Trust**

The Road Commission contributes to the Road Commission for Oakland County Retiree Health Care Trust (the "RHC Trust"). The RHC Trust provides for future payment of medical benefits for eligible retirees, their spouses, and their dependents. The obligation to provide benefits to employees was established by negotiation with various collective bargaining units or other actions of the Oakland County Board of Road Commissioners. At December 31, 2018, the date of the most recent actuarial valuation, membership consisted of 416 inactive plan members or beneficiaries currently receiving benefits and 262 active plan members. For the year ended September 30, 2021, the Road Commission made payments for postemployment health benefit premiums of \$6,754,923 and advance funding contributions of \$2,500,000. For the year ended September 30, 2021, the Road Commission recognized OPEB expense of \$9,946,875, deferred outflows of resources of \$15,850,294, deferred inflows of resources of \$10,388,492, and a net OPEB liability of \$121,981,535 at September 30, 2021.

**Note 13 - Pension and Other Employee Benefit Trust Funds**

The following are condensed financial statements for the pension plan and postemployment health care plan:

	Oakland County Employees' Retirement	VEBA Trust	Total
<b>Statement of Net Position</b>			
Cash and investments	\$ 789,887,340	\$ 1,570,648,154	\$ 2,360,535,494
Other assets	1,620,211	2,663,085	4,283,296
Liabilities	(682,455)	(4,354,387)	(5,036,842)
Net position	<u>\$ 790,825,096</u>	<u>\$ 1,568,956,852</u>	<u>\$ 2,359,781,948</u>
<b>Statement of Changes in Net Position</b>			
Net investment income	\$ 135,497,983	\$ 268,807,548	\$ 404,305,531
Contributions	99,693	354,983	454,676
Other additions	-	5,849,433	5,849,433
Benefit payments	(62,086,459)	(43,156,674)	(105,243,133)
Other deductions	(454,771)	(404,749)	(859,520)
Net change in net position	<u>\$ 73,056,446</u>	<u>\$ 231,450,541</u>	<u>\$ 304,506,987</u>

**Note 14 - Deferred Compensation Plan**

In fiscal year 1998, both the County and the Road Commission adopted GASB Statement No. 32, *Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*. During fiscal year 1999, as required by the statement, the County and the Road Commission each placed all deferred compensation plan assets with a trustee, relinquishing all fiduciary accountability for the assets. Accordingly, the related assets and liabilities of the plan are not reported in the County and Road Commission's financial statements.

**Note 15 - Risk Management**

The County is exposed to various risks of loss related to property, employee injuries, general liability claims, and torts, as well as medical benefits provided to employees. The County has purchased a commercial property policy for its building and contents, electronic data processing equipment, boats and motors, ATV/snowmobiles, and automobile catastrophe physical damage coverage. The policy is subject to a maximum per occurrence catastrophic loss limit of \$350,000,000. Policy limits (subject to the maximum \$350,000,000 per occurrence catastrophic loss limit) are: building and contents in the amount of \$654,612,581, electronic data processing equipment in the amount of \$42,181,639, boats and motors in the amount of \$569,000, ATV/snowmobiles in the amount of \$66,000, automobile catastrophe physical damage in the amount of \$2,000,000, flood coverage in the amount of \$50,000,000 (subject to limitations in some flood zones), earthquake coverage in the amount of \$50,000,000, and boiler and machinery coverage in the amount of \$100,000,000. Property insurance for helicopters' hull physical damage in the amount of \$3,139,792 and helicopters' additional equipment physical damage in the amount of \$1,354,800. Liability insurance has been purchased for airport operations in the amount of \$50,000,000, helicopter operations in the amount of \$100,000,000, automobile fleet operations in the amount of \$5,000,000, fiduciary liability in the amount of \$25,000,000, employee dishonesty/faithful performance in the amount of \$3,000,000, travel accident in the amount of \$100,000 per person/\$500,000 aggregate, N.E.T. law enforcement liability in the amount of \$5,000,000, workers' compensation statutory coverage in excess of \$1,000,000 each occurrence, self-insured retention and employers' liability in the amount of \$1,000,000, parks facility rental liability in the amount of \$1,000,000, excess liability with limits of \$15,000,000 over auto liability, and \$15,000,000 over a \$15,000,000 SIR/deductible; cyber liability with limits of \$5,000,000; liquor liability insurance in the total amount of \$5,000,000 for parks and recreation facilities at Springfield Oaks and Lyon Oaks and \$3,000,000 at White Lake Oaks; and water resource commission CVT maintenance agreement liability coverage in the amount of \$17,000,000. The County is self-insured for all other risks except as noted.

The County and the Road Commission estimate the liability for all of the above-mentioned claims that have been incurred through September 30, 2021, including both those claims that have been reported and those that have not yet been reported, and estimates of both future payments of losses and related claim adjustment expenses. Estimated liabilities for unpaid claims are based on historical claim payments, including related legal and administrative expenses.

The County records estimates in the Fringe Benefits and the Building and Liability Insurance funds, both internal service funds. The Road Commission component unit records these estimates in the governmental fund type, with \$900,000 estimated current portion of general liability claims included in accrued liabilities. Changes in the estimated claims liabilities are as follows:

Primary Government	2021	2020
Liability - Beginning of period	\$ 21,948,793	\$ 21,222,616
Estimated claims incurred, claim adjustment expenses and changes in estimates	58,996,187	56,163,104
Claim payments and claim adjustment expenses	<u>(52,838,585)</u>	<u>(55,436,927)</u>
Liability - End of period	<u>\$ 28,106,395</u>	<u>\$ 21,948,793</u>
<b>Road Commission - Component Unit</b>		
Liability - Beginning of year	\$ 2,405,941	\$ 2,374,219
Estimated claims incurred and changes in estimates	14,484,214	26,338,640
Claim payments	<u>(14,002,148)</u>	<u>(26,306,918)</u>
Liability - End of year	<u>\$ 2,888,007</u>	<u>\$ 2,405,941</u>

**Note 16 - Leases**

**Operating Leases**

The County (primary government) leases certain office facilities and other equipment under noncancelable operating leases. Total costs for such leases for the County for the year ended September 30, 2021 were \$1,288,797. The future minimum lease payments as of September 30, 2021 are as follows:

Years Ending	Amount
2022	\$ 1,420,622
2023	1,240,100
2024	1,079,121
2025	1,039,186
2026	629,082
2027-2031	1,016,440
2032-2036	530,730
Total	<u>\$ 6,955,281</u>

Additionally, the County leases portions of certain buildings to various governmental agencies. The amount received from these leases for the fiscal year ended September 30, 2021 totaled \$125,389, recorded in the Facilities Maintenance and Operations Fund, an internal service fund type.

**Contracts Receivable**

The County has also loaned its AAA bond rating to assist local communities in the ability to finance local projects by pledging its full faith and credit on the debt issued through the Oakland County Building Authority. Debt is to be paid from payments from the benefiting community over the life of the debt issues, with the structures being collateral. A contract, or lease, receivable with a corresponding deferred revenue is presented in the debt service fund financial statements of the County. Debt and receivables are reported for Community Mental Health Authority Housing Project in the amount of \$5,500,000 in 2007 (refunded for \$2,875,000 in 2014); Keego Harbor City Hall and DPW Building in the amount of \$1,120,000 in 2010 (refunded for \$835,000 in 2020); City of Oak Park, Michigan in the amount of \$2,500,000 in 2012 (refunded for \$1,700,000 in 2020); and Community Mental Health Authority Project in the amount of \$14,500,000 in 2012 (refunded for \$6,075,000 in 2020). The future minimum lease payments to be received as of September 30, 2021 are as follows:

Years Ending	Amount
2022	\$ 1,313,538
2023	1,295,963
2024	1,314,688
2025	1,065,913
2026	991,538
2027-2031	3,764,063
2032-2036	919,888
2037-2041	350,681
Total	11,016,272
Less amount representing interest	<u>2,041,272</u>
Present value	<u>\$ 8,975,000</u>

**Note 16 - Leases (Continued)**

As of September 30, 2021, the County has a contract receivable of approximately \$14,272,000 reported in the General Fund for law enforcement contracts. The various contracts are for the County's sheriff department to provide law enforcement services from January 1, 2019 to December 31, 2021 for townships, villages, and cities within the County. The contract receivable at year end includes future services to be provided over the length of the contract. On the General Fund statements and full accrual governmental activities statements, approximately \$4,833,000 of the contract receivable was recorded as unearned revenue, as the services were not performed prior to year end.

**Note 17 - Commitments and Contingencies**

The County, the Drainage Districts, and the Road Commission are involved in legal actions in which plaintiffs seek damages of indeterminable amounts which may exceed insurance coverage where applicable. Litigation is subject to many uncertainties, and the outcome of individual matters cannot be predicted. Accordingly, a reasonable range of liability to the County, the Drainage Districts, or Road Commission pertaining to these matters cannot be determined. Management has taken steps to protect the County and believes any liability resulting from cases in which it is involved will not materially affect its financial position.

The County, the Drainage Districts, and the Road Commission received funds from various federal and state units to finance specific activities. The final determination of revenue is subject to the acceptance of project costs by the granting agency, usually after a compliance audit. To the extent that costs are disallowed by the granting agency, the County, the Drainage Districts, and Road Commission resources would be required to reimburse the grant funds. Management believes that disallowed costs, if any, would be immaterial.

The County has outstanding construction commitments (contracts) under the jurisdiction of the Water Resources Commissioner and has contracts for Act 342 projects at September 30, 2021 as follows: Evergreen-Farmington S.D.S. - Middlebelt Road Tunnel Project with a cost of \$35,338,985 and a remaining balance of \$4,445,063 and Southern Oakland County Sewage Disposal System - Dequindre Pump Station Rehabilitation with a cost of \$6,018,777 and a remaining balance of \$216,316. There is one outstanding contract under the direction of the facilities management department for Jail MIDC Rooms Renovation with a cost of \$3,684,012 and a remaining balance of \$561,341 as of September 30, 2021.

There are six contracts for information technology projects at September 30, 2021 as follows: Imaging System Replacement with a cost of \$3,027,883 and a remaining balance of \$191,904, Network Equipment Replacement with a cost of \$9,617,073 and a remaining balance of \$327,664, Oblique Imagery Project with a cost of \$1,310,000 and a remaining balance of \$88,463, the New Financial Human Capital Management Program with a cost of \$14,126,433 and a remaining balance of \$3,058,711, Identity and Access Management with a cost of \$2,000,001 and a remaining balance of \$606,608, and the P25 Radio Replacement Project with a cost of \$51,858,982 and a remaining balance of \$11,796,854.

The Drainage Districts' component unit has a construction contract for Clinton River Water Resource Recovery Facility - Bio-solids Handling & Septage Receiving Facility Project with a cost of \$33,668,133 and a remaining balance of \$1,826,792; Clinton River Water Resource Recovery Facility Drainage District Administrative Building Renovation with a cost of \$2,603,081 and a balance of \$197,355; a contract for construction, assessment, and inspection for the Oakland-Macomb Interceptor Drainage District Project with a total cost of \$42,749,992 and a remaining balance of \$6,181,738; a contract for northeast sanitary pump station odor/corrosion control for the Oakland-Macomb Interceptor Drainage District Project with a total cost of \$4,267,897 and a remaining balance of \$200,872; a contract for northeast sanitary pump station PCI rehabilitation for the Oakland-Macomb Interceptor Drainage District Project with a total cost of \$15,396,902 and a remaining balance of \$12,805,055; and a contract for northeast sanitary pump station electrical and mechanical upgrades for the Oakland-Macomb Interceptor Drainage District Project with a total cost of \$17,733,249 and a remaining balance of \$17,276,6847 as of September 30, 2021.

September 30, 2021

**Note 17 - Commitments and Contingencies (Continued)**

The Road Commission for Oakland County component unit reports construction projects in progress at September 30, 2021 in the amount of \$104 million, with remaining commitments of \$38 million. The Road Commission's net share of these costs following estimated revenue from federal aid and contributions from state and local participants totals approximately \$12 million.

The County is a defendant in a lawsuit entitled Rafaeli, LLC v. Oakland County. The plaintiffs failed to pay their real estate taxes and the County foreclosed on their properties and sold them. At the auction, the County received more money than was owed for taxes and retained the surplus proceeds pursuant to statute. The lawsuit was initially dismissed by the circuit court and affirmed on appeal. However, the Michigan Supreme Court reversed the dismissal and remanded the case back to the circuit court. On remand, the circuit court granted the County's motion to dismiss on the basis that the Michigan Supreme Court's decision should be applied prospectively, i.e., only to those foreclosure-related auctions that occur after the date of the Michigan Supreme Court's decision (July 17, 2020). That decision is currently on appeal, but if the decision is applied retroactively, the potential exposure to the County is in excess of \$40 million.

**Note 18 - Tax Abatements**

The County received reduced property tax revenue during the year as a result of industrial facility taxes (IFTs), brownfield redevelopment agreements, Personal Property Tax (PA 328), and other agreements entered into by cities, villages, townships, and authorities within the County.

The IFTs were entered into based upon the Plant Rehabilitation and Industrial Development District Act (known as the Industrial Facilities Exemption), PA 198 of 1974, as amended. IFTs provide a tax incentive to manufacturers to enable renovation and expansion of aging facilities, assist in building of new facilities, and promote the establishment of high-tech facilities. Properties qualifying for IFT status are taxed at both 100 and 50 percent of the millage rate applicable to other real and personal property in the County. The abatements amounted to \$625,538 for the County General Fund and \$54,087 for the County Parks and Recreation Fund for the fiscal year.

Brownfield redevelopment agreements are intended to reimburse taxpayers that remediate environmental contamination on their properties. These agreements were entered into based upon the Brownfield Redevelopment Act, PA 381 of 1996, as amended. Under this act, a municipality may create a brownfield redevelopment authority to develop and implement brownfield projects. Tax increment financing may be used as a tool for property redevelopment. The abatements amounted to \$824,096 for the County General Fund and \$71,255 for the County Parks and Recreation Fund for the year.

The County also receives reduced property tax revenue as a result of the Personal Property Tax (Act 328 of 1998, as amended by PA 20 of 1999) granted by cities, villages, and townships with the County. Personal Property Tax exemptions are intended to promote purchase of new equipment. The abatements amounted to \$725,320 for the County General Fund and \$62,715 for the County Parks and Recreation Fund for the year.

Finally, various local governments within Oakland County use Payment in Lieu of Taxes (PILOT) programs that are designed to provide tax abatements primarily for owners of low to moderate income multifamily housing units. Under this program, the local governments establish ordinances and enter into agreements that allow the low to moderate multifamily housing unit property owners to make payments at lower amounts than would have been otherwise due in the normal course of property tax collection. The County has estimated the PILOT abatement impact by taking the County's ad valorem tax amount less the actual PILOT payments for the year. The abatements amounted to \$340,571 for the year.

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## Required Supplemental Information

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## Oakland County, Michigan

	2021	2020	2019	2018
<b>Total Pension Liability</b>				
Service cost	\$ 999,693	\$ 1,338,793	\$ 1,665,384	\$ 2,128,819
Interest	51,454,905	52,040,691	52,604,818	53,272,144
Differences between expected and actual experience	(11,723,351)	67,870	(1,895,454)	(5,905,800)
Changes in assumptions	-	-	-	-
Benefit payments, including refunds	<u>(62,086,459)</u>	<u>(60,628,743)</u>	<u>(59,356,307)</u>	<u>(57,579,562)</u>
<b>Net Change in Total Pension Liability</b>	(21,355,212)	(7,181,389)	(6,981,559)	(8,084,399)
<b>Total Pension Liability - Beginning of year</b>	<u>740,266,215</u>	<u>747,447,604</u>	<u>754,429,163</u>	<u>762,513,562</u>
<b>Total Pension Liability - End of year</b>	<b><u>\$ 718,911,003</u></b>	<b><u>\$ 740,266,215</u></b>	<b><u>\$ 747,447,604</u></b>	<b><u>\$ 754,429,163</u></b>
<b>Plan Fiduciary Net Position</b>				
Contributions - Employer	\$ -	\$ -	\$ -	\$ -
Contributions - Member	99,693	165,953	232,357	301,807
Net investment income	135,268,864	33,216,391	27,485,137	49,559,010
Administrative expenses	(225,652)	(179,361)	(218,956)	(240,203)
Benefit payments, including refunds	<u>(62,086,459)</u>	<u>(60,628,743)</u>	<u>(59,356,307)</u>	<u>(57,579,562)</u>
<b>Net Change in Plan Fiduciary Net Position</b>	73,056,446	(27,425,760)	(31,857,769)	(7,958,948)
<b>Plan Fiduciary Net Position - Beginning of year</b>	<u>717,768,650</u>	<u>745,194,410</u>	<u>777,052,179</u>	<u>785,011,127</u>
<b>Plan Fiduciary Net Position - End of year</b>	<b><u>\$ 790,825,096</u></b>	<b><u>\$ 717,768,650</u></b>	<b><u>\$ 745,194,410</u></b>	<b><u>\$ 777,052,179</u></b>
<b>County's Net Pension (Asset) Liability - Ending</b>	<b><u>\$ (71,914,093)</u></b>	<b><u>\$ 22,497,565</u></b>	<b><u>\$ 2,253,194</u></b>	<b><u>\$ (22,623,016)</u></b>
<b>Plan Fiduciary Net Position as a Percentage of Total Pension Liability</b>	110.00 %	96.96 %	99.70 %	103.00 %
<b>Covered Payroll</b>	\$ 8,526,997	\$ 10,576,095	\$ 13,385,938	\$ 16,019,655
<b>County's Net Pension Liability as a Percentage of Covered Payroll</b>	(843.37)%	212.72 %	16.83 %	(141.22)%

Required Supplemental Information

Schedule of Changes in the Net Pension Liability and Related Ratios

Last Eight Fiscal Years

2017	2016	2015	2014
\$ 2,483,176	\$ 2,864,098	\$ 3,705,776	\$ 4,196,269
53,389,706	53,131,461	50,740,081	50,492,624
(607,861)	2,639,268	2,621,256	-
-	-	29,334,529	-
<u>(55,839,217)</u>	<u>(53,925,525)</u>	<u>(52,066,966)</u>	<u>(49,993,923)</u>
(574,196)	4,709,302	34,334,676	4,694,970
<u>763,087,758</u>	<u>758,378,456</u>	<u>724,043,780</u>	<u>719,348,810</u>
<b><u>\$ 762,513,562</u></b>	<b><u>\$ 763,087,758</u></b>	<b><u>\$ 758,378,456</u></b>	<b><u>\$ 724,043,780</u></b>
\$ -	\$ -	\$ 4,554,832	\$ 5,770,835
372,273	443,238	473,247	560,091
83,094,349	65,710,783	5,099,460	70,247,939
(259,250)	(245,352)	(296,825)	(2,959,649)
<u>(55,839,217)</u>	<u>(53,925,525)</u>	<u>(52,066,966)</u>	<u>(49,993,923)</u>
27,368,155	11,983,144	(42,236,252)	23,625,293
<u>757,642,972</u>	<u>745,659,828</u>	<u>787,896,080</u>	<u>764,270,787</u>
<b><u>\$ 785,011,127</u></b>	<b><u>\$ 757,642,972</u></b>	<b><u>\$ 745,659,828</u></b>	<b><u>\$ 787,896,080</u></b>
<b><u>\$ (22,497,565)</u></b>	<b><u>\$ 5,444,786</u></b>	<b><u>\$ 12,718,628</u></b>	<b><u>\$ (63,852,300)</u></b>
102.95 %	99.29 %	98.32 %	108.82 %
\$ 18,631,927	\$ 21,834,812	\$ 24,707,298	\$ 29,901,825
(120.75)%	24.94 %	51.48 %	(213.54)%

GASB Statement No. 67 was implemented in FY September 30, 2014 and does not require retroactive implementation. Data will be added as information is available until 10 years of such information is available.

Required Supplemental Information  
Schedule of Pension Contributions

**Last Ten Fiscal Years  
Years Ended September 30**

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Statutorily required contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,554,832	\$ 5,770,835	\$ 5,400,095	\$ -
Contributions in relation to the statutorily required contribution	-	-	-	-	-	-	4,554,832	5,770,835	5,400,095	-
<b>Contribution Excess</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>County's Covered Payroll</b>	<b>\$ 8,526,997</b>	<b>\$ 10,576,095</b>	<b>\$ 13,385,938</b>	<b>\$ 16,019,655</b>	<b>\$ 18,631,927</b>	<b>\$ 21,834,812</b>	<b>\$ 24,707,298</b>	<b>\$ 29,901,825</b>	<b>\$ 33,706,963</b>	<b>\$ 38,275,780</b>
<b>Contributions as a Percentage of Covered Payroll</b>	<b>- %</b>	<b>- %</b>	<b>- %</b>	<b>- %</b>	<b>- %</b>	<b>- %</b>	<b>18.44 %</b>	<b>19.30 %</b>	<b>16.02 %</b>	<b>- %</b>

**Notes to Schedule of Pension Contributions**

Actuarial valuation information relative to the determination of contributions:

Valuation date Actuarially determined contribution rates are calculated as of September 30, two years prior to the end of the fiscal year in which the contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry age normal
Amortization method	Level dollar
Remaining amortization period	10 years, open if over 100 percent funded
Asset valuation method	5-year smoothed market
Inflation	2.50 percent
Salary increase	3.25 percent wage inflation
Investment rate of return	7.25 percent net of investment and administrative expenses
Retirement age	Age-based table of rates that are specific to the type of eligibility condition.
Mortality	RP-2014 Healthy Annuitant Mortality Table (unadjusted) projected to 2021 using a static projection based on the two-dimensional MP-2014 improvement scales
Cost of living adjustments	1.5 percent noncompounding annually

**Oakland County, Michigan**

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**Required Supplemental Information  
Schedule of Pension Investment Returns**

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**Last Eight Fiscal Years  
Years Ended September 30**

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Annual money-weighted rate of return - Net of investment expense	20.12 %	4.79 %	3.79 %	6.43 %	11.58 %	9.20 %	0.35 %	8.74 %

GASB Statement No. 67 was implemented for FY September 30, 2014 and does not require retroactive implementation. Data will be added as information is available until 10 years of such information is available.

# Oakland County, Michigan

## Required Supplemental Information Schedule of Changes in the Net OPEB Asset and Related Ratios

	<b>Last Five Fiscal Years</b>				
	2021	2020	2019	2018	2017
<b>Total OPEB Liability</b>					
Service cost	\$ 9,355,546	\$ 9,220,055	\$ 8,876,381	\$ 9,742,233	\$ 11,009,857
Interest	67,891,807	66,070,507	63,749,998	70,351,546	67,692,444
Differences between expected and actual experience	(29,755,582)	(17,653,479)	(53,355,110)	(82,048,924)	(6,799,845)
Changes in assumptions	(8,152,094)	7,578,642	50,056,376	(51,205,346)	-
Benefit payments, including refunds	(42,814,260)	(37,509,924)	(37,474,992)	(37,449,853)	(31,732,905)
<b>Net Change in Total OPEB Liability</b>	(3,474,583)	27,705,801	31,852,653	(90,610,344)	40,169,551
<b>Total OPEB Liability - Beginning of year</b>	953,168,072	925,462,271	893,609,618	984,219,962	944,050,411
<b>Total OPEB Liability - End of year</b>	<b>\$ 949,693,489</b>	<b>\$ 953,168,072</b>	<b>\$ 925,462,271</b>	<b>\$ 893,609,618</b>	<b>\$ 984,219,962</b>
<b>Plan Fiduciary Net Position</b>					
Contributions - Member	\$ 354,983	\$ 279,397	\$ 290,718	\$ 234,284	\$ 218,517
Net investment income	267,795,534	63,070,473	46,821,806	84,162,823	134,380,948
Administrative expenses	(380,146)	(399,973)	(251,109)	(234,935)	(204,115)
Employer-financed benefit payments	(42,814,260)	(37,509,924)	(37,474,992)	(37,449,853)	(31,732,905)
Member-financed benefit payments	(354,983)	(279,397)	(290,718)	(234,284)	(218,517)
Other income	5,849,415	4,767,201	2,959,477	3,465,258	3,332,028
<b>Net Change in Plan Fiduciary Net Position</b>	230,450,543	29,927,777	12,055,182	49,943,293	105,775,956
<b>Plan Fiduciary Net Position - Beginning of year</b>	1,337,506,311	1,307,578,534	1,295,523,352	1,245,580,059	1,139,804,203
<b>Plan Fiduciary Net Position - End of year</b>	<b>\$ 1,567,956,854</b>	<b>\$ 1,337,506,311</b>	<b>\$ 1,307,578,534</b>	<b>\$ 1,295,523,352</b>	<b>\$ 1,245,580,159</b>
<b>Net OPEB Asset - Ending</b>	<b>\$ (618,263,365)</b>	<b>\$ (384,338,239)</b>	<b>\$ (382,116,263)</b>	<b>\$ (401,913,734)</b>	<b>\$ (261,360,197)</b>
<b>Plan Fiduciary Net Position as a Percentage of Total OPEB Liability</b>	165.10 %	140.32 %	141.29 %	144.98 %	126.56 %

Contributions to the OPEB plan are not based on a measure of pay; therefore, no covered payroll is presented.

GASB Statement No. 74 was implemented in FY September 30, 2017 and does not require retroactive implementation. Data will be added as information is available until 10 years of such information is available.

Required Supplemental Information  
Schedule of OPEB Contributions

Last Ten Fiscal Years  
Years Ended September 30

	2021*	2020*	2019*	2018*	2017*	2016*	2015*	2014*	2013*	2012*
Actuarially determined contribution	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,184	\$ 818,930	\$ 35,236,330	\$ 36,969,985	\$ 37,268,761
Contributions in relation to the actuarially determined contribution	-	-	-	-	-	-	-	-	-	-
<b>Contribution Excess</b>	<b>\$ -</b>	<b>\$ (800,184)</b>	<b>\$ (818,930)</b>	<b>\$ (35,236,330)</b>	<b>\$ (36,969,985)</b>	<b>\$ (37,268,761)</b>				
<b>Covered-employee Payroll</b>	<b>\$ -</b>	<b>\$ 141,464,508</b>	<b>\$ 144,715,626</b>	<b>\$ 146,473,723</b>	<b>\$ 154,128,944</b>	<b>\$ 162,819,440</b>				
<b>Contributions as a Percentage of Covered-employee Payroll</b>	<b>- %</b>	<b>- %</b>	<b>- %</b>	<b>- %</b>	<b>- %</b>					

\*The County fully funded the VEBA plan through the issuance of debt.

Notes to Schedule of Contributions

Actuarial valuation information relative to the determination of contributions:

Valuation date Actuarially determined contribution rates are calculated as of September 30, two years prior to the end of the fiscal year in which the contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry age normal
Amortization method	Level dollar, open if over 100 percent funded
Remaining amortization period	10 years
Asset valuation method	5-year smoothed market
Inflation	2.50 percent
Health care cost trend rates	Medical, prescription drug, Medicare Part B: 9.00 percent trend, gradually decreasing to 3.25 percent in year 12. Dental and vision: 3.25 percent trend for all years
Salary increase	3.25 percent wage inflation
Investment rate of return	7.25 percent net of investment and administrative expenses
Retirement age	Age-based table of rates that are specific to the type of eligibility condition
Mortality	The RP-2014 Healthy Annuitant Mortality Table (unadjusted) projected to 2021 using a static projection based on the two-dimensional MP-2014 improvement scales
Other information	None

## Oakland County, Michigan

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### Required Supplemental Information Schedule of OPEB Investment Returns

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#### Last Five Fiscal Years Years Ended September 30

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Annual money-weighted rate of return - Net of investment expense	20.34 %	5.20 %	3.72 %	6.50 %	12.10 %

GASB Statement No. 74 was implemented for FY September 30, 2017 and does not require retroactive implementation. Data will be added as information is available until 10 years of such information is available.

Required Supplemental Information  
Budgetary Comparison Schedule - General Fund

**Year ended September 30, 2021**

	Original Budget	Final Amended Budget	Actual	Variance with Amended Budget
<b>Revenues</b>				
Taxes				
Current property taxes	\$ 250,898,729	\$ 255,892,156	\$ 257,785,520	\$ 1,893,364
Delinquent taxes - prior years	125,000	125,000	370,009	245,009
Marijuana tax	-	-	196,009	196,009
Trailer tax	85,000	85,000	96,775	11,775
Total	<u>251,108,729</u>	<u>256,102,156</u>	<u>258,448,313</u>	<u>2,346,157</u>
Other intergovernmental revenues				
Circuit judges' salaries	914,480	914,480	901,495	(12,985)
Probate judges' salaries	622,464	622,464	617,278	(5,186)
District judges' salaries	457,240	457,240	490,737	33,497
State court fund - P.A. 189	4,500,000	4,500,000	4,089,193	(410,807)
Local comm stabilization share	2,250,000	2,351,027	3,958,585	1,607,558
Revenue sharing	27,357,244	27,407,244	27,357,386	(49,858)
Convention facility liquor tax	9,574,329	9,538,497	9,538,497	-
Other	301,850	315,350	225,888	(89,462)
Total	<u>45,977,607</u>	<u>46,106,302</u>	<u>47,179,059</u>	<u>1,072,757</u>
Charges for services				
County Executive	-	-	1,413	1,413
Management and Budget	4,120,275	4,120,275	4,165,530	45,255
Central Services	316,000	316,000	314,239	(1,761)
Human Services	4,720,519	4,754,115	4,795,526	41,411
Public Services	1,618,614	1,632,714	1,245,864	(386,850)
Community and Economic Development	404,071	404,071	379,232	(24,839)
Clerk/Register of Deeds	13,765,300	13,765,300	23,841,425	10,076,125
Treasurer	4,646,600	4,646,600	3,442,957	(1,203,643)
Circuit Court	3,027,500	3,302,700	2,597,002	(705,698)
District Court	12,746,021	12,746,021	8,911,539	(3,834,482)
Probate Court	561,600	561,600	617,499	55,899
Prosecuting Attorney	278,000	816,489	526,286	(290,203)
Sheriff	65,595,054	66,189,842	63,196,217	(2,993,625)
Legislative	14,200	14,200	1,845	(12,355)
Water Resources Commissioner	3,346,261	3,753,208	4,107,931	354,723
Non-Departmental	918,565	918,565	861,171	(57,394)
Total	<u>116,078,580</u>	<u>117,941,700</u>	<u>119,005,676</u>	<u>1,063,976</u>

Required Supplemental Information  
Budgetary Comparison Schedule - General Fund

**Year ended September 30, 2021**

	Original Budget	Final Amended Budget	Actual	Variance with Amended Budget
Investment income	1,500,000	1,500,000	144,754	(1,355,246)
Indirect cost recovery	9,100,000	9,100,000	9,084,669	(15,331)
Federal grants	1,949,550	130,216,857	130,155,464	(61,393)
State grants	6,233,963	6,710,608	4,927,043	(1,783,565)
Contributions	-	170,564	170,602	38
Other revenue	434,000	10,037,956	10,634,958	597,002
Total revenues	<u>432,382,429</u>	<u>577,886,143</u>	<u>579,750,538</u>	<u>1,864,395</u>
<b>Expenditures</b>				
County Executive				
Administration				
Personnel	5,923,117	6,486,697	5,964,399	522,298
Operating	371,055	2,553,893	2,208,183	345,710
Internal Support	805,512	1,211,669	1,166,882	44,787
Total Administration	<u>7,099,684</u>	<u>10,252,259</u>	<u>9,339,464</u>	<u>912,795</u>
Management and Budget				
Personnel	18,541,277	19,208,913	17,601,583	1,607,330
Operating	791,946	907,376	508,280	399,096
Internal Support	3,557,999	4,434,972	4,338,583	96,389
Total Management and Budget	<u>22,891,222</u>	<u>24,551,261</u>	<u>22,448,446</u>	<u>2,102,815</u>
Central Services				
Personnel	1,487,036	1,532,765	1,415,536	117,229
Operating	334,123	334,123	327,468	6,655
Internal Support	755,168	783,049	778,453	4,596
Total Central Services	<u>2,576,327</u>	<u>2,649,937</u>	<u>2,521,457</u>	<u>128,480</u>
Emergency Management & Homeland Security				
Personnel	-	964,452	913,253	51,199
Operating	-	521,875	520,954	921
Internal Support	-	698,816	697,398	1,418
Total Emergency Management & Homeland Security	<u>-</u>	<u>2,185,143</u>	<u>2,131,605</u>	<u>53,538</u>
Facilities Management				
Personnel	1,088,992	1,137,546	1,033,624	103,922
Operating	278,714	626,495	407,869	218,626
Internal Support	131,502	134,697	112,824	21,873
Total Facilities Management	<u>1,499,208</u>	<u>1,898,738</u>	<u>1,554,317</u>	<u>344,421</u>
Human Resources				
Personnel	3,040,789	3,163,119	2,970,455	192,664
Operating	565,601	1,057,359	556,233	501,126
Internal Support	1,188,672	1,394,829	1,385,632	9,197
Total Human Resources	<u>4,795,062</u>	<u>5,615,307</u>	<u>4,912,320</u>	<u>702,987</u>

Required Supplemental Information  
Budgetary Comparison Schedule - General Fund

**Year ended September 30, 2021**

	Original Budget	Final Amended Budget	Actual	Variance with Amended Budget
<b>Human Services</b>				
Personnel	31,352,718	33,887,222	26,217,164	7,670,058
Operating	6,209,123	8,744,802	6,057,926	2,686,876
Internal Support	4,117,767	4,504,404	4,463,409	40,995
Total Human Services	<u>41,679,608</u>	<u>47,136,428</u>	<u>36,738,499</u>	<u>10,397,929</u>
<b>Public Services</b>				
Personnel	10,435,279	10,808,033	9,710,624	1,097,409
Operating	1,570,656	2,014,176	1,459,910	554,266
Internal Support	3,029,238	3,318,151	3,182,849	135,302
Total Public Services	<u>15,035,173</u>	<u>16,140,360</u>	<u>14,353,383</u>	<u>1,786,977</u>
<b>Office of Public Communication</b>				
Personnel	-	285,918	192,665	93,253
Operating	-	200	154	46
Internal Support	-	650	611	39
Total Office of Public Communication	<u>-</u>	<u>286,768</u>	<u>193,430</u>	<u>93,338</u>
<b>Community and Economic Development</b>				
Personnel	7,542,535	6,958,382	6,524,156	434,226
Operating	1,827,878	21,443,072	18,592,246	2,850,826
Internal Support	1,197,379	1,376,345	1,282,787	93,558
Total Community and Economic Development	<u>10,567,792</u>	<u>29,777,799</u>	<u>26,399,189</u>	<u>3,378,610</u>
Total County Executive	<u>106,144,076</u>	<u>140,494,000</u>	<u>120,592,110</u>	<u>19,901,890</u>
<b>Clerk/Register of Deeds</b>				
Personnel	7,800,142	8,287,213	6,461,203	1,826,010
Operating	1,325,912	1,847,975	1,265,018	582,957
Internal Support	1,335,219	1,828,471	1,798,881	29,590
Total Clerk/Register of Deeds	<u>10,461,273</u>	<u>11,963,659</u>	<u>9,525,102</u>	<u>2,438,557</u>
<b>Treasurer</b>				
Personnel	3,550,959	3,662,533	3,288,648	373,885
Operating	3,433,770	3,448,770	2,486,301	962,469
Internal Support	1,131,410	1,577,659	1,307,997	269,662
Total Treasurer	<u>8,116,139</u>	<u>8,688,962</u>	<u>7,082,946</u>	<u>1,606,016</u>
<b>Justice Administration</b>				
<b>Circuit Court</b>				
Personnel	24,066,035	25,000,635	22,883,565	2,117,070
Operating	4,004,002	4,733,186	2,335,553	2,397,633
Internal Support	5,114,921	6,514,592	6,478,819	35,773
Total Circuit Court	<u>33,184,958</u>	<u>36,248,413</u>	<u>31,697,937</u>	<u>4,550,476</u>
<b>District Court</b>				
Personnel	13,783,852	14,318,021	13,328,918	989,103
Operating	2,189,472	2,265,144	1,976,001	289,143
Internal Support	1,839,721	1,988,651	1,871,951	116,700
Total District Court	<u>17,813,045</u>	<u>18,571,816</u>	<u>17,176,870</u>	<u>1,394,946</u>

Required Supplemental Information  
Budgetary Comparison Schedule - General Fund

**Year ended September 30, 2021**

	Original Budget	Final Amended Budget	Actual	Variance with Amended Budget
<b>Probate Court</b>				
Personnel	4,909,356	5,078,186	4,844,511	233,675
Operating	1,030,424	1,030,424	990,693	39,731
Internal Support	1,087,985	1,182,426	1,175,242	7,184
Total Probate Court	<u>7,027,765</u>	<u>7,291,036</u>	<u>7,010,446</u>	<u>280,590</u>
Total Justice Administration	<u>58,025,768</u>	<u>62,111,265</u>	<u>55,885,253</u>	<u>6,226,012</u>
<b>Law Enforcement</b>				
Prosecuting Attorney				
Personnel	17,919,630	18,530,392	17,255,866	1,274,526
Operating	560,166	785,611	516,896	268,715
Internal Support	2,327,478	2,651,693	2,595,474	56,219
Total Prosecuting Attorney	<u>20,807,274</u>	<u>21,967,696</u>	<u>20,368,236</u>	<u>1,599,460</u>
Sheriff				
Personnel	135,078,401	136,389,000	132,382,019	4,006,981
Operating	11,980,683	14,151,508	12,873,197	1,278,311
Internal Support	19,238,134	19,888,681	19,370,232	518,449
Total Sheriff	<u>166,297,218</u>	<u>170,429,189</u>	<u>164,625,448</u>	<u>5,803,741</u>
Total Law Enforcement	<u>187,104,492</u>	<u>192,396,885</u>	<u>184,993,684</u>	<u>7,403,201</u>
<b>Legislative</b>				
Board of Commissioners				
Personnel	3,229,714	3,278,680	3,118,339	160,341
Operating	872,150	3,690,090	2,193,167	1,496,923
Internal Support	627,380	828,676	813,677	14,999
Total Legislative	<u>4,729,244</u>	<u>7,797,446</u>	<u>6,125,183</u>	<u>1,672,263</u>
<b>Water Resources Commissioner</b>				
Personnel	228,118	235,118	234,788	330
Operating	287,975	287,975	258,607	29,368
Internal Support	7,226,628	7,857,388	7,821,980	35,408
Total Water Resources Commissioner	<u>7,742,721</u>	<u>8,380,481</u>	<u>8,315,375</u>	<u>65,106</u>
<b>Non-departmental</b>				
Personnel	(10,000,000)	(2,553,693)	7,303,880	(9,857,573)
Operating	13,668,674	134,307,390	107,756,695	26,550,695
Internal Support	11,324,110	3,085,750	2,208,338	877,412
Total Non-departmental	<u>14,992,784</u>	<u>134,839,447</u>	<u>117,268,913</u>	<u>17,570,534</u>
Total expenditures	<u>397,316,497</u>	<u>566,672,145</u>	<u>509,788,566</u>	<u>56,883,579</u>
<b>Excess of Revenues Over (Under) expenditures</b>	<u>35,065,932</u>	<u>11,213,998</u>	<u>69,961,972</u>	<u>58,747,974</u>

Required Supplemental Information  
Budgetary Comparison Schedule - General Fund

**Year ended September 30, 2021**

	Original Budget	Final Amended Budget	Actual	Variance with Amended Budget
<b>Other Financing Sources (Uses)</b>				
Transfers in				
Special Revenue				
Restricted Funds	-	589,480	589,478	(2)
Total special revenue funds	-	589,480	589,478	(2)
Total debt service funds				-
Capital Projects				
Project Work Orders	-	-	160,174	160,174
Total capital projects funds	-	-	160,174	160,174
Internal Service Funds				
Building and Liab Insurance	-	113,385	113,385	-
Total internal service funds	-	113,385	113,385	-
Enterprise Funds				
Parks and Recreation Fund	-	8,606	8,605	(1)
Delinquent Tax Revolving	5,300,000	5,300,000	5,484,568	184,568
SOCSDS	-	50,000	50,000	-
Total enterprise funds	5,300,000	5,358,606	5,543,173	184,567
Total Transfers In	5,300,000	6,061,471	6,406,210	344,739
Transfers out				
Special Revenue				
Child Care	(19,533,991)	(19,888,998)	(8,409,709)	11,479,289
Social Welfare Foster Care	(1,000)	(1,000)	-	1,000
Mandated Indigent Defense Fund	(1,868,991)	(1,867,162)	(1,867,162)	-
Drains Act 40 Ch 4 18 Maint	(56,165)	(56,165)	(53,056)	3,109
Friend of the Court Grant	(6,377,343)	(6,377,343)	(5,993,664)	383,679
Other Grants	-	(1,300,000)	(15,400)	1,284,600
Judicial Grants	-	(10,063)	(1,125)	8,938
Law Enforcement Grants	(1,446,308)	(1,921,412)	(1,547,392)	374,020
Housing Community Development	(589,161)	(1,214,983)	(589,161)	625,822
Total special revenue funds	(29,872,959)	(32,637,126)	(18,476,669)	14,160,457
Debt Service				
Building Authority Debt Act 31	(2,209,750)	(2,209,750)	(2,210,000)	(250)
Total debt service funds	(2,209,750)	(2,209,750)	(2,210,000)	(250)
Capital Projects				
Building Improvement	(3,000,000)	(3,000,000)	(3,000,000)	-
Project Work Orders	(120,000)	(2,936,303)	(2,834,884)	101,419
Major Dept Support Projects	-	(6,808,187)	(6,808,187)	-
Total capital projects funds	(3,120,000)	(12,744,490)	(12,643,071)	101,419

Required Supplemental Information  
Budgetary Comparison Schedule - General Fund

	<b>Year ended September 30, 2021</b>			
	Original Budget	Final Amended Budget	Actual	Variance with Amended Budget
Internal Service Funds				
Facilities Maint and Operation	-	(661,997)	(661,997)	-
Information Technology	(3,620,676)	(6,899,325)	(6,899,325)	-
Drain Equipment	-	(253,193)	(253,193)	-
Building and Liab Insurance	-	(7,000,000)	(7,000,000)	-
Total internal service funds	<u>(3,620,676)</u>	<u>(14,814,515)</u>	<u>(14,814,515)</u>	<u>-</u>
Enterprise Funds				
Parks and Recreation Fund	-	(38,842)	(38,842)	-
Fire Records Management	(507,699)	(507,699)	(473,276)	34,423
CLEMIS	(1,644,186)	(1,894,686)	(1,894,686)	-
Radio Communications	-	(4,440,730)	(4,440,730)	-
Total enterprise funds	<u>(2,151,885)</u>	<u>(6,881,957)</u>	<u>(6,847,534)</u>	<u>34,423</u>
Total Transfers out	<u>(40,975,270)</u>	<u>(69,287,838)</u>	<u>(54,991,789)</u>	<u>14,296,049</u>
Insurance Recoveries	-	-	712	712
Total other financing sources (uses)	<u>(35,675,270)</u>	<u>(63,226,367)</u>	<u>(48,584,867)</u>	<u>14,641,500</u>
<b>Net Change in Fund Balances</b>	(609,338)	(52,012,369)	21,377,105	73,389,474
<b>Fund Balances - Beginning of year</b>	267,025,912	267,025,912	267,025,912	-
<b>Fund Balances - End of year</b>	<u>\$ 266,416,574</u>	<u>\$ 215,013,543</u>	<u>\$ 288,403,017</u>	<u>\$ 73,389,474</u>

**Oakland County, Michigan**

Required Supplemental Information  
 Budgetary Comparison Schedule - Major Special Revenue Fund  
 ARP Local Fiscal Recovery Fund

**Year Ended September 30, 2021**

	Amended Budget	Actual	Variance with Amended Budget
<b>Revenue</b>			
Intergovernmental - Federal grants	\$ 32,162,399	\$ 5,296,272	\$ (26,866,127)
Investment income	-	238,804	238,804
Total revenue	32,162,399	5,535,076	(26,627,323)
<b>Expenditures</b>			
Current services:			
Personnel	1,049,399	1,049,133	266
Operating	22,114,000	4,483,024	17,630,976
Internal services - Library	8,185,617	2,919	8,182,698
Total expenditures	31,349,016	5,535,076	25,813,940
<b>Excess of Revenue Over Expenditures</b>	813,383	-	(813,383)
<b>Other Financing Uses</b> - Transfers out	(813,383)	-	813,383
<b>Net Change in Fund Balance</b>	-	-	-
<b>Fund Balance</b> - Beginning of year	-	-	-
<b>Fund Balance</b> - End of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

***Budgetary Information***

Budgets and budgetary accounting are on the modified accrual basis of accounting, consistent with generally accepted accounting principles (GAAP). The Oakland County Board of Commissioners has established the legal level of control by control groups, as outlined in the County's General Appropriations Act.

The appropriated budget for Oakland County, Michigan is prepared by fund, function, and department, with control categories established at the department level for personnel, operating, and internal support expenditures. Departments may exceed individual line-item appropriations within the aforementioned categories provided the control category is not overspent. Budget amendments providing additional spending authorizations are required to be made by action of the Board of Commissioners upon recommendation of the Oakland County executive. Encumbrances (e.g., purchase orders and contracts) outstanding at year end are reported as designations of fund balances and do not constitute expenditures or liabilities because the goods or services have not been received as of year end; the commitments will be reappropriated and honored during the subsequent year(s). It should be noted that capital outlay expenditures are budgeted and recorded in the operating expenditures category; however, they are reported separately in the governmental funds section of the basic financial statements.

Funds that receive an appropriation and can, therefore, be defined as those with an appropriated, annual, legally adopted budget are the General Fund and the following special revenue funds: ARP Local Fiscal Recovery, Child Care, and Social Welfare Foster Care.

The County Board of Commissioners adopts a resolution that authorizes and closes amounts exceeding the original appropriation against the balances in other appropriations and closes the remaining balance to the General Fund's unassigned fund balance.

***Pension Information***

**Benefit Changes**

There were no changes of benefit terms in 2021.

**Changes in Assumptions**

2015: For the calculation of net pension liability as of September 30, 2015, the mortality table used was updated to the RP-2014 Healthy Annuitant Mortality Table, projected to 2021 using a static projection based on the two-dimensional MP-2014 improvement scales. The wage inflation percentage was also updated to 3.25 percent. Additionally, the actuarial cost method was changed to the individual entry age method.

There were no changes of assumptions in 2021.

***OPEB Information***

**Benefit Changes**

There were no changes of benefit terms in 2021.

**Changes in Assumptions**

2018 - The health care trend rates were updated to 9.00 percent, decreasing to 3.25 percent in 12 years.

2019 - The health care trend rates were updated to 8.25 percent, decreasing to 3.25 percent in 10 years.

2020 - The health care trend rates were updated to 8.25 percent, decreasing to 3.50 percent in 10 years.

2021 - The health care trend rates were updated to 7.50 percent, decreasing to 3.50 percent in 10 years.

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## Other Supplemental Information

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### ***Special Revenue Funds***

These funds are used to account for proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes, such as special assessment revenue, noncapital grants, and other earmarked revenue not included within other fund categories.

#### **Indigent Defense Fund**

This fund accounts for funding to assist with the Compliance Plan and Costs Analysis approved by the Michigan Indigent Defense Commission for the provision of Oakland County, Michigan to provide indigent criminal defense services specified in Standards 1-4. This includes continuing legal education, counsel at first appearance, and obtaining experts and investigators for indigent defense.

#### **Child Care Fund (formerly the Juvenile Maintenance Fund)**

This fund is used to account for revenue earmarked for the placement of children to foster care homes and for the detention of children in the Children's Village, as ordered by Probate Court.

#### **Register of Deeds Automation Fund**

This fund is used to account for revenue from additional fees, as authorized by the State of Michigan, to allow for technology improvements in Clerk/Register of Deeds offices.

#### **Oakland Enhancement Fund**

This fund is used to account for revenue received from various sources for the purpose of coordinating economic development within the County.

#### **Restricted Funds Fund**

This fund is used to account for donations made for various specific purposes or other amounts held for disbursement at a future date. This includes the following:

1. Donations made to, and their disbursements from, Oakland County Children's Village to benefit youths
2. Blind handicapped library gift accounts for donations made to the Blind/Handicapped Library
3. Oakland County sheriff's department seized funds is used to account for moneys relinquished to the sheriff's department as a result of investigation by the department and their disbursement pending trial
4. Prosecutor citizens' reward program is used to account for moneys received from public donations and awarded to citizens for their special assistance on major cases initiated by the prosecutor's office
5. Probate court trust is used to account for individual donations made to the court and their subsequent disbursement to assist youths
6. Donations for programs such as the medical examiner library and FSC; animal population control; and education, arts, culture, and film.

#### **Waste Resource Management Fund**

This fund is used to account for administrative costs associated with brownfield plans.

#### **Water and Sewer Act 342 Fund**

This fund is used to account for the construction, under contractual arrangement, of water and sewer systems under Public Act 342 of 1939. Upon completion of the projects, these systems are turned over to the respective municipalities for operations and maintenance.

### **Lake Levels Act 146 Fund**

This fund is used to account for funds from special assessments to finance the cost of maintaining lake levels in the County, created under Public Act 146 of 1961.

### **Drains Act 40 Maintenance Chapters 4 and 18 Fund**

This fund is used to record expenditures for the operations and maintenance of drainage districts created under Chapters 4 and 18 of Public Act 40 of 1956. Revenue is provided from special assessments against the benefiting properties within the district.

### **Lake Improvements Act 345 Fund**

This fund is used to account for funds held for lake improvement boards remaining from a phase-out that began in 2004, awaiting action by the improvement boards to transfer responsibility to the respective local municipality.

### **Friend of the Court Fund**

This fund is used to account for costs of the operation of this division of the circuit court responsible for providing services to individuals involved in court actions relating to case initiation, establishment, collections, and enforcement of child support orders, as directed by the State of Michigan Child Support Enforcement System. Revenue sources include federal and state funding and charges for services.

### **Multi-Organizational Grants Fund**

This fund accounts for costs in the following grants:

1. Community Corrections, which utilizes state funds to increase utilization of community-based sanctions and services for nonviolent offenders
2. Juvenile Accountability Block Grant, which utilizes federal and county funds to develop programs to promote greater accountability in the juvenile justice system
3. Byrne Formula Justice Assistance Grants (JAG) replaces the Local Law Enforcement Block Grant (LLEBG) programs. JAG provides federal funds to support a broad range of activities to prevent and control crime and to improve the criminal justice system.

### **Workforce Development Grants Fund**

This fund accounts for costs involved in providing employment services to individuals who are unemployed, physically or economically disadvantaged, or transitioning from school to employment. Costs include training, education, and transportation, funded through state and federal grants.

### **Law Enforcement Grants Fund**

This fund consists of grants used to record costs of various law enforcement programs utilizing federal, state, and local funds.

### **Housing and Community Development Fund**

This fund accounts for block grants received from the U.S. Department of Housing and Urban Development for the use of low- to moderate-income home improvement loans, municipal projects, and homeless-assistance projects, including counseling.

### **Human Service Grants Fund**

This fund accounts for the cost of various health-related/grant-funded programs.

#### **Other Grants Fund**

This fund consists of grants where the function does not relate specifically to one of the other areas:

1. Clerk/Register of Deeds Survey/Re monumentation, which utilizes state funds to locate, verify, replace, or reposition corners within the County, per Public Act 345 of 199
2. Tornado Siren, which utilizes county and municipal funds in the procurement and installation of tornado siren units used in the tornado warning system
3. Great Lakes Water Authority, a cost reimbursement agreement for due diligence examination of business issues related to the research, creation, and implementation of the authority
4. Grants for programs such as Domestic Preparedness Equipment, Homeland Security grants, MI Financial Empowerment, Holly Dispatch Consolidation, AAA Safety, DTE Energy Tree Planting, Friend of the Court Access and Visitation, Two Seven Oh, and MEDC Region 10

#### **Judicial Grants Fund**

This fund accounts for drug court programs through Oakland County Circuit and 52nd Division District Courts.

#### **Oakland Brownfield Initiative Fund**

This fund is used to account for grant revenue and administration/management costs incurred in assisting the redevelopment of tax-reverted properties through Brownfield Cleanup Revolving Loan Fund programs. The Brownfield Consortium Assessment program consists of Oakland County, Michigan plus cities to perform environmental investigations on parcels throughout the County, with special focus on the cities comprised in this consortium.

#### **Concealed Pistol Licensing Fund**

This fund was created under State of Michigan Public Act 3 of 2015, accounts for the deposit of concealed pistol licensing fees collected by the County Clerk/Register of Deeds and the allowable expenditures related to the cost of administering this act.

#### **Debt Service Funds**

These funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

#### **Building Authority Debt Act 31 Fund**

This fund was established to accumulate the resources for the payment of bonded debt issued for the construction of or improvement to various facilities. The fund also included debt issued as assistance in obtaining favorable lending rates for other units of government within the County.

#### **Building Authority Debt Refunding Fund**

This fund was established to accumulate resources for the payment of bonded debt issued for the refinancing of debt obligations under Public Act 202 of 1943, or Act 34 of 2001 for various building authority funds. It also includes refunding debt issued as assistance in obtaining favorable lending rates for other units of government within Oakland County.

#### **Lake Level Debt Fund**

This fund was established to account for the accumulation of resources, mainly special assessments, for the payment of bonded debt issued for the financing of actions necessary to establish lake levels pursuant to Part 307 of Public Act 451 of 1994.

**Water and Sewer Debt Refunding Fund**

This fund was established to account for the accumulation of resources, mainly special assessments, for the payment of bonded debt issued for the refinancing of debt obligations for construction of various water and sewer systems.

**Capital Project Funds**

These funds account for the purchase or construction of major capital facilities that are not financed by proprietary funds.

**Building Improvement Fund**

This fund was established as a holding account for moneys transferred from the County's General Fund for future funding of major county building programs.

**Project Work Orders Fund**

This fund was established to account for the costs of various improvement projects for county facilities.

**Facilities Management Infrastructure and IT Projects Fund**

This fund was established to account for the costs of various capital improvements of county infrastructure administered by facilities management and capital improvement projects for information technology.

**Animal Control and Pet Adoption Center Construction Fund**

This fund was established to account for the costs of construction of a new facility for the animal control division and the related pet adoption center. Construction is financed by the issuance of general obligation bonds.

**Major Departmental Support Projects Fund**

This fund was established to account for the costs of departmental support projects with estimated aggregated expenditures over \$5 million, which are funded by current available resources rather than bond issues.

**Lake Levels Act 146 Fund**

This fund is to account for the costs of construction or reconstruction of various dam structures for purposes of lake level control and augmentation wells under P.A. 146 of 1961.

**Lake Improvements Act 345 Fund**

This fund is used to account for the costs of construction of augmentation wells for purposes of lake level control. Financing is provided by special assessment rolls, as permitted under P.A. 345 of 1966.

**Chapter 4 Drain Construction Fund**

This fund is used to account for the costs of construction of drains under Chapter 4 of Public Act 40 of 1956 (Drain Code). Revenue is provided from special assessments against the benefiting properties within the district.

**Drain Commissioner Revolving Fund**

This fund was established to provide funds for preliminary costs of various drains (including component unit drainage districts), lake level projects, and lake improvements.

**Long-term Revolving Fund**

This fund was established to provide preliminary financing for specific capital projects as approved by the Oakland County Board of Commissioners. Funds advanced are recovered through special assessments, or contracts with municipalities, in the individual projects.

September 30, 2021

	Special Revenue Funds										
	Indigent Defense	Child Care	Register of Deeds Automation	Oakland Enhancement	Restricted Funds	Waste Resource Management	Water and Sewer Act 342	Lake Levels Act 146	Drains - Act 40 Maintenance Chapters 4 and 18	Lake Improvements Act 345	Friend of the Court
<b>Assets</b>											
Pooled cash and investments	\$ 2,141,019	\$ 3,712,063	\$ 6,226,963	\$ 35,426	\$ 3,577,290	\$ 3,190,934	\$ 4,414,915	\$ 475,944	\$ 3,521,793	\$ 52	\$ -
Receivables:											
Special assessments receivable	-	-	-	-	-	-	-	-	31,210	-	-
Accrued interest receivable	-	-	20,186	516	4,146	-	19,037	1,118	30,009	-	-
Due from other governments	272,985	5,335,789	-	-	-	-	-	17,262	-	-	1,670,557
Other	-	47,938	200	5,482	17,789	-	-	-	10,576	-	30,274
Contracts receivable	-	-	-	-	-	-	-	-	-	-	-
Due from component units	-	-	20	-	-	-	-	-	-	-	-
Due from other funds	-	613	-	-	-	-	-	11,951	829	-	2,040,045
Advances to other funds	-	-	-	-	-	-	-	-	-	-	-
Prepaid expenses and other assets	-	-	-	-	-	-	-	-	-	-	-
<b>Total assets</b>	<b>\$ 2,414,004</b>	<b>\$ 9,096,403</b>	<b>\$ 6,247,369</b>	<b>\$ 41,424</b>	<b>\$ 3,599,225</b>	<b>\$ 3,190,934</b>	<b>\$ 4,433,952</b>	<b>\$ 506,275</b>	<b>\$ 3,594,417</b>	<b>\$ 52</b>	<b>\$ 3,740,876</b>
<b>Liabilities</b>											
Accounts payable	\$ 453,812	\$ 263,403	\$ 408,709	\$ -	\$ -	\$ 2,067,067	\$ 1,524,676	\$ 17,901	\$ 111,718	\$ -	\$ 15,100
Due to other governmental units	-	-	40	-	-	-	-	-	270	-	1,170
Due to other funds	-	6,465,465	-	-	136,736	1,204	-	24,043	204,326	-	3,482,503
Advances from other funds	-	-	-	-	-	-	-	-	81,491	-	-
Accrued liabilities and other	15,483	477,910	6,508	5,482	-	-	-	7,899	1,466,542	-	242,104
Unearned revenue	1,944,709	-	-	-	-	-	-	-	-	-	-
<b>Total liabilities</b>	<b>2,414,004</b>	<b>7,206,778</b>	<b>415,257</b>	<b>5,482</b>	<b>136,736</b>	<b>2,068,271</b>	<b>1,524,676</b>	<b>49,843</b>	<b>1,864,347</b>	<b>-</b>	<b>3,740,877</b>
<b>Deferred Inflows of Resources - Unavailable revenue</b>	<b>-</b>	<b>1,833,645</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31,210</b>	<b>-</b>	<b>1,670,557</b>
<b>Total liabilities and deferred inflows of resources</b>	<b>2,414,004</b>	<b>9,040,423</b>	<b>415,257</b>	<b>5,482</b>	<b>136,736</b>	<b>2,068,271</b>	<b>1,524,676</b>	<b>49,843</b>	<b>1,895,557</b>	<b>-</b>	<b>5,411,434</b>
<b>Fund Balances (Deficit)</b>											
Nonspendable	-	-	-	-	-	-	-	-	-	-	-
Restricted	-	55,980	5,832,112	35,942	3,462,489	1,122,663	2,909,276	456,432	1,698,860	52	-
Committed	-	-	-	-	-	-	-	-	-	-	-
Unassigned	-	-	-	-	-	-	-	-	-	-	(1,670,558)
<b>Total fund balances (deficit)</b>	<b>-</b>	<b>55,980</b>	<b>5,832,112</b>	<b>35,942</b>	<b>3,462,489</b>	<b>1,122,663</b>	<b>2,909,276</b>	<b>456,432</b>	<b>1,698,860</b>	<b>52</b>	<b>(1,670,558)</b>
<b>Total liabilities, deferred inflows of resources, and fund balances (deficit)</b>	<b>\$ 2,414,004</b>	<b>\$ 9,096,403</b>	<b>\$ 6,247,369</b>	<b>\$ 41,424</b>	<b>\$ 3,599,225</b>	<b>\$ 3,190,934</b>	<b>\$ 4,433,952</b>	<b>\$ 506,275</b>	<b>\$ 3,594,417</b>	<b>\$ 52</b>	<b>\$ 3,740,876</b>

Other Supplemental Information  
Combining Balance Sheet (Continued)  
Nonmajor Governmental Funds

September 30, 2021

	Special Revenue Funds									
	Multi-Organizational Grants	Workforce Development Grants	Law Enforcement Grants	Housing and Community Development	Human Service Grants	Other Grants	Judicial Grants	Oakland Brownfield Initiative	Concealed Pistol Licensing	Total Special Revenue Funds
<b>Assets</b>										
Pooled cash and investments	\$ -	\$ -	\$ -	\$ 7,093,863	\$ 5,189,419	\$ -	\$ -	\$ 706,795	\$ 2,501,512	\$ 42,787,988
Receivables:										
Special assessments receivable	-	-	-	-	-	-	-	-	-	31,210
Accrued interest receivable	-	-	-	10,862	-	-	-	-	-	85,874
Due from other governments	237,579	2,674,143	1,170,437	3,915,249	353,462	578,200	161,628	291,669	-	16,678,960
Other	-	-	-	-	91,483	-	-	-	-	203,742
Contracts receivable	-	-	-	-	-	-	-	-	-	-
Due from component units	-	-	-	-	-	-	-	-	-	20
Due from other funds	-	-	252,346	11,269	35,797	322	28,538	-	-	2,381,710
Advances to other funds	-	-	-	-	-	-	-	-	-	-
Prepaid expenses and other assets	-	-	4,268	-	620	-	-	-	-	4,888
<b>Total assets</b>	<b>\$ 237,579</b>	<b>\$ 2,674,143</b>	<b>\$ 1,427,051</b>	<b>\$ 11,031,243</b>	<b>\$ 5,670,781</b>	<b>\$ 578,522</b>	<b>\$ 190,166</b>	<b>\$ 998,464</b>	<b>\$ 2,501,512</b>	<b>\$ 62,174,392</b>
<b>Liabilities</b>										
Accounts payable	\$ 22,962	\$ 2,229,320	\$ 107,311	\$ 813,949	\$ 238,585	\$ 67,308	\$ 27,270	\$ 291,653	\$ 43,436	\$ 8,704,180
Due to other governmental units	-	-	-	761	152,874	-	-	-	-	155,115
Due to other funds	187,104	427,810	1,166,419	11,269	1,480,388	304,424	152,239	-	389	14,044,319
Advances from other funds	-	-	-	-	-	-	-	-	-	81,491
Accrued liabilities and other	27,513	17,013	90,525	40,110	112,241	7,724	6,950	-	1,258	2,525,262
Unearned revenue	-	-	-	9,643,071	-	30,142	-	-	-	11,617,922
<b>Total liabilities</b>	<b>237,579</b>	<b>2,674,143</b>	<b>1,364,255</b>	<b>10,509,160</b>	<b>1,984,088</b>	<b>409,598</b>	<b>186,459</b>	<b>291,653</b>	<b>45,083</b>	<b>37,128,289</b>
<b>Deferred Inflows of Resources - Unavailable revenue</b>	<b>-</b>	<b>-</b>	<b>393,350</b>	<b>488,675</b>	<b>123,410</b>	<b>547,102</b>	<b>40,443</b>	<b>16</b>	<b>-</b>	<b>5,128,408</b>
<b>Total liabilities and deferred inflows of resources</b>	<b>237,579</b>	<b>2,674,143</b>	<b>1,757,605</b>	<b>10,997,835</b>	<b>2,107,498</b>	<b>956,700</b>	<b>226,902</b>	<b>291,669</b>	<b>45,083</b>	<b>42,256,697</b>
<b>Fund Balances (Deficit)</b>										
Nonspendable	-	-	4,268	-	620	-	-	-	-	4,888
Restricted	-	-	-	33,408	3,562,663	-	-	706,795	2,456,429	22,333,101
Committed	-	-	-	-	-	-	-	-	-	-
Unassigned	-	-	(334,822)	-	-	(378,178)	(36,736)	-	-	(2,420,294)
<b>Total fund balances (deficit)</b>	<b>-</b>	<b>-</b>	<b>(330,554)</b>	<b>33,408</b>	<b>3,563,283</b>	<b>(378,178)</b>	<b>(36,736)</b>	<b>706,795</b>	<b>2,456,429</b>	<b>19,917,695</b>
<b>Total liabilities, deferred inflows of resources, and fund balances (deficit)</b>	<b>\$ 237,579</b>	<b>\$ 2,674,143</b>	<b>\$ 1,427,051</b>	<b>\$ 11,031,243</b>	<b>\$ 5,670,781</b>	<b>\$ 578,522</b>	<b>\$ 190,166</b>	<b>\$ 998,464</b>	<b>\$ 2,501,512</b>	<b>\$ 62,174,392</b>

Other Supplemental Information  
Combining Balance Sheet (Continued)  
Nonmajor Governmental Funds

September 30, 2021

	Debt Service Funds					Capital Project Funds				
	Building Authority Debt Act 31	Building Authority Debt Refunding	Lake Levels Debt	Water and Sewer Debt Refunding	Total Debt Service Funds	Building Improvement	Project Work Orders	Facilities Management Infrastructure and IT Projects	Animal Control and Pet Adoption Center Construction	Major Departmental Support Projects
<b>Assets</b>										
Pooled cash and investments	\$ 3,804,905	\$ 140,022	\$ 108,558	\$ 325,402	\$ 4,378,887	\$ 7,153,946	\$ 13,783,980	\$ 5	\$ 497,564	\$ 6,568,603
Receivables:										
Special assessments receivable	-	-	301,037	9,360,000	9,661,037	-	-	-	-	-
Accrued interest receivable	15,557	-	49	-	15,606	-	-	13,608	25,383	-
Due from other governments	-	-	-	-	-	-	-	-	-	-
Other	-	668,947	-	-	668,947	-	-	-	-	-
Contracts receivable	-	8,975,000	-	-	8,975,000	-	-	-	-	-
Due from component units	-	-	-	-	-	-	-	-	-	-
Due from other funds	-	-	-	-	-	-	11,397	-	-	1,444,926
Advances to other funds	-	-	-	-	-	-	-	-	-	-
Prepaid expenses and other assets	-	-	-	-	-	-	-	-	-	57,511
<b>Total assets</b>	<b>\$ 3,820,462</b>	<b>\$ 9,783,969</b>	<b>\$ 409,644</b>	<b>\$ 9,685,402</b>	<b>\$ 23,699,477</b>	<b>\$ 7,153,946</b>	<b>\$ 13,795,377</b>	<b>\$ 13,613</b>	<b>\$ 522,947</b>	<b>\$ 8,071,040</b>
<b>Liabilities</b>										
Accounts payable	\$ -	\$ -	\$ -	\$ 321,233	\$ 321,233	\$ -	\$ 670,132	\$ -	\$ -	\$ 430,532
Due to other governmental units	-	-	-	-	-	-	-	-	-	-
Due to other funds	-	2,710	-	859	3,569	-	11,397	-	-	258,507
Advances from other funds	-	-	-	-	-	-	-	-	-	-
Accrued liabilities and other	-	49	-	-	49	-	188,252	-	-	-
Unearned revenue	-	-	-	-	-	-	-	-	-	-
<b>Total liabilities</b>	<b>-</b>	<b>2,759</b>	<b>-</b>	<b>322,092</b>	<b>324,851</b>	<b>-</b>	<b>869,781</b>	<b>-</b>	<b>-</b>	<b>689,039</b>
<b>Deferred Inflows of Resources - Unavailable revenue</b>	<b>-</b>	<b>8,975,000</b>	<b>301,037</b>	<b>9,360,000</b>	<b>18,636,037</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total liabilities and deferred inflows of resources</b>	<b>-</b>	<b>8,977,759</b>	<b>301,037</b>	<b>9,682,092</b>	<b>18,960,888</b>	<b>-</b>	<b>869,781</b>	<b>-</b>	<b>-</b>	<b>689,039</b>
<b>Fund Balances (Deficit)</b>										
Nonspendable	-	-	-	-	-	-	-	-	-	57,511
Restricted	3,820,462	806,210	108,607	3,310	4,738,589	-	-	-	-	-
Committed	-	-	-	-	-	7,153,946	12,925,596	13,613	522,947	7,324,490
Unassigned	-	-	-	-	-	-	-	-	-	-
<b>Total fund balances (deficit)</b>	<b>3,820,462</b>	<b>806,210</b>	<b>108,607</b>	<b>3,310</b>	<b>4,738,589</b>	<b>7,153,946</b>	<b>12,925,596</b>	<b>13,613</b>	<b>522,947</b>	<b>7,382,001</b>
<b>Total liabilities, deferred inflows of resources, and fund balances (deficit)</b>	<b>\$ 3,820,462</b>	<b>\$ 9,783,969</b>	<b>\$ 409,644</b>	<b>\$ 9,685,402</b>	<b>\$ 23,699,477</b>	<b>\$ 7,153,946</b>	<b>\$ 13,795,377</b>	<b>\$ 13,613</b>	<b>\$ 522,947</b>	<b>\$ 8,071,040</b>

September 30, 2021

	Capital Project Funds						Total
	Lake Levels Act 146	Lake Improvements Act 345	Drain Chapter 4 Construction	Drain Commissioner Revolving	Long-term Revolving Fund	Total Capital Project Funds	
<b>Assets</b>							
Pooled cash and investments	\$ 57,273	\$ 9,622	\$ 198,319	\$ 1,007,233	\$ 1,373,750	\$ 30,650,295	\$ 77,817,170
Receivables:							
Special assessments receivable	-	-	493,886	-	-	493,886	10,186,133
Accrued interest receivable	-	-	779	-	-	39,770	141,250
Due from other governments	-	-	-	-	-	-	16,678,960
Other	-	-	-	-	-	-	872,689
Contracts receivable	-	-	-	-	74,000	74,000	9,049,000
Due from component units	-	-	-	564,091	-	564,091	564,111
Due from other funds	-	-	-	253,676	-	1,709,999	4,091,709
Advances to other funds	-	-	-	-	1,044,079	1,044,079	1,044,079
Prepaid expenses and other assets	-	-	-	-	-	57,511	62,399
<b>Total assets</b>	<b>\$ 57,273</b>	<b>\$ 9,622</b>	<b>\$ 692,984</b>	<b>\$ 1,825,000</b>	<b>\$ 2,491,829</b>	<b>\$ 34,633,631</b>	<b>\$ 120,507,500</b>
<b>Liabilities</b>							
Accounts payable	\$ 29,095	\$ -	\$ 23,152	\$ -	\$ -	\$ 1,152,911	\$ 10,178,324
Due to other governmental units	-	-	-	-	-	-	155,115
Due to other funds	788	-	79,247	-	829	350,768	14,398,656
Advances from other funds	38,838	-	698,750	-	-	737,588	819,079
Accrued liabilities and other	10,000	-	-	-	-	198,252	2,723,563
Unearned revenue	-	-	-	-	-	-	11,617,922
<b>Total liabilities</b>	<b>78,721</b>	<b>-</b>	<b>801,149</b>	<b>-</b>	<b>829</b>	<b>2,439,519</b>	<b>39,892,659</b>
<b>Deferred Inflows of Resources - Unavailable revenue</b>	<b>-</b>	<b>-</b>	<b>493,886</b>	<b>-</b>	<b>-</b>	<b>493,886</b>	<b>24,258,331</b>
<b>Total liabilities and deferred inflows of resources</b>	<b>78,721</b>	<b>-</b>	<b>1,295,035</b>	<b>-</b>	<b>829</b>	<b>2,933,405</b>	<b>64,150,990</b>
<b>Fund Balances (Deficit)</b>							
Nonspendable	-	-	-	-	-	57,511	62,399
Restricted	-	-	-	-	-	-	27,071,690
Committed	-	9,622	-	1,825,000	2,491,000	32,266,214	32,266,214
Unassigned	(21,448)	-	(602,051)	-	-	(623,499)	(3,043,793)
<b>Total fund balances (deficit)</b>	<b>(21,448)</b>	<b>9,622</b>	<b>(602,051)</b>	<b>1,825,000</b>	<b>2,491,000</b>	<b>31,700,226</b>	<b>56,356,510</b>
<b>Total liabilities, deferred inflows of resources, and fund balances (deficit)</b>	<b>\$ 57,273</b>	<b>\$ 9,622</b>	<b>\$ 692,984</b>	<b>\$ 1,825,000</b>	<b>\$ 2,491,829</b>	<b>\$ 34,633,631</b>	<b>\$ 120,507,500</b>

Other Supplemental Information  
Combining Statement of Revenue, Expenditures, and Changes in Fund Balances  
Nonmajor Governmental Funds

Year Ended September 30, 2021

	Special Revenue Funds										
	Indigent Defense	Child Care	Register of Deeds Automation	Oakland Enhancement	Restricted Funds	Waste Resource Management	Water and Sewer Act 342	Lake Levels Act 146	Drains - Act 40 Maintenance Chapters 4 and 18	Lake Improvements Act 345	Friend of the Court
<b>Revenue</b>											
Special assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 756,309	\$ 1,163,496	\$ -	\$ -
Intergovernmental:											
Federal grants	-	178,942	-	-	-	-	-	-	-	-	-
State sources	3,926,258	10,955,358	-	-	-	-	-	-	-	-	11,871,507
Charges for services	-	7,248,731	1,567,140	398,411	641,288	98,775	-	-	74,648	-	1,478,766
Investment income	32,856	-	40,285	265	18,353	13,946	23,425	7,169	30,486	-	-
Other revenue	-	1,494,585	-	-	152,778	-	1,780,839	5,569	3	-	61,599
<b>Total revenue</b>	<b>3,959,114</b>	<b>19,877,616</b>	<b>1,607,425</b>	<b>398,676</b>	<b>812,419</b>	<b>112,721</b>	<b>1,804,264</b>	<b>769,047</b>	<b>1,268,633</b>	<b>-</b>	<b>13,411,872</b>
<b>Expenditures</b>											
Current services:											
Salaries	545,792	11,785,806	264,399	257,873	-	-	-	-	-	-	9,868,047
Fringe benefits	338,130	6,546,437	146,042	139,130	-	-	-	-	-	-	5,355,498
Contractual services	4,346,295	6,812,458	1,184,599	10,144	-	28,153	461,306	308,918	546,264	-	1,209,114
Commodities	7,843	397,076	-	-	-	-	-	1,426	10,997	-	68,833
Internal services	566,366	2,701,167	230,882	1,265	-	-	48,048	288,407	464,027	-	2,055,146
Capital outlay	-	-	-	-	-	-	-	-	-	-	-
Debt service:											
Principal	-	-	-	-	-	-	-	-	-	-	-
Interest and fiscal charges	-	-	-	-	-	-	-	-	-	-	-
<b>Total expenditures</b>	<b>5,804,426</b>	<b>28,242,944</b>	<b>1,825,922</b>	<b>408,412</b>	<b>-</b>	<b>28,153</b>	<b>509,354</b>	<b>598,751</b>	<b>1,021,288</b>	<b>-</b>	<b>18,556,638</b>
<b>Excess of Revenue (Under) Over Expenditures</b>	<b>(1,845,312)</b>	<b>(8,365,328)</b>	<b>(218,497)</b>	<b>(9,736)</b>	<b>812,419</b>	<b>84,568</b>	<b>1,294,910</b>	<b>170,296</b>	<b>247,345</b>	<b>-</b>	<b>(5,144,766)</b>
<b>Other Financing Sources (Uses)</b>											
Transfers in	1,867,162	8,409,734	-	-	-	-	-	-	53,056	-	5,993,664
Transfers out	(21,850)	-	-	-	(760,672)	-	-	-	-	-	-
New debt issued	-	-	-	-	-	-	1,843,603	-	-	-	-
Insurance recoveries	-	-	-	-	-	-	61,883	-	-	-	-
<b>Total other financing sources (uses)</b>	<b>1,845,312</b>	<b>8,409,734</b>	<b>-</b>	<b>-</b>	<b>(760,672)</b>	<b>-</b>	<b>1,905,486</b>	<b>-</b>	<b>53,056</b>	<b>-</b>	<b>5,993,664</b>
<b>Net Change in Fund Balances</b>	<b>-</b>	<b>44,406</b>	<b>(218,497)</b>	<b>(9,736)</b>	<b>51,747</b>	<b>84,568</b>	<b>3,200,396</b>	<b>170,296</b>	<b>300,401</b>	<b>-</b>	<b>848,898</b>
<b>Fund Balances (Deficit) - Beginning of year</b>	<b>-</b>	<b>11,574</b>	<b>6,050,609</b>	<b>45,678</b>	<b>3,410,742</b>	<b>1,038,095</b>	<b>(291,120)</b>	<b>286,136</b>	<b>1,398,459</b>	<b>52</b>	<b>(2,519,456)</b>
<b>Fund Balances (Deficit) - End of year</b>	<b>\$ -</b>	<b>\$ 55,980</b>	<b>\$ 5,832,112</b>	<b>\$ 35,942</b>	<b>\$ 3,462,489</b>	<b>\$ 1,122,663</b>	<b>\$ 2,909,276</b>	<b>\$ 456,432</b>	<b>\$ 1,698,860</b>	<b>\$ 52</b>	<b>\$ (1,670,558)</b>

Other Supplemental Information  
Combining Statement of Revenue, Expenditures, and Changes in Fund Balances (Continued)  
Nonmajor Governmental Funds

Year Ended September 30, 2021

	Special Revenue Funds									
	Multi-Organizational Grants	Workforce Development Grants	Law Enforcement Grants	Housing and Community Development	Human Service Grants	Other Grants	Judicial Grants	Oakland Brownfield Initiative	Concealed Pistol Licensing	Total Special Revenue Funds
<b>Revenue</b>										
Special assessments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,919,805
Intergovernmental:										
Federal grants	3,292	14,200,229	781,756	10,649,997	18,225,821	752,464	-	164,750	-	44,957,251
State sources	1,863,793	1,228,955	4,011,702	10,049	1,890,498	6,657,552	704,987	611,579	-	43,732,238
Charges for services	-	-	1,603	1,462,105	4,646	-	-	-	804,384	13,780,497
Investment income	-	-	-	-	-	-	-	-	14,609	181,394
Other revenue	12,943	-	-	-	42,366	19,415	79	-	9	3,570,185
<b>Total revenue</b>	<b>1,880,028</b>	<b>15,429,184</b>	<b>4,795,061</b>	<b>12,122,151</b>	<b>20,163,331</b>	<b>7,429,431</b>	<b>705,066</b>	<b>776,329</b>	<b>819,002</b>	<b>108,141,370</b>
<b>Expenditures</b>										
Current services:										
Salaries	1,051,624	667,580	3,037,871	1,560,318	7,181,923	226,046	323,842	-	90,895	36,862,016
Fringe benefits	555,377	329,227	1,604,804	830,766	3,494,704	112,136	168,579	-	60,496	19,681,326
Contractual services	243,916	14,298,383	712,421	9,609,909	6,680,061	6,685,284	109,002	776,346	14,130	54,036,703
Commodities	12,584	1,765	119,895	32,112	471,071	208,493	7,525	-	58,720	1,398,340
Internal services	16,527	132,229	337,303	201,611	543,842	1,045	-	-	31,089	7,618,954
Capital outlay	-	-	120,882	-	88,753	9,417	-	-	-	219,052
Debt service:										
Principal	-	-	-	-	-	-	-	-	-	-
Interest and fiscal charges	-	-	-	-	-	-	-	-	-	-
<b>Total expenditures</b>	<b>1,880,028</b>	<b>15,429,184</b>	<b>5,933,176</b>	<b>12,234,716</b>	<b>18,460,354</b>	<b>7,242,421</b>	<b>608,948</b>	<b>776,346</b>	<b>255,330</b>	<b>119,816,391</b>
<b>Excess of Revenue (Under) Over Expenditures</b>	<b>-</b>	<b>-</b>	<b>(1,138,115)</b>	<b>(112,565)</b>	<b>1,702,977</b>	<b>187,010</b>	<b>96,118</b>	<b>(17)</b>	<b>563,672</b>	<b>(11,675,021)</b>
<b>Other Financing Sources (Uses)</b>										
Transfers in	-	-	1,718,561	589,161	-	15,400	1,125	-	-	18,647,863
Transfers out	-	-	-	-	-	(11,397)	-	-	-	(793,919)
New debt issued	-	-	-	-	-	-	-	-	-	1,843,603
Insurance recoveries	-	-	-	-	-	-	-	-	-	61,883
<b>Total other financing sources (uses)</b>	<b>-</b>	<b>-</b>	<b>1,718,561</b>	<b>589,161</b>	<b>-</b>	<b>4,003</b>	<b>1,125</b>	<b>-</b>	<b>-</b>	<b>19,759,430</b>
<b>Net Change in Fund Balances</b>	<b>-</b>	<b>-</b>	<b>580,446</b>	<b>476,596</b>	<b>1,702,977</b>	<b>191,013</b>	<b>97,243</b>	<b>(17)</b>	<b>563,672</b>	<b>8,084,409</b>
<b>Fund Balances (Deficit) - Beginning of year</b>	<b>-</b>	<b>-</b>	<b>(911,000)</b>	<b>(443,188)</b>	<b>1,860,306</b>	<b>(569,191)</b>	<b>(133,979)</b>	<b>706,812</b>	<b>1,892,757</b>	<b>11,833,286</b>
<b>Fund Balances (Deficit) - End of year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (330,554)</b>	<b>\$ 33,408</b>	<b>\$ 3,563,283</b>	<b>\$ (378,178)</b>	<b>\$ (36,736)</b>	<b>\$ 706,795</b>	<b>\$ 2,456,429</b>	<b>\$ 19,917,695</b>

# Oakland County, Michigan

## Other Supplemental Information Combining Statement of Revenue, Expenditures, and Changes in Fund Balances (Continued) Nonmajor Governmental Funds

**Year Ended September 30, 2021**

	Debt Service Funds					Capital Project Funds				
	Building Authority Debt Act 31	Building Authority Debt Refunding	Lake Levels Debt	Water and Sewer Debt Refunding	Total Debt Service Funds	Building Improvement	Project Work Orders	Facilities Management Infrastructure and IT Projects	Animal Control and Pet Adoption Center Construction	Major Departmental Support Projects
<b>Revenue</b>										
Special assessments	\$ -	\$ 1,312,938	\$ 166,963	\$ 541,121	\$ 2,021,022	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental:										
Federal grants	-	-	-	-	-	-	-	-	-	-
State sources	-	-	-	-	-	-	-	-	-	-
Charges for services	-	1,015	309	1,423	2,747	-	3,157	-	-	-
Investment income	27,552	493	49	208	28,302	-	-	6	3,298	-
Other revenue	-	-	-	-	-	-	-	-	-	-
<b>Total revenue</b>	<b>27,552</b>	<b>1,314,446</b>	<b>167,321</b>	<b>542,752</b>	<b>2,052,071</b>	<b>-</b>	<b>3,157</b>	<b>6</b>	<b>3,298</b>	<b>-</b>
<b>Expenditures</b>										
Current services:										
Salaries	-	-	-	-	-	-	-	-	-	-
Fringe benefits	-	-	-	-	-	-	-	-	-	-
Contractual services	-	227	-	-	227	-	-	-	-	-
Commodities	-	-	-	-	-	-	-	-	-	-
Internal services	-	-	-	-	-	-	-	-	-	-
Capital outlay	-	-	-	-	-	-	6,042,793	4	-	6,880,631
Debt service:										
Principal	2,705,000	5,060,000	46,800	475,000	8,286,800	-	-	-	-	-
Interest and fiscal charges	543,156	830,482	11,914	66,371	1,451,923	-	-	-	-	-
<b>Total expenditures</b>	<b>3,248,156</b>	<b>5,890,709</b>	<b>58,714</b>	<b>541,371</b>	<b>9,738,950</b>	<b>-</b>	<b>6,042,793</b>	<b>4</b>	<b>-</b>	<b>6,880,631</b>
<b>Excess of Revenue (Under) Over Expenditures</b>	<b>(3,220,604)</b>	<b>(4,576,263)</b>	<b>108,607</b>	<b>1,381</b>	<b>(7,686,879)</b>	<b>-</b>	<b>(6,039,636)</b>	<b>2</b>	<b>3,298</b>	<b>(6,880,631)</b>
<b>Other Financing Sources (Uses)</b>										
Transfers in	2,210,000	5,798,905	-	-	8,008,905	3,098,506	7,031,126	-	-	6,808,187
Transfers out	(3)	(1,199,672)	-	-	(1,199,675)	(4,162,994)	(262,572)	-	-	-
New debt issued	-	-	-	-	-	-	-	-	-	-
Insurance recoveries	-	-	-	-	-	-	-	-	-	-
<b>Total other financing sources (uses)</b>	<b>2,209,997</b>	<b>4,599,233</b>	<b>-</b>	<b>-</b>	<b>6,809,230</b>	<b>(1,064,488)</b>	<b>6,768,554</b>	<b>-</b>	<b>-</b>	<b>6,808,187</b>
<b>Net Change in Fund Balances</b>	<b>(1,010,607)</b>	<b>22,970</b>	<b>108,607</b>	<b>1,381</b>	<b>(877,649)</b>	<b>(1,064,488)</b>	<b>728,918</b>	<b>2</b>	<b>3,298</b>	<b>(72,444)</b>
<b>Fund Balances (Deficit) - Beginning of year</b>	<b>4,831,069</b>	<b>783,240</b>	<b>-</b>	<b>1,929</b>	<b>5,616,238</b>	<b>8,218,434</b>	<b>12,196,678</b>	<b>13,611</b>	<b>519,649</b>	<b>7,454,445</b>
<b>Fund Balances (Deficit) - End of year</b>	<b>\$ 3,820,462</b>	<b>\$ 806,210</b>	<b>\$ 108,607</b>	<b>\$ 3,310</b>	<b>\$ 4,738,589</b>	<b>\$ 7,153,946</b>	<b>\$ 12,925,596</b>	<b>\$ 13,613</b>	<b>\$ 522,947</b>	<b>\$ 7,382,001</b>

Other Supplemental Information  
Combining Statement of Revenue, Expenditures, and Changes in Fund Balances (Continued)  
Nonmajor Governmental Funds

Year Ended September 30, 2021

	Capital Project Funds						Total
	Lake Levels Act 146	Lake Improvements Act 345	Drain Chapter 4 Construction	Drain Commissioner Revolving	Long-term Revolving Fund	Total Capital Project Funds	
<b>Revenue</b>							
Special assessments	\$ -	\$ -	\$ 73,498	\$ -	\$ -	\$ 73,498	\$ 4,014,325
Intergovernmental:							
Federal grants	-	-	-	-	-	-	44,957,251
State sources	-	-	-	-	-	-	43,732,238
Charges for services	-	-	16,422	-	-	19,579	13,802,823
Investment income	1,433	-	1,488	-	-	6,225	215,921
Other revenue	-	-	-	-	-	-	3,570,185
<b>Total revenue</b>	<b>1,433</b>	<b>-</b>	<b>91,408</b>	<b>-</b>	<b>-</b>	<b>99,302</b>	<b>110,292,743</b>
<b>Expenditures</b>							
Current services:							
Salaries	-	-	-	-	-	-	36,862,016
Fringe benefits	-	-	-	-	-	-	19,681,326
Contractual services	-	-	-	-	-	-	54,036,930
Commodities	-	-	-	-	-	-	1,398,340
Internal services	-	-	-	-	-	-	7,618,954
Capital outlay	110,441	-	52,228	-	-	13,086,097	13,305,149
Debt service:							
Principal	-	-	-	-	-	-	8,286,800
Interest and fiscal charges	-	-	-	-	-	-	1,451,923
<b>Total expenditures</b>	<b>110,441</b>	<b>-</b>	<b>52,228</b>	<b>-</b>	<b>-</b>	<b>13,086,097</b>	<b>142,641,438</b>
<b>Excess of Revenue (Under) Over Expenditures</b>	<b>(109,008)</b>	<b>-</b>	<b>39,180</b>	<b>-</b>	<b>-</b>	<b>(12,986,795)</b>	<b>(32,348,695)</b>
<b>Other Financing Sources (Uses)</b>							
Transfers in	-	-	-	-	-	16,937,819	43,594,587
Transfers out	-	-	-	-	-	(4,425,566)	(6,419,160)
New debt issued	-	-	-	-	-	-	1,843,603
Insurance recoveries	-	-	-	-	-	-	61,883
<b>Total other financing sources (uses)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,512,253</b>	<b>39,080,913</b>
<b>Net Change in Fund Balances</b>	<b>(109,008)</b>	<b>-</b>	<b>39,180</b>	<b>-</b>	<b>-</b>	<b>(474,542)</b>	<b>6,732,218</b>
<b>Fund Balances (Deficit) - Beginning of year</b>	<b>87,560</b>	<b>9,622</b>	<b>(641,231)</b>	<b>1,825,000</b>	<b>2,491,000</b>	<b>32,174,768</b>	<b>49,624,292</b>
<b>Fund Balances (Deficit) - End of year</b>	<b>\$ (21,448)</b>	<b>\$ 9,622</b>	<b>\$ (602,051)</b>	<b>\$ 1,825,000</b>	<b>\$ 2,491,000</b>	<b>\$ 31,700,226</b>	<b>\$ 56,356,510</b>

**Budgetary Comparison Schedule - Non-Major Special Revenue Funds**

**Social Welfare Foster Care**

**Year ended September 30, 2021**

	Final Amended Budget (Unaudited)	Actual	Variance with Amended
<b>Revenues</b>			
State Grants	\$ 1,000	\$ -	\$ (1,000)
Total revenues	<u>1,000</u>	<u>-</u>	<u>(1,000)</u>
<b>Expenditures</b>			
County Executive			
Human Services			
Operating	2,000	-	2,000
Total Human Services	<u>2,000</u>	<u>-</u>	<u>2,000</u>
Total County Executive	<u>2,000</u>	<u>-</u>	<u>2,000</u>
Total expenditures	<u>2,000</u>	<u>-</u>	<u>2,000</u>
<b>Excess of Revenues Over (Under) expenditures</b>	<u>(1,000)</u>	<u>-</u>	<u>1,000</u>
<b>Other Financing Sources (Uses)</b>			
Transfers in	1,000	-	(1,000)
Total other financing sources (uses)	<u>1,000</u>	<u>-</u>	<u>(1,000)</u>
<b>Net Change in Fund Balances</b>	-	-	-
<b>Fund Balances - Beginning of year</b>	-	-	-
<b>Fund Balances - End of year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Budgetary Comparison Schedule - Non-Major Special Revenue Funds

Child Care

Year ended September 30, 2021

	Final Amended Budget (Unaudited)	Actual	Variance with Amended Budget
<b>Revenues</b>			
Federal grants	\$ 300,000	\$ 178,942	\$ (121,058)
State grants	14,864,544	10,955,358	(3,909,186)
Charges for services	4,444,097	7,248,731	2,804,634
Other revenue	5,000	1,494,585	1,489,585
Total revenues	19,613,641	19,877,616	263,975
<b>Expenditures</b>			
County Executive			
Public Services			
Personnel	19,170,555	16,382,921	2,787,634
Operating	3,970,347	3,738,480	231,867
Internal Support	2,727,811	2,689,019	38,792
Total Public Services	25,868,713	22,810,420	3,058,293
Human Services			
Personnel	-	-	-
Operating	3,086,182	893,230	2,192,952
Internal Support	-	-	-
Total Human Services	3,086,182	893,230	2,192,952
Total County Executive	28,954,895	23,703,650	5,251,245
Justice Administration			
Circuit Court			
Personnel	1,950,800	1,949,323	1,477
Operating	7,520,102	2,577,821	4,942,281
Internal Support	12,970	12,150	820
Total Circuit Court	9,483,872	4,539,294	4,944,578
Total Justice Administration	9,483,872	4,539,294	4,944,578
Non-departmental			
Personnel	-	-	-
Operating	1,075,471	-	1,075,471
Internal Support	-	-	-
Total Non-departmental	1,075,471	-	1,075,471
Total expenditures	39,514,238	28,242,944	11,271,294
<b>Excess of Revenues Over (Under) expenditures</b>	<b>(19,900,597)</b>	<b>(8,365,328)</b>	<b>11,535,269</b>
<b>Other Financing Sources (Uses)</b>			
Transfers in	19,889,023	8,409,734	(11,479,289)
Total other financing sources (uses)	19,889,023	8,409,734	(11,479,289)
<b>Net Change in Fund Balances</b>	<b>(11,574)</b>	<b>44,406</b>	<b>55,980</b>
<b>Fund Balances - Beginning of year</b>	<b>11,574</b>	<b>11,574</b>	<b>-</b>
<b>Fund Balances - End of year</b>	<b>\$ -</b>	<b>\$ 55,980</b>	<b>\$ 55,980</b>

These funds account for the financing of goods or services provided by one county department or agency to other departments or agencies on a cost-reimbursement basis.

#### ***Facilities Maintenance and Operations Fund***

This fund accumulates the costs of operating and maintaining the County's buildings, grounds, and utilities. The fund recovers costs by developing rates and billing user departments.

#### ***Information Technology Fund***

This fund accounts for the operations of the Department of Information Technology, a service bureau that provides services to other county departments and divisions, local governmental units, private sector, and @access Oakland customers. Costs include the program and system support, maintenance, enhancements, and new development for all major systems applications.

#### ***Drain Equipment Fund***

This fund accounts for the cost of vehicles and other equipment used for the construction and maintenance of various drains and lake level projects. The fund is reimbursed as the accumulated costs are distributed to specific projects or funds.

#### ***Motor Pool Fund***

This fund accumulates the costs of purchasing, servicing, and operating county-owned vehicles. The fund recovers these costs by developing rates and billing user departments.

#### ***Telephone Communications Fund***

This fund accumulates the costs of operating the county telephone system. The fund is reimbursed for the accumulated costs by distributing the charges to the specific fund or department.

#### ***Building and Liability Insurance Fund***

This fund was established to accumulate moneys that are available to settle claims against the County when no insurance coverage exists and to make insurance premium payments. The fund is reimbursed by the user departments for insurance premiums paid and moneys accumulated for self-insurance.

#### ***Fringe Benefits Fund***

This fund is used to account for the County's employee fringe benefits. Moneys are accumulated in this fund as a result of payroll allocations made on a departmental and/or bargaining unit basis. This fund also accumulates and disburses moneys related to workers' compensation and unemployment compensation claims and performs as the debt service fund for the County's Retiree Healthcare Refunding debt, including the reporting of keeping the VEBA Trust at full funding through assets of the Superseding Trust Fund. Due to the nature of the fund serving as the mechanism for employee benefits, the entire net pension and net OPEB liability (asset) is also recorded in the Fringe Benefits Fund.

# Oakland County, Michigan

	Facilities Maintenance and Operations	Information Technology	Drain Equipment	Motor Pool
<b>Assets</b>				
Current assets:				
Pooled cash and investments	\$ 7,323,722	\$ 7,851,576	\$ 20,895,209	\$ 5,582,846
Investments	-	-	-	-
Receivables:				
Accrued interest receivable	45,061	63,206	5,766	9,925
Due from other governments	671	33,583	2,597	921
Other	51,321	104,219	289,355	-
Due from component units	7,307	25,691	5,978	-
Due from other funds	814,075	6,639,134	366,644	27,832
Inventories and supplies	177,357	13,909	991,915	313,271
Prepaid expenses and other assets	258	5,421,142	4,228	3,765
Total current assets	8,419,772	20,152,460	22,561,692	5,938,560
Noncurrent assets:				
Net pension asset	-	-	-	-
Net OPEB asset	-	-	-	-
Capital assets:				
Assets not subject to depreciation	-	15,075,306	6,404,968	-
Assets subject to depreciation - Net	1,258,148	6,239,052	5,220,149	5,800,179
Total noncurrent assets	1,258,148	21,314,358	11,625,117	5,800,179
Total assets	9,677,920	41,466,818	34,186,809	11,738,739
<b>Deferred Outflows of Resources - Deferred OPEB costs</b>				
	-	-	-	-
<b>Liabilities</b>				
Current liabilities:				
Accounts payable	785,005	1,601,000	229,566	12,901
Due to other governmental units	-	3	-	-
Due to other funds	5,987	1,496,594	-	-
Accrued liabilities and other	211,773	255,416	855,936	22,785
Unearned revenue	671	750	-	-
Compensated absences	-	-	-	-
Provision for claims and judgments	-	-	-	-
Current portion of bonds payable	-	-	-	-
Total current liabilities	1,003,436	3,353,763	1,085,502	35,686
Noncurrent liabilities:				
Compensated absences	-	-	-	-
Provision for claims and judgments	-	-	-	-
Bonds payable - Net of current portion	-	-	-	-
Total noncurrent liabilities	-	-	-	-
Total liabilities	1,003,436	3,353,763	1,085,502	35,686
<b>Deferred Inflows of Resources</b>				
Deferred pension cost reductions	-	-	-	-
Deferred OPEB cost reductions	-	-	-	-
Total deferred inflows of resources	-	-	-	-
<b>Net Position</b>				
Net investment in capital assets	1,258,148	21,314,358	11,625,117	5,800,179
Restricted - Superseding trust - OPEB	-	-	-	-
Unrestricted	7,416,336	16,798,697	21,476,190	5,902,874
Total net position	\$ 8,674,484	\$ 38,113,055	\$ 33,101,307	\$ 11,703,053

Other Supplemental Information  
Combining Statement of Net Position  
Internal Service Funds

**September 30, 2021**

Telephone Communications	Building and Liability Insurance	Fringe Benefits	Total Internal Service Funds
\$ 2,081,538	\$ 4,112,121	\$ 84,055,600	\$ 131,902,612
-	-	19,744,077	19,744,077
20,566	160,250	750,492	1,055,266
4,485	-	100	42,357
1,230	61,533	2,553,083	3,060,741
-	-	-	38,976
-	7,011,387	207,924	15,066,996
-	-	-	1,496,452
17,151	2,047,675	1,118,683	8,612,902
<u>2,124,970</u>	<u>13,392,966</u>	<u>108,429,959</u>	<u>181,020,379</u>
-	-	71,914,093	71,914,093
-	-	618,263,365	618,263,365
-	-	-	21,480,274
5,269	-	-	18,522,797
<u>5,269</u>	<u>-</u>	<u>690,177,458</u>	<u>730,180,529</u>
2,130,239	13,392,966	798,607,417	911,200,908
-	-	2,824,688	2,824,688
219,579	166,303	5,609,759	8,624,113
-	-	72,890	72,893
-	-	12,909	1,515,490
2,074	11,729	1,372,709	2,732,422
-	-	-	1,421
-	-	1,669,197	1,669,197
-	3,360,000	3,992,474	7,352,474
-	-	27,585,000	27,585,000
<u>221,653</u>	<u>3,538,032</u>	<u>40,314,938</u>	<u>49,553,010</u>
-	-	15,022,777	15,022,777
-	9,749,975	11,003,946	20,753,921
-	-	154,900,000	154,900,000
<u>-</u>	<u>9,749,975</u>	<u>180,926,723</u>	<u>190,676,698</u>
221,653	13,288,007	221,241,661	240,229,708
-	-	45,487,674	45,487,674
-	-	128,361,090	128,361,090
<u>-</u>	<u>-</u>	<u>173,848,764</u>	<u>173,848,764</u>
5,269	-	-	40,003,071
-	-	19,788,528	19,788,528
1,903,317	104,959	386,553,152	440,155,525
<u>\$ 1,908,586</u>	<u>\$ 104,959</u>	<u>\$ 406,341,680</u>	<u>\$ 499,947,124</u>

# Oakland County, Michigan

	Facilities Maintenance and Operations	Information Technology	Drain Equipment	Motor Pool
<b>Operating Revenue</b>				
Charges for services	\$ 25,161,005	\$ 38,993,697	\$ 47,755,638	\$ 8,035,735
Other	1,714	20,533	45,105	7,543
Total operating revenue	25,162,719	39,014,230	47,800,743	8,043,278
<b>Operating Expenses</b>				
Salaries	9,491,018	11,416,426	23,500,514	980,849
Fringe benefits	5,403,929	5,470,784	12,728,890	481,082
Fringe benefits - Pension	-	-	-	-
Fringe benefits - OPEB	-	-	-	-
Contractual services	9,111,234	21,816,151	1,264,251	1,574,578
Commodities	1,784,676	1,533,356	1,418,835	2,717,477
Internal services	1,328,371	1,173,649	5,063,629	217,704
Depreciation	279,174	3,089,228	621,097	2,831,308
Total operating expenses	27,398,402	44,499,594	44,597,216	8,802,998
<b>Operating (Loss) Income</b>	(2,235,683)	(5,485,364)	3,203,527	(759,720)
<b>Nonoperating Revenue (Expense)</b>				
Investment income	58,938	(2,586)	114,591	34,219
Interest expense	-	-	-	-
Gain on sale of assets	-	1,881	19,500	773,956
Operating grants	116,683	647,108	42,541	-
Total nonoperating revenue (expense)	175,621	646,403	176,632	808,175
<b>(Loss) Income - Before capital contributions</b>	(2,060,062)	(4,838,961)	3,380,159	48,455
<b>Capital Contributions</b>	-	1,061,813	-	-
<b>Transfers In</b>	665,888	7,185,326	453,792	178,694
<b>Transfers Out</b>	(118,750)	-	(150,862)	(12,500)
<b>Change in Net Position</b>	(1,512,924)	3,408,178	3,683,089	214,649
<b>Net Position - Beginning of year</b>	10,187,408	34,704,877	29,418,218	11,488,404
<b>Net Position - End of year</b>	<u>\$ 8,674,484</u>	<u>\$ 38,113,055</u>	<u>\$ 33,101,307</u>	<u>\$ 11,703,053</u>

Other Supplemental Information

Combining Statement of Revenue, Expenses, and Changes in Net Position

Internal Service Funds

**Year Ended September 30, 2021**

Telephone Communications	Building and Liability Insurance	Fringe Benefits	Total Internal Service Funds
\$ 3,527,604	\$ 4,769,237	\$ 155,309,191	\$ 283,552,107
45	158,658	1,312,425	1,546,023
3,527,649	4,927,895	156,621,616	285,098,130
229,648	498,323	1,433,423	47,550,201
119,079	232,886	720,540	25,157,190
-	-	(21,943,818)	(21,943,818)
-	-	(74,257,854)	(74,257,854)
2,981,919	10,862,525	130,806,177	178,416,835
185,734	53,245	27,602	7,720,925
567,869	153,966	513,669	9,018,857
12,644	-	-	6,833,451
4,096,893	11,800,945	37,299,739	178,495,787
(569,244)	(6,873,050)	119,321,877	106,602,343
14,434	35,974	3,400,379	3,655,949
-	-	(7,393,508)	(7,393,508)
45	-	-	795,382
-	-	-	806,332
14,479	35,974	(3,993,129)	(2,135,845)
(554,765)	(6,837,076)	115,328,748	104,466,498
-	-	-	1,061,813
-	7,000,000	-	15,483,700
-	(113,385)	-	(395,497)
(554,765)	49,539	115,328,748	120,616,514
2,463,351	55,420	291,012,932	379,330,610
<b>\$ 1,908,586</b>	<b>\$ 104,959</b>	<b>\$ 406,341,680</b>	<b>\$ 499,947,124</b>

# Oakland County, Michigan

	Facilities Maintenance and Operations	Information Technology	Drain Equipment	Motor Pool
<b>Cash Flows from Operating Activities</b>				
Receipts from customers	\$ 25,234,189	\$ 37,787,153	\$ 47,743,120	\$ 8,117,372
Payments to suppliers	(11,111,161)	(23,810,616)	(2,732,714)	(4,353,318)
Payments to employees and fringes	(14,845,440)	(16,818,924)	(35,934,317)	(1,455,404)
Payments to other funds	(1,322,384)	(1,135,210)	(5,081,946)	(217,704)
Net cash and cash equivalents (used in) provided by operating activities	(2,044,796)	(3,977,597)	3,994,143	2,090,946
<b>Cash Flows from Noncapital Financing Activities</b>				
Operating grants and subsidies	116,683	647,108	42,541	-
Transfers from other funds	665,888	7,185,326	453,792	178,694
Transfers to other funds	(118,750)	-	(150,862)	(12,500)
Net cash and cash equivalents provided by (used in) noncapital financing activities	663,821	7,832,434	345,471	166,194
<b>Cash Flows from Capital and Related Financing Activities</b>				
Proceeds from sale of capital assets	-	1,881	19,500	852,349
Purchase of capital assets	(466,330)	(305,698)	(1,273,163)	(2,844,492)
Principal and interest paid on capital debt	-	-	-	-
Net cash and cash equivalents (used in) provided by capital and related financing activities	(466,330)	(303,817)	(1,253,663)	(1,992,143)
<b>Cash Flows from Investing Activities</b>				
Interest received on investments	75,902	(1,749)	151,760	44,914
Purchases of investment securities	-	-	-	-
Purchase of investment securities - Net of sales	-	-	-	-
Net cash and cash equivalents provided by (used in) investing activities	75,902	(1,749)	151,760	44,914
<b>Net (Decrease) Increase in Cash and Cash Equivalents</b>	(1,771,403)	3,549,271	3,237,711	309,911
<b>Cash and Cash Equivalents - Beginning of year</b>	9,095,125	4,302,305	17,657,498	5,272,935
<b>Cash and Cash Equivalents - End of year</b>	<u>\$ 7,323,722</u>	<u>\$ 7,851,576</u>	<u>\$ 20,895,209</u>	<u>\$ 5,582,846</u>
<b>Classification of Cash and Cash Equivalents - Cash and investments</b>	<u>\$ 7,323,722</u>	<u>\$ 7,851,576</u>	<u>\$ 20,895,209</u>	<u>\$ 5,582,846</u>
<b>Reconciliation of Operating (Loss) Income to Net Cash from Operating Activities</b>				
Operating (loss) income	\$ (2,235,683)	\$ (5,485,364)	\$ 3,203,527	\$ (759,720)
Adjustments to reconcile operating (loss) income to net cash from operating activities:				
Depreciation	279,174	3,089,228	621,097	2,831,308
Changes in assets and liabilities:				
Receivables	71,470	(1,227,077)	(57,623)	74,094
Due to and from other funds	5,987	38,439	(18,317)	-
Inventories	-	9,865	155,058	(51,057)
Prepaid and other assets	(258)	645,589	(4,228)	(110)
Net pension or OPEB asset	-	-	-	-
Accounts payable	(214,993)	(1,116,563)	(200,458)	(10,096)
Deferrals related to pension or OPEB	-	-	-	-
Accrued and other liabilities	49,507	68,286	295,087	6,527
Total adjustments	190,887	1,507,767	790,616	2,850,666
Net cash and cash equivalents (used in) provided by operating activities	<u>\$ (2,044,796)</u>	<u>\$ (3,977,597)</u>	<u>\$ 3,994,143</u>	<u>\$ 2,090,946</u>
<b>Significant Noncash Transactions - Capital contribution</b>	\$ -	\$ 2,123,626	\$ -	\$ -

Other Supplemental Information  
Combining Statement of Cash Flows  
Internal Service Funds

Year Ended September 30, 2021

Telephone Communications	Building and Liability Insurance	Fringe Benefits	Total Internal Service Funds
\$ 3,598,889	\$ 5,230,348	\$ 155,847,658	\$ 283,558,729
(2,952,405)	(5,797,652)	(8,422,006)	(59,179,872)
(351,109)	(727,733)	(127,381,694)	(197,514,621)
(567,869)	(153,966)	(500,760)	(8,979,839)
(272,494)	(1,449,003)	19,543,198	17,884,397
-	-	-	806,332
-	-	-	8,483,700
-	(113,385)	-	(395,497)
-	(113,385)	-	8,894,535
45	-	-	873,775
-	-	-	(4,889,683)
-	-	(33,998,508)	(33,998,508)
45	-	(33,998,508)	(38,014,416)
18,705	46,861	3,516,081	3,852,474
-	-	(5,180,284)	(5,180,284)
-	-	1,938,013	1,938,013
18,705	46,861	273,810	610,203
(253,744)	(1,515,527)	(14,181,500)	(10,625,281)
2,335,282	5,627,648	98,237,100	142,527,893
<b>\$ 2,081,538</b>	<b>\$ 4,112,121</b>	<b>\$ 84,055,600</b>	<b>\$ 131,902,612</b>
<b>\$ 2,081,538</b>	<b>\$ 4,112,121</b>	<b>\$ 84,055,600</b>	<b>\$ 131,902,612</b>
\$ (569,244)	\$ (6,873,050)	\$ 119,321,877	\$ 106,602,343
12,644	-	-	6,833,451
71,240	302,453	(773,958)	(1,539,401)
-	-	12,909	39,018
-	-	-	113,866
64,666	(297,271)	481,516	889,904
-	-	(328,336,784)	(328,336,784)
150,582	5,415,389	(2,718,322)	1,305,539
-	-	232,135,112	232,135,112
(2,382)	3,476	(579,152)	(158,651)
296,750	5,424,047	(99,778,679)	(88,717,946)
<b>\$ (272,494)</b>	<b>\$ (1,449,003)</b>	<b>\$ 19,543,198</b>	<b>\$ 17,884,397</b>
\$ -	\$ -	\$ -	\$ 2,123,626

These funds account for operations and services provided for county residents and are financed primarily through user charges.

#### ***Delinquent Personal Property Tax Administration Fund***

This fund is used to account for the collection of delinquent personal property taxes and their subsequent disbursement to various municipalities, school districts, and other governmental units. Cost-related activities involving the collection of taxes are also recorded in this fund. Per State of Michigan statutes, money collected in excess of costs shall be intermittently transferred to the County's General Fund.

#### ***Fire Records Management Fund***

This fund was established to accumulate revenue and costs associated with providing a centralized Fire Records Management System (FRMS). The system will aid in uniform reporting and data sharing for participating local fire departments.

#### ***CLEMIS (Courts and Law Enforcement Management Information System) Fund***

This fund was established to accumulate revenue and costs associated with providing law enforcement units with immediate access to criminal and vehicle information throughout the United States and Canada. This includes the costs of purchasing, servicing, and operating mobile data terminals and base stations.

#### ***Radio Communications Fund***

This fund accumulates the costs of purchasing, servicing, and operating the county radio system. The fund recovers costs by developing rates and billing users and also receives revenue from the 911 surcharge.

#### ***Huron-Rouge S.D.S. (Sewage Disposal System) Fund***

This fund was established to record the operations and maintenance of the system, which is used to move sewage to Wayne County for treatment. Costs are recovered by developing rates and billing the municipalities being serviced.

#### ***Clinton-Oakland S.D.S. (Sewage Disposal System) Fund***

This fund was established to record the operations and maintenance of the system, which is used to move sewage to the Great Lakes Water Authority for treatment. Costs are recovered by developing rates and billing the municipalities being serviced.

#### ***County Airports Fund***

This fund was established to account for the county airports.

# Oakland County, Michigan

	Delinquent Personal Property Tax Administration	Fire Records Management	CLEMIS	Radio Communications
<b>Assets</b>				
Current assets:				
Pooled cash and investments	\$ 1,079,744	\$ 670,975	\$ 7,868,858	\$ 21,501,607
Receivables:				
Accrued interest receivable	57,934	3,566	48,310	167,985
Due from other governments	-	86,207	1,093,486	32,731
Other	-	412	258,905	1,299,694
Contracts receivable	-	-	-	-
Due from component units	-	-	-	-
Inventories and supplies	-	-	-	124,313
Prepaid expenses and other assets	-	-	522,935	943,669
Total current assets	1,137,678	761,160	9,792,494	24,069,999
Noncurrent assets:				
Capital assets:				
Assets not subject to depreciation	-	-	1,195,418	35,736,091
Assets subject to depreciation - Net	-	856,865	1,883,986	1,186,744
Total noncurrent assets	-	856,865	3,079,404	36,922,835
Total assets	1,137,678	1,618,025	12,871,898	60,992,834
<b>Liabilities</b>				
Current liabilities:				
Accounts payable	1,138	65,618	318,743	289,002
Due to other governmental units	-	-	469,446	21,355
Accrued liabilities and other	3,068	4,595	61,554	304,755
Unearned revenue	-	4,046	371,755	13,900
Current portion of bonds payable	-	-	-	990,000
Total current liabilities	4,206	74,259	1,221,498	1,619,012
Noncurrent liabilities - Bonds payable - Net of current portion	-	-	-	16,146,312
Total liabilities	4,206	74,259	1,221,498	17,765,324
<b>Net Position</b>				
Net investment in capital assets	-	856,865	3,079,404	19,786,523
Restricted - Public works	-	-	-	-
Unrestricted	1,133,472	686,901	8,570,996	23,440,987
Total net position	\$ 1,133,472	\$ 1,543,766	\$ 11,650,400	\$ 43,227,510

Other Supplemental Information  
Combining Statement of Net Position  
Nonmajor Enterprise Funds

September 30, 2021

Huron-Rouge S.D.S.	Clinton-Oakland S.D.S.	County Airports	Total Nonmajor Enterprise Funds
\$ 13,024,245	\$ 12,487,820	\$ 16,360,072	\$ 72,993,321
26,972	160,027	107,339	572,133
1,615,473	3,866,493	70	6,694,460
-	-	60,622	1,619,633
-	-	492,838	492,838
-	3,741	-	3,741
-	-	-	124,313
-	222	241,172	1,707,998
14,666,690	16,518,303	17,262,113	84,208,437
8,227,727	20,801,804	36,622,734	102,583,774
390,263	10,865,291	31,088,510	46,271,659
8,617,990	31,667,095	67,711,244	148,855,433
23,284,680	48,185,398	84,973,357	233,063,870
1,200,854	301,427	26,328	2,203,110
-	613	-	491,414
415,526	13,305	633,746	1,436,549
-	-	663,398	1,053,099
-	-	625,000	1,615,000
1,616,380	315,345	1,948,472	6,799,172
-	-	3,979,719	20,126,031
1,616,380	315,345	5,928,191	26,925,203
8,617,990	31,667,095	63,106,525	127,114,402
10,825,613	13,500,827	-	24,326,440
2,224,697	2,702,131	15,938,641	54,697,825
<b>\$ 21,668,300</b>	<b>\$ 47,870,053</b>	<b>\$ 79,045,166</b>	<b>\$ 206,138,667</b>

# Oakland County, Michigan

	Delinquent Personal Property Tax Administration	Fire Records Management	CLEMIS	Radio Communications
<b>Operating Revenue</b>				
Charges for services	\$ 590,982	\$ 308,343	\$ 6,732,205	\$ 10,379,572
Other	-	-	36	2,311
Total operating revenue	590,982	308,343	6,732,241	10,381,883
<b>Operating Expenses</b>				
Salaries	158,039	256,827	2,350,254	701,936
Fringe benefits	68,652	147,726	1,204,562	433,969
Contractual services	110,979	141,495	5,318,688	1,884,818
Commodities	2,748	-	160,673	5,963,188
Internal services	22,733	85,375	694,393	1,062,864
Intergovernmental	-	-	-	-
Depreciation	-	280,611	1,327,660	660,741
Total operating expenses	363,151	912,034	11,056,230	10,707,516
<b>Operating Income (Loss)</b>	227,831	(603,691)	(4,323,989)	(325,633)
<b>Nonoperating Revenue (Expense)</b>				
Investment income	5,080	3,378	57,975	170,027
Interest expense	-	-	-	(415,644)
Loss on sale assets	-	-	(3,990)	-
Operating grants	-	-	-	-
Total nonoperating revenue (expense)	5,080	3,378	53,985	(245,617)
<b>Income (Loss) - Before transfers</b>	232,911	(600,313)	(4,270,004)	(571,250)
<b>Transfers In</b>	-	473,276	1,894,686	4,646,980
<b>Transfers Out</b>	-	-	-	(286,000)
<b>Change in Net Position</b>	232,911	(127,037)	(2,375,318)	3,789,730
<b>Net Position - Beginning of year</b>	900,561	1,670,803	14,025,718	39,437,780
<b>Net Position - End of year</b>	<u>\$ 1,133,472</u>	<u>\$ 1,543,766</u>	<u>\$ 11,650,400</u>	<u>\$ 43,227,510</u>

Other Supplemental Information

Combining Statement of Revenue, Expenses, and Changes in Net Position

Nonmajor Enterprise Funds

Year Ended September 30, 2021

Huron-Rouge S.D.S.	Clinton-Oakland S.D.S.	County Airports	Total Nonmajor Enterprise Funds
\$ 9,707,763	\$ 36,691,058	\$ 4,902,814	\$ 69,312,737
3,131	25,086	3,368	33,932
9,710,894	36,716,144	4,906,182	69,346,669
-	-	1,431,677	4,898,733
-	-	731,942	2,586,851
7,770,388	27,184,303	1,530,711	43,941,382
567	37,616	140,083	6,304,875
155,426	1,100,026	300,374	3,421,191
-	6,544,979	-	6,544,979
50,325	904,173	2,657,422	5,880,932
7,976,706	35,771,097	6,792,209	73,578,943
1,734,188	945,047	(1,886,027)	(4,232,274)
106,421	99,306	112,377	554,564
-	-	(114,741)	(530,385)
-	-	-	(3,990)
-	139,092	621,213	760,305
106,421	238,398	618,849	780,494
1,840,609	1,183,445	(1,267,178)	(3,451,780)
-	-	-	7,014,942
-	-	(75,000)	(361,000)
1,840,609	1,183,445	(1,342,178)	3,202,162
19,827,691	46,686,608	80,387,344	202,936,505
<b>\$ 21,668,300</b>	<b>\$ 47,870,053</b>	<b>\$ 79,045,166</b>	<b>\$ 206,138,667</b>

# Oakland County, Michigan

	Delinquent Personal Property Tax Administration	Fire Records Management	CLEMIS	Radio Communications
<b>Cash Flows from Operating Activities</b>				
Receipts from customers	\$ 590,982	\$ 304,827	\$ 6,585,738	\$ 9,872,574
Payments to suppliers	(119,328)	(103,446)	(6,013,689)	(7,677,044)
Payments to employees and fringes	(225,735)	(404,942)	(3,530,506)	(1,130,339)
Payments to other funds	(22,733)	(85,375)	(702,056)	(1,062,864)
Net cash and cash equivalents provided by (used in) operating activities	223,186	(288,936)	(3,660,513)	2,327
<b>Cash Flows from Noncapital Financing Activities</b>				
Operating grants and subsidies	-	-	-	-
Transfers from other funds	-	473,276	1,894,686	4,646,980
Transfers to other funds	-	-	-	(286,000)
Net cash and cash equivalents provided by noncapital financing activities	-	473,276	1,894,686	4,360,980
<b>Cash Flows from Capital and Related Financing Activities</b>				
Proceeds from sale of capital assets	-	-	296	-
Purchase of capital assets	-	(53,046)	(249,578)	(19,156,608)
Principal and interest paid on capital debt	-	-	-	(1,646,977)
Net cash and cash equivalents used in capital and related financing activities	-	(53,046)	(249,282)	(20,803,585)
<b>Cash Flows Provided by Investing Activities - Interest received on investments</b>	7,092	4,497	74,915	234,744
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	230,278	135,791	(1,940,194)	(16,205,534)
<b>Cash and Cash Equivalents - Beginning of year</b>	849,466	535,184	9,809,052	37,707,141
<b>Cash and Cash Equivalents - End of year</b>	<b>\$ 1,079,744</b>	<b>\$ 670,975</b>	<b>\$ 7,868,858</b>	<b>\$ 21,501,607</b>
<b>Classification of Cash and Cash Equivalents - Cash and investments</b>	<b>\$ 1,079,744</b>	<b>\$ 670,975</b>	<b>\$ 7,868,858</b>	<b>\$ 21,501,607</b>
<b>Reconciliation of Operating Income (Loss) to Net Cash from Operating Activities</b>				
Operating income (loss)	\$ 227,831	\$ (603,691)	\$ (4,323,989)	\$ (325,633)
Adjustments to reconcile operating income (loss) to net cash from operating activities:				
Depreciation	-	280,611	1,327,660	660,741
Changes in assets and liabilities:				
Receivables	-	(6,306)	(146,503)	(509,309)
Due to and from other funds	-	-	(7,663)	-
Inventories	-	-	-	40,546
Prepaid and other assets	-	-	236,369	107,838
Accounts payable	(5,601)	38,049	(770,697)	22,578
Accrued and other liabilities	956	2,401	24,310	5,566
Total adjustments	(4,645)	314,755	663,476	327,960
Net cash and cash equivalents provided by (used in) operating activities	<b>\$ 223,186</b>	<b>\$ (288,936)</b>	<b>\$ (3,660,513)</b>	<b>\$ 2,327</b>

Other Supplemental Information  
Combining Statement of Cash Flows  
Nonmajor Enterprise Funds

Year Ended September 30, 2021

Huron-Rouge S.D.S.	Clinton-Oakland S.D.S.	County Airports	Total
\$ 9,711,709	\$ 37,073,607	\$ 3,415,860	\$ 67,555,297
(7,327,449)	(35,719,104)	(508,732)	(57,468,792)
-	-	(2,153,737)	(7,445,259)
<u>(155,426)</u>	<u>(1,100,026)</u>	<u>(300,374)</u>	<u>(3,428,854)</u>
2,228,834	254,477	453,017	(787,608)
-	139,092	621,213	760,305
-	-	-	7,014,942
-	-	(75,000)	<u>(361,000)</u>
-	139,092	546,213	7,414,247
-	-	-	296
(5,390,896)	(2,477,748)	(866,602)	(28,194,478)
-	-	(787,619)	<u>(2,434,596)</u>
(5,390,896)	(2,477,748)	(1,654,221)	(30,628,778)
136,874	129,662	146,968	734,752
<u>(3,025,188)</u>	<u>(1,954,517)</u>	<u>(508,023)</u>	<u>(23,267,387)</u>
16,049,433	14,442,337	16,868,095	96,260,708
<b>\$ 13,024,245</b>	<b>\$ 12,487,820</b>	<b>\$ 16,360,072</b>	<b>\$ 72,993,321</b>
<b>\$ 13,024,245</b>	<b>\$ 12,487,820</b>	<b>\$ 16,360,072</b>	<b>\$ 72,993,321</b>
\$ 1,734,188	\$ 945,047	\$ (1,886,027)	\$ (4,232,274)
50,325	904,173	2,657,422	5,880,932
815	357,463	(1,490,322)	(1,794,162)
-	-	-	(7,663)
-	-	-	40,546
-	(222)	1,266,736	1,610,721
443,506	(1,951,984)	(104,674)	(2,328,823)
-	-	9,882	<u>43,115</u>
494,646	(690,570)	2,339,044	3,444,666
<b>\$ 2,228,834</b>	<b>\$ 254,477</b>	<b>\$ 453,017</b>	<b>\$ (787,608)</b>

### ***Pension Trust Funds***

Employee pension trust funds accept payments made by the County, invest fund resources, and calculate and pay pensions and retirees' health care to beneficiaries.

#### **Oakland County Employees' Retirement Fund**

This fund is used to account for the financial operations of the Oakland County Employees' Retirement System. The system is administered by a nine-member board of trustees, while the County acts as the custodian of the system.

#### **VEBA (Voluntary Employees' Beneficiary Association) Trust Fund**

The OPEB (other postemployment benefits) trust plan is funded through the VEBA Trust Fund.

This fund was established as a trust under Internal Revenue Code Section 501(c)(9) to account for funding on an actuarial basis, including contributions by Oakland County, Michigan, and subsequent disbursement for postemployment medical benefits.

### ***Investment Trust Fund***

The investment trust fund accounts for resources of external units of government that are pooled in an investment portfolio for the benefit of the participants.

#### **Local Governmental Investment Pool Fund**

This fund was established as a trust with cities, townships, and villages in Oakland County whereby the county treasurer, under contractual arrangement, pools resources of the participants. Interest earnings net of fees accrue to the benefit of the participants in the pool.

### ***Custodial Funds***

These funds account for assets held by the County in a custodial capacity. Disbursements from these funds are contingent upon agreement or applicable legislative enactment for each particular fund.

#### **Undistributed Taxes Fund**

This fund is a conglomerate of various current year tax funds that receive tax moneys and disburse them to municipalities, school districts, and other governmental units.

#### **Register of Deeds Trust Fund**

This fund is used to account for redemption moneys received from the sale of real estate by the sheriff's department and their subsequent disbursement.

#### **Sheriff's NET (Narcotics Enforcement Team) Forfeiture Fund**

This fund is used to account for money seized, or the sale of confiscated property at auction, under authorization of Michigan state law. The money is held until the court case has been resolved, and, at least yearly, any forfeited moneys are distributed to local, state, or federal police agencies that participate in the NET program.

#### **Circuit Court Trust Fund**

This fund is used to account for moneys received and disbursed by the Clerk's Office per Circuit Court order.

#### **Escheats Trust Fund**

This fund is used to account for moneys that have not been claimed. This includes payroll, retirement, and other checks issued by the County and moneys from the Legatee Trust and Special Trust funds. All moneys go to the State of Michigan after a prescribed length of time.

**Legatee Trust Fund**

This fund is used to account for estate assets that remain unclaimed. After five years, these moneys are transferred to the Oakland County Escheats Trust Fund.

**Special Trust Fund**

This fund is used to account for moneys deposited with the county treasurer that are released at a later date. Juvenile court bonds, transient merchant license bonds, and overbids on sheriff land sales are included.

**Public Library Trust Fund**

This fund is used to account for moneys received by district and circuit courts for court fines and disbursed to public libraries based on a percentage of the current census.

**District Court Trust Account**

This fund is used to account for appearance bonds and other trust moneys in the four divisions of the County's district court system.

**Jail Inmate Trust Account**

This fund is used to hold moneys collected from and for inmates of the Oakland County Jail. Checks are written to cover bond payments, commissary purchases of other personal needs, and to return account balances upon inmate release or transfer to another facility. Individual accounts are tracked in the Jail Management System (JAMS).

# Oakland County, Michigan

	Pension and Other Postemployment Benefits Trust Funds			Investment Trust Fund	Custodial Funds		
	Oakland County Employees' Retirement	VEBA Trust	Total	Local Government Investment Pool	Undistributed Taxes	Register of Deeds Trust	Sheriff's NET Forfeiture
<b>Assets</b>							
Pooled cash and investments	\$ 18,539,671	\$ 79,786,577	\$ 98,326,248	\$ 1,046,869,881	\$ 270,873,802	\$ 365,108	\$ 391,533
Investments:							
U.S. government securities	101,602,868	204,181,966	305,784,834	-	-	-	-
Other fixed income	10,106,396	14,012,554	24,118,950	-	-	-	-
Commercial mortgage-backed securities	7,281,131	12,715,043	19,996,174	-	-	-	-
International common stock	148,984,862	474,570,670	623,555,532	-	-	-	-
Common, preferred, and convertible stocks	236,509,367	305,385,979	541,895,346	-	-	-	-
Corporate bonds	109,456,258	206,862,694	316,318,952	-	-	-	-
Real estate	77,730,977	143,402,905	221,133,882	-	-	-	-
Bank loans	1,334,110	1,749,023	3,083,133	-	-	-	-
Partnerships	29,115,881	51,850,471	80,966,352	-	-	-	-
Hedge funds	49,225,819	76,130,272	125,356,091	-	-	-	-
Receivables - Accrued interest receivable	1,617,813	2,496,593	4,114,406	-	-	-	23,527
Prepaid expenses and other assets	2,398	166,492	168,890	-	-	-	-
<b>Total assets</b>	<b>791,507,551</b>	<b>1,573,311,239</b>	<b>2,364,818,790</b>	<b>1,046,869,881</b>	<b>270,873,802</b>	<b>365,108</b>	<b>415,060</b>
<b>Liabilities</b>							
Accounts payable	677,419	2,277,666	2,955,085	-	-	-	-
Due to other governmental units	-	-	-	-	270,873,802	-	-
Accrued liabilities and other	5,036	2,076,721	2,081,757	81,368	-	-	-
<b>Total liabilities</b>	<b>682,455</b>	<b>4,354,387</b>	<b>5,036,842</b>	<b>81,368</b>	<b>270,873,802</b>	<b>-</b>	<b>-</b>
<b>Net Position</b>							
Restricted:							
Pension	790,825,096	-	790,825,096	-	-	-	-
Postemployment benefits other than pension	-	1,568,956,852	1,568,956,852	-	-	-	-
Pool participants	-	-	-	1,046,788,513	-	-	-
Individuals, organizations, and other governments	-	-	-	-	-	365,108	415,060
<b>Total net position</b>	<b>\$ 790,825,096</b>	<b>\$ 1,568,956,852</b>	<b>\$ 2,359,781,948</b>	<b>\$ 1,046,788,513</b>	<b>\$ -</b>	<b>\$ 365,108</b>	<b>\$ 415,060</b>

Other Supplemental Information  
Combining Statement of Fiduciary Net Position  
Fiduciary Funds

**September 30, 2021**

Custodial Funds								
Circuit Court Trust	Escheats Trust	Legatee Trust	Special Trust	Public Library Trust	District Court Trust Account	Jail Inmate Trust Account	Total Fiduciary Funds	
\$ 5,540,090	\$ 5,350	\$ 990,222	\$ 3,552,351	\$ 607,790	\$ 529,180	\$ 321,602	\$ 1,428,373,157	
-	-	-	-	-	-	-	305,784,834	
-	-	-	-	-	-	-	24,118,950	
-	-	-	-	-	-	-	19,996,174	
-	-	-	-	-	-	-	623,555,532	
-	-	-	-	-	-	-	541,895,346	
-	-	-	-	-	-	-	316,318,952	
-	-	-	-	-	-	-	221,133,882	
-	-	-	-	-	-	-	3,083,133	
-	-	-	-	-	-	-	80,966,352	
-	-	-	-	-	-	-	125,356,091	
99,341	-	-	27,732	9,218	1,168	-	4,275,392	
-	-	-	-	-	-	-	168,890	
5,639,431	5,350	990,222	3,580,083	617,008	530,348	321,602	3,695,026,685	
364,946	-	-	-	-	-	-	3,320,031	
-	-	-	-	-	-	-	270,873,802	
-	-	-	-	-	-	-	2,163,125	
364,946	-	-	-	-	-	-	276,356,958	
-	-	-	-	-	-	-	790,825,096	
-	-	-	-	-	-	-	1,568,956,852	
-	-	-	-	-	-	-	1,046,788,513	
5,274,485	5,350	990,222	3,580,083	617,008	530,348	321,602	12,099,266	
<b>\$ 5,274,485</b>	<b>\$ 5,350</b>	<b>\$ 990,222</b>	<b>\$ 3,580,083</b>	<b>\$ 617,008</b>	<b>\$ 530,348</b>	<b>\$ 321,602</b>	<b>\$ 3,418,669,727</b>	

# Oakland County, Michigan

	Pension and Other Postemployment Benefits Trust Funds			Investment Trust Fund	Custodial Funds		
	Oakland County Employees' Retirement	VEBA Trust	Total	Local Government Investment Pool	Undistributed Taxes	Register of Deeds Trust	Sheriff's NET Forfeiture
<b>Additions</b>							
Investment income (loss):							
Interest and dividends	\$ 9,914,205	\$ 18,738,410	\$ 28,652,615	\$ 5,986,465	\$ -	\$ -	\$ 645
Net increase in fair value of investments	127,472,152	253,928,262	381,400,414	-	-	-	-
Investment-related expenses	(1,888,374)	(3,859,124)	(5,747,498)	-	-	-	-
Net investment income	135,497,983	268,807,548	404,305,531	5,986,465	-	-	645
Contributions - Employee contributions	99,693	354,983	454,676	1,066,250,086	-	-	-
Property tax collections	-	-	-	-	1,122,578,758	-	-
Other revenue	-	5,849,433	5,849,433	-	-	-	-
Forfeitures, escheats, and deposits	-	-	-	-	-	742,192	436,710
Total additions	135,597,676	275,011,964	410,609,640	1,072,236,551	1,122,578,758	742,192	437,355
<b>Deductions</b>							
Benefit payments	62,086,459	43,156,674	105,243,133	-	-	-	-
Redemptions of investments by participating municipalities	-	-	-	824,555,327	-	-	-
Administrative expenses	454,771	404,749	859,520	-	-	-	-
Taxes disbursed	-	-	-	-	1,122,578,758	-	-
Release of funds	-	-	-	-	-	534,539	821,763
Court-ordered funds	-	-	-	-	-	-	-
Total deductions	62,541,230	43,561,423	106,102,653	824,555,327	1,122,578,758	534,539	821,763
<b>Net Increase (Decrease) in Fiduciary Net Position</b>	73,056,446	231,450,541	304,506,987	247,681,224	-	207,653	(384,408)
<b>Net Position - Beginning of year (as restated)</b>	717,768,650	1,337,506,311	2,055,274,961	799,107,289	-	157,455	799,468
<b>Net Position - End of year</b>	<b>\$ 790,825,096</b>	<b>\$ 1,568,956,852</b>	<b>\$ 2,359,781,948</b>	<b>\$ 1,046,788,513</b>	<b>\$ -</b>	<b>\$ 365,108</b>	<b>\$ 415,060</b>

Other Supplemental Information  
Combining Statement of Changes in Fiduciary Net Position  
Fiduciary Funds

Year Ended September 30, 2021

Custodial Funds								
Circuit Court Trust	Escheats Trust	Legatee Trust	Special Trust	Public Library Trust	District Court Trust Account	Jail Inmate Trust Account	Total Fiduciary Funds	
\$ 7,293	\$ -	\$ -	\$ 4,184	\$ -	\$ 820	\$ -	\$ 34,652,022	
-	-	-	-	-	-	-	381,400,414	
-	-	-	-	-	-	-	(5,747,498)	
7,293	-	-	4,184	-	820	-	410,304,938	
-	-	-	-	-	-	-	1,066,704,762	
-	-	-	-	-	-	-	1,122,578,758	
-	-	-	-	-	-	-	5,849,433	
5,746,816	1,058,118	632,904	2,253,613	2,121,474	2,048,979	1,953,959	16,994,765	
5,754,109	1,058,118	632,904	2,257,797	2,121,474	2,049,799	1,953,959	2,622,432,656	
-	-	-	-	-	-	-	105,243,133	
-	-	-	-	-	-	-	824,555,327	
-	-	-	-	-	-	-	859,520	
-	-	-	-	-	-	-	1,122,578,758	
-	1,135,220	399,216	-	-	1,921,010	1,917,934	6,729,682	
5,156,094	-	-	2,170,248	2,129,410	-	-	9,455,752	
5,156,094	1,135,220	399,216	2,170,248	2,129,410	1,921,010	1,917,934	2,069,422,172	
598,015	(77,102)	233,688	87,549	(7,936)	128,789	36,025	553,010,484	
4,676,470	82,452	756,534	3,492,534	624,944	401,559	285,577	2,865,659,243	
<b>\$ 5,274,485</b>	<b>\$ 5,350</b>	<b>\$ 990,222</b>	<b>\$ 3,580,083</b>	<b>\$ 617,008</b>	<b>\$ 530,348</b>	<b>\$ 321,602</b>	<b>\$ 3,418,669,727</b>	

Statement of Net Position and Governmental Funds Balance Sheet  
 Drainage Districts

September 30, 2021

	Governmental Funds				Full Accrual Adjustments	Statement of Net Position
	Special Revenue	Debt Service	Capital Projects	Total		
<b>Assets</b>						
Pooled cash and investments	\$ 36,658,044	\$ 2,104,084	\$ 17,945,449	\$ 56,707,577	\$ -	\$ 56,707,577
Receivables						
Special assessments receivable	508,622	203,886,822	-	204,395,444	-	204,395,444
Accrued interest receivable	130,800	32,322	-	163,122	-	163,122
Due from other governments	4,659,834	51,763	-	4,711,597	-	4,711,597
Other	193,592	2,290	-	195,882	-	195,882
Due from other funds	-	-	-	-	-	-
Prepaid expenses and other assets	882	-	-	882	-	882
Restricted assets	-	-	47,288,433	47,288,433	-	47,288,433
Capital assets:						
Assets not subject to depreciation	-	-	-	-	163,211,853	163,211,853
Assets subject to depreciation - Net	-	-	-	-	501,745,541	501,745,541
Total assets	<u>\$ 42,151,774</u>	<u>\$ 206,077,281</u>	<u>\$ 65,233,882</u>	<u>\$ 313,462,937</u>	<u>\$ 664,957,394</u>	<u>\$ 978,420,331</u>
<b>Liabilities</b>						
Accounts payable	\$ 8,680,153	\$ 1,608,944	\$ 69,442	\$ 10,358,539	\$ -	\$ 10,358,539
Due to other governmental units	6,700,682	78,479	-	6,779,161	-	6,779,161
Due to primary government	666,043	3,741	130,765	800,549	-	800,549
Due to other funds	-	-	-	-	-	-
Accrued liabilities and other	422,752	6,880	2,872,860	3,302,492	-	3,302,492
Unearned revenue	121,524	36,843,944	12,479,410	49,444,878	-	49,444,878
Noncurrent liabilities						
Due within one year:						
Payable from restricted assets	-	-	3,531,296	3,531,296	-	3,531,296
Current portion of bonds payable	-	-	-	-	22,842,400	22,842,400
Due in more than one year:						
Bonds payable - Net of current portion	-	-	-	-	243,672,253	243,672,253
Total liabilities	16,591,154	38,541,988	19,083,773	74,216,915	266,514,653	340,731,568
<b>Deferred Inflows of Resources</b>						
Unavailable revenue - special assessments	508,622	167,057,638	-	167,566,260	(167,566,260)	-
<b>Fund Balance - Restricted</b>	<u>25,051,998</u>	<u>477,655</u>	<u>46,150,109</u>	<u>71,679,762</u>	<u>(71,679,762)</u>	<u>-</u>
<b>Net Position</b>						
Net investment in capital assets					442,199,878	442,199,878
Restricted					123,809,123	195,488,885
Unrestricted					-	-
Total fund balances/net position	<u>25,051,998</u>	<u>477,655</u>	<u>46,150,109</u>	<u>71,679,762</u>	<u>566,009,001</u>	<u>637,688,763</u>
Total liabilities, deferred inflows of resources, and fund balances/net position	<u>\$ 42,151,774</u>	<u>\$ 206,077,281</u>	<u>\$ 65,233,882</u>	<u>\$ 313,462,937</u>	<u>\$ 664,957,394</u>	<u>\$ 978,420,331</u>

Statement of Activities and Governmental Funds Revenues,  
Expenditures, and Changes in Fund Balance  
Drainage Districts

For the Year Ended September 30, 2021

	Governmental Funds				Full Accrual Adjustments	Statement of Activities
	Special Revenue	Debt Service	Capital Projects	Total		
<b>Revenue</b>						
Special assessments	\$ 14,438,374	\$ 29,271,413	\$ 6,517,114	\$ 50,226,901	\$ 9,067,464	\$ 59,294,365
State grants	57,316	-	-	57,316	-	57,316
Charges for services	75,844,409	5,546	250	75,850,205	-	75,850,205
Investment income	236,173	31,370	250,148	517,691	-	517,691
Other revenue	31,017	1,590	-	32,607	-	32,607
<b>Total revenue</b>	<b>90,607,289</b>	<b>29,309,919</b>	<b>6,767,512</b>	<b>126,684,720</b>	<b>9,067,464</b>	<b>135,752,184</b>
<b>Expenses</b>						
Current:						
Salaries	369	-	-	369	-	369
Contractual services	84,642,245	437,362	26,411,061	111,490,668	(1,923,553)	109,567,115
Commodities	1,312,250	-	-	1,312,250	-	1,312,250
Internal services	6,066,572	-	571,473	6,638,045	-	6,638,045
Depreciation	-	-	-	-	10,018,583	10,018,583
Debt service:						
Principal	-	22,355,100	-	22,355,100	(22,355,100)	-
Interest	-	7,253,506	-	7,253,506	(422,079)	6,831,427
<b>Total expenses</b>	<b>92,021,436</b>	<b>30,045,968</b>	<b>26,982,534</b>	<b>149,049,938</b>	<b>(14,682,149)</b>	<b>134,367,789</b>
<b>Excess of Revenues Over Expenses</b>	<b>(1,414,147)</b>	<b>(736,049)</b>	<b>(20,215,022)</b>	<b>(22,365,218)</b>	<b>23,749,613</b>	<b>1,384,395</b>
<b>Other Financing Sources (Uses)</b>						
Transfers in	-	-	43,210	43,210	-	43,210
Transfers out	(43,210)	-	-	(43,210)	-	(43,210)
Issuance of refunding bonds	-	38,010,000	-	38,010,000	(38,010,000)	-
New debt issued	-	-	692,215	692,215	(692,215)	-
Debt premium	-	1,021,362	-	1,021,362	(1,021,362)	-
Payment to bond refunding escrow agent	-	(38,595,000)	-	(38,595,000)	38,595,000	-
Insurance recoveries	235,149	-	-	235,149	-	235,149
<b>Total other financing sources (uses)</b>	<b>191,939</b>	<b>436,362</b>	<b>735,425</b>	<b>1,363,726</b>	<b>(1,128,577)</b>	<b>235,149</b>
<b>Net Change in Fund Balances</b>	<b>(1,222,208)</b>	<b>(299,687)</b>	<b>(19,479,597)</b>	<b>(21,001,492)</b>	<b>22,621,036</b>	<b>1,619,544</b>
<b>Fund Balances/Net Position - Beginning of year</b>	<b>26,274,206</b>	<b>777,342</b>	<b>65,629,706</b>	<b>92,681,254</b>	<b>543,387,965</b>	<b>636,069,219</b>
<b>Fund Balances/Net Position - End of year</b>	<b>\$ 25,051,998</b>	<b>\$ 477,655</b>	<b>\$ 46,150,109</b>	<b>\$ 71,679,762</b>	<b>\$ 566,009,001</b>	<b>\$ 637,688,763</b>

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## Statistical Section

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# Statistical Section

This part of the annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the County's overall financial health.

The statistical section is organized into the following main categories:

## Financial trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

## Revenue capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

## Debt capacity

These schedules present information to help the reader assess the affordability of the government's current level of outstanding debt and the government's ability to issue additional debt in the future.

## Demographic and economic information

These schedules help the reader understand the environment within which the government's financial activities take place.

## Operating information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

## Oakland County, Michigan

	As of September 30,			
	2012	2013	2014	2015
<b>Governmental Activities:</b>				
Net investment in capital assets	\$ 148,709,168	\$ 137,512,571	\$ 145,910,667	\$ 156,456,894
Restricted	92,918,321	72,467,130	53,896,914	39,591,712
Unrestricted	157,152,392	191,318,485	180,545,856	228,425,269
Total net position	<b>\$ 398,779,881</b>	<b>\$ 401,298,186</b>	<b>\$ 380,353,437</b>	<b>\$ 424,473,875</b>
<b>Business Type Activities:</b>				
Net investment in capital assets	\$ 289,004,302	\$ 264,682,840	\$ 268,982,184	\$ 284,732,715
Restricted	77,418,640	73,813,076	78,286,471	89,643,864
Unrestricted	337,479,877	367,673,527	354,280,212	333,831,563
Total net position	<b>\$ 703,902,819</b>	<b>\$ 706,169,443</b>	<b>\$ 701,548,867</b>	<b>\$ 708,208,142</b>
<b>Primary government in total:</b>				
Net investment in capital assets	\$ 437,713,470	\$ 402,195,411	\$ 414,892,851	\$ 441,189,609
Restricted	170,336,961	146,280,206	132,183,385	129,235,576
Unrestricted	494,632,269	558,992,012	534,826,068	562,256,832
Total net position	<b>\$ 1,102,682,700</b>	<b>\$ 1,107,467,629</b>	<b>\$ 1,081,902,304</b>	<b>\$ 1,132,682,017</b>

(1) Implementation of GASB Statement No. 75 resulted in restatement of Net Position as of September 30, 2016.

## Net Position by Component

Last Ten Fiscal Years

September 30, 2021

As of September 30,

<u>2016<sup>(1)</sup></u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
\$ 147,744,764	\$ 168,617,536	\$ 181,610,977	\$ 183,757,890	\$ 199,348,222	\$ 203,351,000
35,931,987	40,952,520	43,329,877	51,872,513	52,511,443	60,070,038
304,822,163	336,663,951	432,498,567	522,810,577	625,617,223	745,669,223
<b>\$ 488,498,914</b>	<b>\$ 546,234,007</b>	<b>\$ 657,439,421</b>	<b>\$ 758,440,980</b>	<b>\$ 877,476,888</b>	<b>\$ 1,009,090,261</b>
\$ 299,224,229	\$ 298,608,145	\$ 293,504,939	\$ 304,042,430	\$ 327,109,356	\$ 339,898,274
98,337,169	96,499,021	97,172,136	111,130,441	122,316,499	120,542,462
345,130,207	351,717,949	365,217,051	363,905,686	356,849,937	367,574,466
<b>\$ 742,691,605</b>	<b>\$ 746,825,115</b>	<b>\$ 755,894,126</b>	<b>\$ 779,078,557</b>	<b>\$ 806,275,792</b>	<b>\$ 828,015,202</b>
\$ 446,968,993	\$ 467,225,681	\$ 475,115,916	\$ 487,800,320	\$ 526,457,578	\$ 543,249,274
134,269,156	137,451,541	140,502,013	163,002,954	174,827,942	180,612,500
649,952,370	688,381,900	797,715,618	886,716,263	982,467,160	1,113,243,689
<b>\$ 1,231,190,519</b>	<b>\$ 1,293,059,122</b>	<b>\$ 1,413,333,547</b>	<b>\$ 1,537,519,537</b>	<b>\$ 1,683,752,680</b>	<b>\$ 1,837,105,463</b>

# Oakland County, Michigan

	As of September 30,			
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<b>Expenses</b>				
Governmental activities:				
General government, administrative	\$ 24,883,201	\$ 24,802,464	\$ 23,850,091	\$ 69,539,633
Public safety	203,647,570	195,275,037	201,580,810	186,050,353
Justice administration	91,355,151	90,873,460	93,496,165	86,238,778
Citizen services	83,141,703	82,502,384	87,214,484	83,738,255
Public works	29,173,892	29,008,606	42,267,177	38,300,439
Recreation and leisure	1,747,878	1,551,035	1,448,875	1,322,395
Commerce and community development	53,775,460	48,895,303	48,411,360	44,364,348
Unallocated depreciation	1,912,755	1,911,473	2,083,460	3,164,143
Interest on debt	4,041,393	2,626,856	3,244,225	3,273,505
Total governmental activities expenses	<u>493,679,003</u>	<u>477,446,618</u>	<u>503,596,647</u>	<u>515,991,849</u>
Business- type activities:				
Airports	9,016,461	6,653,186	6,910,625	7,023,922
Community safety support	17,370,233	17,084,677	21,277,821	21,312,944
Community tax financing	1,615,467	1,399,607	1,278,589	1,230,707
Community water and sewer	53,137,399	77,371,824	77,684,287	81,572,797
Recreation and leisure	20,108,609	21,181,725	22,860,691	23,741,356
Sewage disposal systems	121,129,202	126,797,005	128,252,681	129,927,356
Total business- type activities expenses	<u>222,377,371</u>	<u>250,488,024</u>	<u>258,264,694</u>	<u>264,809,082</u>
Total primary government expenses	<u>\$ 716,056,374</u>	<u>\$ 727,934,642</u>	<u>\$ 761,861,341</u>	<u>\$ 780,800,931</u>
<b>Program Revenues</b>				
Governmental activities:				
Charges for services:				
General government, administrative	\$ 24,431,514	\$ 28,230,087	\$ 25,879,090	\$ 24,225,570
Public safety	60,028,240	60,741,916	63,007,666	64,625,234
Justice administration	31,950,808	31,730,104	31,711,482	31,830,801
Citizen services	5,829,293	6,448,453	7,310,429	8,414,435
Public works	16,293,669	22,030,824	19,090,066	12,855,569
Recreation and leisure	79,342	38,154	39,934	14,686
Commerce and community development	14,240,342	18,967,967	17,158,997	17,646,879
Operating grants and contributions:				
General government, administrative	1,972,545	812,900	786,094	4,448,510
Public safety	28,147,900	23,147,123	17,770,136	17,630,677
Justice administration	662,382	456,013	508,391	741,357
Citizen services	20,364,604	21,776,402	23,545,171	14,728,273
Public works	2,635,398	930,304	261,174	362,098
Recreation and leisure	254,812	72,414	14,965	-
Commerce and community development	30,484,781	24,638,978	23,443,405	22,065,499
Capital grants and contributions:				
General government, administrative	-	-	-	-
Public safety	618,415	965,065	193,234	163,231
Justice administration	-	-	-	-
Citizen services	-	-	-	-
Public works	1,961,591	-	3,557,413	5,761,319
Total governmental activities program revenues	<u>\$ 239,955,636</u>	<u>\$ 240,986,704</u>	<u>\$ 234,277,647</u>	<u>\$ 225,514,138</u>

## Changes in Net Position

Last Ten Fiscal Years

September 30, 2021

As of September 30,

<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
\$ 36,922,795	\$ 7,210,199	\$ 35,548,340	\$ 35,091,684	\$ 45,235,354	\$ 68,097,576
186,368,098	198,159,722	169,208,509	175,918,304	181,218,780	170,165,901
88,190,032	91,193,006	78,025,038	82,205,431	83,420,779	82,680,325
77,513,361	80,436,567	73,510,309	75,939,004	166,218,189	197,192,575
53,585,849	44,539,179	27,336,927	26,120,398	12,162,537	20,629,427
1,346,384	1,368,297	1,294,311	1,097,813	958,837	959,961
42,667,769	42,558,106	40,532,530	40,338,245	38,828,613	44,925,802
3,527,266	3,825,781	3,557,676	3,791,283	3,287,405	2,928,922
3,222,007	3,568,860	3,609,194	3,295,856	3,089,502	2,292,741
<u>493,343,561</u>	<u>472,859,717</u>	<u>432,622,834</u>	<u>443,798,018</u>	<u>534,419,996</u>	<u>589,873,230</u>
6,630,136	6,587,495	6,316,381	6,557,528	7,101,012	6,906,947
20,772,663	19,648,350	18,114,764	18,374,698	19,678,111	23,091,421
988,159	970,801	1,423,477	1,126,127	838,789	855,232
82,330,145	85,734,595	100,192,304	89,291,813	90,362,472	97,253,386
23,460,676	25,050,628	26,891,978	26,267,157	23,046,773	26,284,570
132,107,791	138,073,377	138,558,969	138,973,982	149,057,323	147,564,346
266,289,570	276,065,246	291,497,873	280,591,305	290,084,480	301,955,902
<u>\$ 759,633,131</u>	<u>\$ 748,924,963</u>	<u>\$ 724,120,707</u>	<u>\$ 724,389,323</u>	<u>\$ 824,504,476</u>	<u>\$ 891,829,132</u>
\$ 23,078,190	\$ 28,420,204	\$ 27,513,139	\$ 23,675,763	\$ 20,723,525	\$ 20,623,894
64,274,890	65,792,333	69,089,611	71,255,942	69,317,706	71,808,818
32,064,235	31,447,605	31,538,861	31,330,523	25,999,629	29,203,725
9,488,715	9,315,993	9,710,756	11,072,215	7,678,391	10,534,209
34,566,771	30,265,391	16,873,895	16,102,696	16,194,572	14,928,777
15,468	16,046	14,527	11,085	3,968	-
18,361,879	21,023,719	20,968,785	21,319,207	21,372,375	28,015,186
600,500	614,012	722,999	675,071	772,768	1,519,615
18,302,689	18,934,764	21,820,828	20,709,746	18,573,921	17,455,018
680,004	854,996	571,023	2,559,438	5,784,960	3,528,424
15,731,575	15,028,275	16,820,290	18,311,577	140,807,013	171,747,027
1,069,022	400,203	1,000	-	-	42,541
8,000	7,004	-	-	-	-
20,163,033	19,855,509	20,652,246	20,338,952	18,118,102	25,446,301
-	161,669	23,273	-	-	-
282,049	-	45,046	71,241	47,165	-
39,190	-	-	119,100	1,176,908	-
-	-	-	13,054	512,800	15,756
1,207,474	2,158,419	2,187,532	-	-	-
<u>\$ 239,933,684</u>	<u>\$ 244,296,142</u>	<u>\$ 238,553,811</u>	<u>\$ 237,565,610</u>	<u>\$ 347,083,803</u>	<u>\$ 394,869,291</u>

(Continued)

## Oakland County, Michigan

	As of September 30,			
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<b>Program Revenues (Continued)</b>				
Business- type activities:				
Charges for services:				
Airports	\$ 4,502,884	\$ 4,381,999	\$ 4,294,902	\$ 4,421,496
Community safety support	13,242,926	11,417,222	13,085,553	12,833,963
Community tax financing	21,965,251	21,845,093	18,306,142	16,657,070
Community water and sewer	59,090,782	80,223,019	80,597,277	80,058,849
Recreation and leisure	8,751,064	8,430,978	8,525,094	9,978,385
Sewage disposal systems	118,951,504	121,781,246	126,670,775	137,441,935
Operating grants and contributions:				
Airports	-	-	-	287,991
Community water and sewer	13,301,375	-	48,319	807,591
Recreation and leisure	25,385	96,241	92,689	69,032
Sewage disposal systems	-	21,783	-	518,864
Capital grants and contributions:				
Airports	17,054,233	778,548	1,252,591	485,207
Community safety support	786,768	2,189,506	2,255,765	761,013
Community water and sewer	-	-	1,206,737	1,294,332
Recreation and leisure	38,796	288,141	-	308,000
Sewage disposal systems	103,635	1,476,762	93,399	8,219,302
Total business- type activities program revenues	<u>257,814,603</u>	<u>252,930,538</u>	<u>256,429,243</u>	<u>274,143,030</u>
Total primary government program revenues	<u>\$ 497,770,239</u>	<u>\$ 493,917,242</u>	<u>\$ 490,706,890</u>	<u>\$ 499,657,168</u>
<b>Net (Expenses) / Revenues</b>				
Governmental activities	(253,723,367)	(236,459,914)	(269,319,000)	(290,477,711)
Business- type activities	35,437,232	2,442,514	(1,835,451)	9,333,948
Total primary government net expenses	<u>\$ (218,286,135)</u>	<u>\$ (234,017,400)</u>	<u>\$ (271,154,451)</u>	<u>\$ (281,143,763)</u>
<b>General Revenue and Other Changes in Net Position</b>				
Governmental activities:				
Property taxes	\$ 200,634,390	\$ 199,808,014	\$ 206,256,326	\$ 204,218,641
State- shared revenue ( unrestricted)	11,128,237	12,789,988	14,066,100	39,238,141
Unrestricted investment earnings	2,955,907	2,553,617	4,917,507	3,589,453
Gain on sale of capital assets	213,451	270,885	205,284	135,786
Other revenues	6,513,306	3,752,043	3,397,021	5,623,075
Transfers in ( out)	33,139,742	19,803,672	19,532,013	17,940,753
Total governmental activities	<u>\$ 254,585,033</u>	<u>\$ 238,978,219</u>	<u>\$ 248,374,251</u>	<u>\$ 270,745,849</u>

## Changes in Net Position (continued)

Last Ten Fiscal Years

September 30, 2021

As of September 30,					
<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
\$ 4,624,215	\$ 4,671,073	\$ 4,711,066	\$ 4,972,876	\$ 4,622,299	\$ 4,906,182
14,293,818	13,775,015	14,601,037	15,168,426	17,066,500	17,418,475
15,872,925	13,613,000	12,723,395	11,712,916	12,293,716	12,991,268
92,591,784	95,595,194	98,234,422	95,637,473	104,098,318	102,406,475
9,981,419	10,022,384	10,424,470	10,375,407	6,365,194	10,339,377
133,611,778	138,190,001	142,048,906	145,549,376	148,678,133	154,498,320
-	96,254	92,761	87,823	297,432	-
1,398,631	339,060	50,227	575,779	32,458	142,884
77,079	80,928	660,093	159,458	274,351	168,633
727,072	1,197,809	1,212,675	772,439	535,493	139,092
915,522	995,851	-	7,713,316	22,106	621,213
77,563	-	-	-	2,114,445	-
1,057,973	227,084	772,916	-	-	-
-	82,700	68,469	53,810	2,923	366,975
27,520,966	14,654,105	8,809,512	834,483	10,773,357	138,765
302,750,745	293,540,458	294,409,949	293,613,582	307,176,725	304,137,659
<b>\$ 542,684,429</b>	<b>\$ 537,836,600</b>	<b>\$ 532,963,760</b>	<b>\$ 531,179,192</b>	<b>\$ 654,260,528</b>	<b>\$ 699,006,950</b>
(253,409,877)	(228,563,575)	(194,069,023)	(206,232,408)	(187,336,193)	(195,003,939)
36,461,175	17,475,212	2,912,076	13,022,277	17,092,245	2,181,757
<b>\$ (216,948,702)</b>	<b>\$ (211,088,363)</b>	<b>\$ (191,156,947)</b>	<b>\$ (193,210,131)</b>	<b>\$ (170,243,948)</b>	<b>\$ (192,822,182)</b>
\$ 210,219,877	\$ 221,228,539	\$ 227,384,489	\$ 238,804,207	\$ 247,883,604	\$ 256,727,921
42,849,430	44,185,407	45,299,918	44,691,290	38,533,633	44,943,661
3,894,824	3,417,064	5,743,583	12,661,175	11,238,804	4,257,864
435,178	407,829	478,887	472,207	432,430	795,382
3,765,977	1,808,840	1,543,368	1,503,877	220,576	16,214,433
17,841,687	15,250,989	12,156,434	9,101,211	8,063,054	3,678,051
<b>\$ 279,006,973</b>	<b>\$ 286,298,668</b>	<b>\$ 292,606,679</b>	<b>\$ 307,233,967</b>	<b>\$ 306,372,101</b>	<b>\$ 326,617,312</b>

(Continued)

## Oakland County, Michigan

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	As of September 30,			
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<b>General Revenues and Other Changes in Net Position (Continued)</b>				
Business- type activities:				
Property taxes	\$ 11,664,549	\$ 11,398,103	\$ 11,567,251	\$ 11,832,814
State- shared revenue ( unrestricted)	-	-	-	-
Unrestricted investment earnings	2,050,923	1,758,041	5,179,637	2,914,365
Special items	37,492,899	6,471,638	-	-
Transfers in ( out)	<u>(33,139,742)</u>	<u>(19,803,672)</u>	<u>(19,532,013)</u>	<u>(17,940,753)</u>
Total business- type activities	<u>18,068,629</u>	<u>(175,890)</u>	<u>(2,785,125)</u>	<u>(3,193,574)</u>
Total primary government	<b>\$ 272,653,662</b>	<b>\$ 238,802,329</b>	<b>\$ 245,589,126</b>	<b>\$ 267,552,275</b>
<b>Change in Net Position</b>				
Governmental activities	861,666	2,518,305	(20,944,749)	(19,731,862)
Business- type activities	<u>53,505,861</u>	<u>2,266,624</u>	<u>(4,620,576)</u>	<u>6,140,374</u>
Total primary government	<b>\$ 54,367,527</b>	<b>\$ 4,784,929</b>	<b>\$ (25,565,325)</b>	<b>\$ (13,591,488)</b>

## Changes in Net Position (continued)

**Last Ten Fiscal Years  
September 30, 2021**

As of September 30,					
<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
\$ 12,246,824	\$ 12,393,806	\$ 12,707,412	\$ 13,197,395	\$ 13,735,450	\$ 21,580,908
-	271,123	323,212	296,449	301,929	327,989
3,617,151	4,440,196	5,282,745	10,939,806	7,475,187	2,452,090
-	(15,195,838)	-	(5,170,285)	(3,344,522)	(1,125,283)
<u>(17,841,687)</u>	<u>(15,250,989)</u>	<u>(12,156,434)</u>	<u>(9,101,211)</u>	<u>(8,063,054)</u>	<u>(3,678,051)</u>
<u>(1,977,712)</u>	<u>(13,341,702)</u>	<u>6,156,935</u>	<u>10,162,154</u>	<u>10,104,990</u>	<u>19,557,653</u>
<b><u>\$ 277,029,261</u></b>	<b><u>\$ 272,956,966</u></b>	<b><u>\$ 298,763,614</u></b>	<b><u>\$ 317,396,121</u></b>	<b><u>\$ 316,477,091</u></b>	<b><u>\$ 346,174,965</u></b>
25,597,096	57,735,093	98,537,656	101,001,559	119,035,908	131,613,373
<u>34,483,463</u>	<u>4,133,510</u>	<u>9,069,011</u>	<u>23,184,431</u>	<u>27,197,235</u>	<u>21,739,410</u>
<b><u>\$ 60,080,559</u></b>	<b><u>\$ 61,868,603</u></b>	<b><u>\$ 107,606,667</u></b>	<b><u>\$ 124,185,990</u></b>	<b><u>\$ 146,233,143</u></b>	<b><u>\$ 153,352,783</u></b>

## Oakland County, Michigan

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	As of September 30,			
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
General Fund:				
Nonspendable	\$ 1,100,141	\$ 258,647	\$ 221,975	\$ 490,499
Restricted	11,555,148	20,201,133	28,453,511	15,190,786
Assigned	209,683,648	221,222,041	222,979,095	242,777,177
Unassigned	1,090,503	1,091,218	2,329,993	1,745,931
Total General Fund	<b><u>\$ 223,429,440</u></b>	<b><u>\$ 242,773,039</u></b>	<b><u>\$ 253,984,574</u></b>	<b><u>\$ 260,204,393</u></b>
All Other Governmental Funds:				
Nonspendable	\$ 547,459	\$ 441,135	\$ 991,206	\$ 1,176,207
Restricted	81,363,173	51,418,485	25,443,403	19,294,296
Committed	18,432,389	46,332,071	39,973,683	27,813,859
Assigned	7,732	-	-	-
Unassigned	(462,247)	(606,542)	(2,708,371)	(4,080,095)
Total all other governmental funds	<b><u>\$ 99,888,506</u></b>	<b><u>\$ 97,585,149</u></b>	<b><u>\$ 63,699,921</u></b>	<b><u>\$ 44,204,267</u></b>

## Fund Balances, Governmental Funds

**Last Ten Fiscal Years  
September 30, 2021**

As of September 30,					
2016	2017	2018	2019	2020	2021
\$ 534,766	\$ 353,124	\$ 306,104	\$ 246,786	\$ 491,034	\$ 403,635
5,884,980	10,401,084	12,860,936	9,795,577	-	-
245,859,255	251,021,647	230,412,909	248,479,921	264,217,322	272,232,679
2,962,467	3,004,232	1,464,988	1,212,494	2,317,556	15,766,703
<b><u>\$ 255,241,468</u></b>	<b><u>\$ 264,780,087</u></b>	<b><u>\$ 245,044,937</u></b>	<b><u>\$ 259,734,778</u></b>	<b><u>\$ 267,025,912</u></b>	<b><u>\$ 288,403,017</u></b>
\$ 1,102,916	\$ 1,150,421	\$ -	\$ -	\$ -	\$ 62,399
25,721,135	26,218,607	24,737,155	23,218,412	22,239,848	27,089,599
51,423,615	33,562,352	44,273,743	41,684,723	32,815,999	32,266,214
-	-	-	-	-	-
(3,010,629)	(3,294,277)	(3,492,780)	(999,133)	(5,509,165)	(3,043,793)
<b><u>\$ 75,237,037</u></b>	<b><u>\$ 57,637,103</u></b>	<b><u>\$ 65,518,118</u></b>	<b><u>\$ 63,904,002</u></b>	<b><u>\$ 49,546,682</u></b>	<b><u>\$ 56,374,419</u></b>

## Oakland County, Michigan

	As of September 30,			
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<b>Revenues</b>				
Property taxes	\$ 200,943,790	\$ 200,842,221	\$ 207,034,582	\$ 206,368,131
Special assessments	8,873,964	24,639,181	5,712,490	19,429,154
Federal grants	58,364,646	43,875,848	37,110,198	32,135,507
State grants	27,523,160	28,716,151	28,778,014	27,853,475
Other intergovernmental revenue	25,341,493	26,724,815	26,659,052	53,124,504
Charges for services	112,904,076	121,147,370	117,882,404	120,992,621
Contributions	718,965	207,200	373,184	276,151
Investment income	2,223,477	1,862,818	3,604,765	2,580,784
Indirect cost recovery	8,275,669	7,610,932	8,415,107	7,946,958
Other	6,364,199	3,637,920	2,498,909	1,019,667
<b>Total revenues</b>	<u>451,533,439</u>	<u>459,264,456</u>	<u>438,068,705</u>	<u>471,726,952</u>
<b>Expenditures</b>				
County Executive	\$ 174,957,912	\$ 177,867,738	\$ 177,990,015	\$ 152,940,829
Clerk/ Register of Deeds	12,078,679	11,504,787	11,478,209	10,688,410
Treasurer	8,322,889	8,371,074	8,715,059	8,897,706
Justice administration	78,443,609	74,360,297	76,112,761	75,627,179
Law enforcement	160,228,557	154,364,056	159,070,684	159,354,251
Legislative	4,478,413	4,073,210	3,955,467	3,864,960
Water resource commissioner	10,755,550	12,362,273	15,737,892	14,748,645
Non- departmental	17,164,651	18,778,041	18,528,670	29,905,627
Capital outlay	8,124,757	3,154,872	1,668,488	16,394,718
Intergovernmental	14,363	107,184	24,718	13,592
Debt service:				
Principal payments	22,275,000	24,095,000	11,215,000	19,730,000
Interest and fiscal charges	4,176,896	4,096,185	3,406,901	3,301,677
<b>Total expenditures</b>	<u>501,021,276</u>	<u>493,134,717</u>	<u>487,903,864</u>	<u>495,467,594</u>
<b>Excess of revenues over (under) expenditures</b>	<u>(49,487,837)</u>	<u>(33,870,261)</u>	<u>(49,835,159)</u>	<u>(23,740,642)</u>

## Changes in Fund Balances, Governmental Funds

**Last Ten Fiscal Years**

**September 30, 2021**

As of September 30,					
<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
\$ 214,229,960	\$ 216,562,738	\$ 228,013,169	\$ 239,485,107	\$ 247,512,190	\$ 258,448,312
5,384,564	10,020,057	8,128,190	8,931,750	8,656,068	8,047,693
29,637,348	28,522,404	31,027,408	30,791,227	144,452,173	180,408,987
26,846,548	26,808,928	28,546,713	32,438,244	31,054,827	95,838,340
56,868,569	58,545,962	59,860,852	61,536,812	50,736,797	-
123,644,292	131,191,772	131,851,162	132,380,869	121,181,006	132,809,500
221,578	149,441	127,213	116,386	615,362	-
2,772,483	2,230,403	2,803,018	8,400,757	7,090,634	602,630
7,846,289	8,216,061	9,145,652	9,027,123	9,372,744	9,084,669
930,308	1,395,893	872,212	1,187,006	182,643	14,375,745
468,381,939	483,643,659	500,375,589	524,295,281	620,854,444	699,615,876
\$ 150,905,047	\$ 154,409,494	\$ 162,066,148	\$ 160,675,873	\$ 219,190,171	\$ 206,402,901
10,844,437	10,884,241	10,661,568	10,287,033	11,778,970	11,843,534
8,286,497	8,103,102	7,643,131	7,566,638	16,578,419	7,082,824
75,811,521	77,509,465	80,614,403	83,938,183	81,524,860	83,083,140
164,741,810	172,460,663	180,920,178	183,331,101	194,939,665	193,785,872
3,960,835	4,172,103	4,944,629	4,531,874	4,712,556	6,059,647
35,142,209	24,420,433	14,866,155	11,005,656	10,675,269	10,780,720
21,079,507	21,568,122	21,825,031	23,187,856	50,330,260	98,376,608
13,469,248	28,082,057	24,264,758	16,532,348	18,153,107	1,720,851
4,508	12,500	1,834	220,675	3,054,017	29,263,540
8,610,000	10,685,000	11,225,000	10,880,000	32,590,000	10,562,621
3,070,416	3,626,631	3,649,126	3,337,262	2,993,819	2,724,071
495,926,035	515,933,811	522,681,961	515,494,499	646,521,113	661,686,329
(27,544,096)	(32,290,152)	(22,306,372)	8,800,782	(25,666,669)	37,929,547

(Continued)

## Oakland County, Michigan

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	As of September 30,			
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
<b>Other Financing (Uses)</b>				
Transfers in	\$ 93,460,173	\$ 79,499,398	\$ 88,060,822	\$ 67,778,233
Transfers out	(59,410,852)	(64,468,826)	(75,126,053)	(59,866,546)
Insurance recoveries			183,718	222,022
Payment to bond escrow agent		(348,800,000)	-	-
Issuance of bonds	9,300,000	33,825,000	10,126,377	2,331,098
Issuance of refunding bonds	13,620,000	350,000,000	2,875,000	-
Premiums on bonds sold	203,846	1,702,443	206,732	-
Discount on bonds sold	(76,269)	-	(12,642)	-
Total other financing sources (uses)	<u>57,096,898</u>	<u>51,758,015</u>	<u>26,313,954</u>	<u>10,464,807</u>
Net change in fund balances	<b><u>\$ 7,609,061</u></b>	<b><u>\$ 17,887,754</u></b>	<b><u>\$ (23,521,205)</u></b>	<b><u>\$ (13,275,835)</u></b>

Debt service as a percentage of noncapital expenditures (1)	5.30%	5.73%	3.05%	4.72%
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(1) Noncapital expenditures are total governmental expenditures less capital expenditures.  
 (Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances)

## Changes in Fund Balances, Governmental Funds (continued)

**Last Ten Fiscal Years  
September 30, 2021**

As of September 30,						
2016	2017	2018	2019	2020	2021	
\$ 75,470,868	\$ 60,850,931	\$ 82,037,565	\$ 57,258,755	\$ 59,897,924	\$ 50,000,797	
(62,329,852)	(52,137,819)	(75,031,735)	(53,244,682)	(63,193,039)	(61,410,949)	
-	765,010	857,096	130,000	-	62,595	
-	-	-	-	-	(11,394,179)	
40,475,488	14,732,205	2,589,311	130,870	470,633	1,843,603	
-	-	-	-	19,496,000	9,460,000	
20,870	18,510	-	-	2,028,965	1,613,428	
(23,433)	-	-	-	-	-	
53,613,941	24,228,837	10,452,237	4,274,943	18,700,483	(9,824,705)	
<b>\$ 26,069,845</b>	<b>\$ (8,061,315)</b>	<b>\$ (11,854,135)</b>	<b>\$ 13,075,725</b>	<b>\$ (6,966,186)</b>	<b>\$ 28,104,842</b>	
2.40%	2.89%	2.93%	2.79%	5.54%	3.75%	

## Taxable Value and Estimated Actual Value of Taxable Property

Last Ten Fiscal Years  
September 30, 2021

Real Property (1)								
Residential Property			Commercial Property		Industrial Property		Other Property (2)	
Fiscal Year	Assessed and Equalized Value	Taxable Value	Assessed and Equalized Value	Taxable Value	Assessed and Equalized Value	Taxable Value	Assessed and Equalized Value	Taxable Value
2012	\$ 35,547,089,465	\$ 34,593,300,582	\$ 9,790,228,900	\$ 9,237,144,077	\$ 1,713,799,360	\$ 1,651,432,130	\$ 80,814,920	\$ 48,663,123
2013	36,689,706,285	35,101,766,037	9,272,424,780	8,747,850,059	1,607,003,900	1,555,458,630	70,288,210	44,390,050
2014	40,589,040,038	36,222,002,217	9,183,062,325	8,592,084,460	1,596,788,260	1,543,801,500	64,213,910	40,619,450
2015	45,768,414,870	37,726,099,014	9,416,529,950	8,668,179,912	1,670,792,580	1,575,950,217	67,583,600	42,908,710
2016	49,933,653,218	38,997,799,934	9,867,734,909	8,731,176,989	1,806,943,546	1,606,675,259	67,420,325	42,597,045
2017	53,043,295,649	40,609,322,089	10,486,445,800	8,957,063,497	1,954,501,320	1,661,231,821	70,329,430	44,178,330
2018	54,971,706,209	42,722,004,594	11,275,983,448	9,373,464,567	2,141,831,950	1,751,303,050	72,013,280	46,014,710
2019	58,567,480,435	45,025,561,832	12,230,078,570	9,874,861,799	2,308,382,440	1,824,916,636	78,480,550	49,363,690
2020	62,000,752,770	47,186,788,266	13,049,878,820	10,260,143,342	2,458,558,940	1,895,811,378	83,078,430	51,861,930
2021	64,781,503,832	49,073,505,006	13,588,906,280	10,599,175,014	2,608,937,140	1,973,439,019	83,644,500	51,964,260

Personal Property		Total Property		Total Direct Tax Rate	
Fiscal Year	Assessed and Equalized Value	Taxable Value	Assessed and Equalized Value	Taxable Value	(3)
2012	\$ 3,707,092,321	\$ 3,705,414,081	\$ 50,839,024,966	\$ 49,235,953,993	4.4315
2013	3,790,500,640	3,785,645,530	51,429,923,815	49,235,110,306	4.4315
2014	3,651,502,760	3,650,142,460	55,084,607,293	50,048,650,087	4.4315
2015	3,882,782,774	3,882,203,584	60,806,103,774	51,895,341,437	4.3315
2016	3,409,099,116	3,407,953,246	65,084,851,114	52,786,202,473	4.2810
2017	3,453,780,010	3,451,947,290	69,008,352,209	54,723,743,027	4.2792
2018	3,409,823,960	3,409,219,510	71,871,358,847	57,302,006,431	4.2768
2019	3,531,580,300	3,531,464,890	76,716,002,295	60,306,168,847	4.2749
2020	3,603,125,954	3,603,140,154	81,195,394,914	62,997,745,070	4.2529
2021	3,721,556,729	3,721,570,829	84,784,548,481	65,419,654,128	4.3632

**Notes:**

(1) The County assesses property annually. Assessed value is approximately 50% of actual cash value (estimated market value) . Values are equalized by adding or deducting from the assessed value of each class of property in all assessing jurisdictions in order to bring each unit to a common level of valuation. Taxable value is a result of a ballot proposal passed by the electorate in the state of Michigan in 1994. Taxable value increases are limited to (following adjustments for additions or losses) the rate of inflation or 5% , whichever is less. The taxable value limit does not apply to a property in the year following a transfer of ownership (sale) .

(2) Includes Agricultural and Developmental property

(3) Per \$1,000 of taxable value. Includes County Operating and Oakland County Parks and Recreation.

Source: Oakland County Department of Management & Budget, Equalization Division

	As of September 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<b>County direct rates</b>										
County operating	4.1900	4.1900	4.1900	4.0900	4.0400	4.0400	4.0400	4.0400	4.0200	4.0132
Parks and Recreation	0.2415	0.2415	0.2415	0.2415	0.2410	0.2392	0.2368	0.2349	0.2329	0.3500
<b>Total rate</b>	<b>4.4315</b>	<b>4.4315</b>	<b>4.4315</b>	<b>4.3315</b>	<b>4.2810</b>	<b>4.2792</b>	<b>4.2768</b>	<b>4.2749</b>	<b>4.2529</b>	<b>4.3632</b>
<b>Overlapping rates</b>										
Huron- Clinton Metro Authority (a)	0.2146	0.2146	0.2146	0.2146	0.2146	0.2146	0.2140	0.2129	0.2117	0.2104
Intermediate school districts (5)										
Median rate	3.3690	3.3690	3.3690	3.3633	3.3398	3.3079	3.2813	3.2539	3.7457	3.7207
Low range	2.9295	2.9295	2.9295	2.9295	2.9115	2.8915	2.8798	2.8744	2.8573	2.8320
High range	3.5341	3.5341	3.5341	3.5341	5.4643	5.4643	5.4643	5.4643	5.4643	5.4520
Community colleges (3)										
Median rate	1.7967	1.7967	1.7967	1.7967	1.7880	1.7766	1.7662	2.2700	2.2877	2.7472
Low range	1.5844	1.5844	1.5844	1.5819	1.5707	1.5555	1.5431	1.5303	1.5184	1.5057
High range	2.8596	2.8596	2.8596	2.8596	2.8096	2.8096	2.8047	2.8019	2.7605	2.7472
Cities (31)										
Median rate	16.0541	16.7929	17.5856	17.5854	16.8995	17.2076	17.1311	18.4133	18.0833	17.5522
Low range	8.8200	7.3600	7.8600	7.8600	7.8332	7.8270	8.3229	8.3212	8.3189	8.3590
High range	30.4298	37.4634	38.1191	39.2669	39.1859	39.2861	39.0343	38.3265	37.4707	36.5895
Villages (11)										
Median rate	14.4597	15.2286	15.9168	15.6106	15.4412	15.3816	15.1381	15.0275	14.5747	14.8989
Low range	8.8900	8.8900	9.5000	8.8020	7.8250	9.9863	10.0000	9.9927	9.6658	9.2996
High range	20.0210	17.9756	18.5025	18.4701	18.4744	18.4043	19.3535	18.7295	19.5172	19.2841
Townships (21)										
Median rate	7.2685	7.2786	7.9168	7.6106	8.1787	8.0907	8.0064	7.9721	7.9030	7.8442
Low range	0.6000	0.6000	0.6000	0.6000	0.6000	0.6000	0.6000	0.6000	0.6000	0.6000
High range	13.8002	13.8002	15.1064	14.6712	14.6987	14.6799	14.6784	14.0745	14.0669	14.0583
School districts (35) (b)										
Homestead:										
Median rate	13.9513	13.9513	14.3880	15.4086	15.3000	15.0000	14.9991	14.1984	14.1670	14.4658
Low range	9.0500	9.8700	9.8700	6.0000	8.8700	8.8700	9.2700	9.2700	9.2700	9.1132
High range	26.4868	26.8868	26.8868	26.2068	26.2618	26.1868	26.6868	24.5077	24.6808	23.7940
Non- Homestead:										
Median rate	30.7000	31.0000	31.0000	31.0000	31.0000	30.2450	30.9693	30.2779	30.1038	29.9773
Low range	26.4420	26.4420	25.6974	24.0000	25.6739	25.6665	25.6165	25.6103	26.6500	25.4600
High range	34.8500	35.3610	37.4500	41.0000	40.8512	40.5603	40.9516	41.9463	41.8741	41.7944
DDAs (10)										
Median rate	1.8978	1.8978	1.8978	1.8787	1.8046	1.7142	1.8525	1.8411	1.7853	1.7853
Low range	1.3794	1.3794	1.3794	1.3794	1.3549	1.3326	1.3072	1.2958	1.2958	1.2860
High range	1.9734	1.9734	1.9734	1.9732	1.9516	1.9514	1.9685	1.9510	1.9510	1.9510
Public Transportation Authority (c)	0.5900	0.5900	1.0000	1.0000	0.9998	0.9941	0.9863	1.0000	0.9927	0.9851
Zoological Authority	0.1000	0.1000	0.1000	0.1000	0.0998	0.0990	0.0980	0.0982	0.0973	0.0965
Art Institute Authority (d)	0.2000	0.2000	0.2000	0.2000	0.1996	0.1981	0.1961	0.1945	0.1929	0.1913

**Notes**

The County's maximum allowable operating millage levy for 2021 was 4.0132.

(a) Tax rate is recommended by this parks authority, and is approved by the Oakland County Board of Commissioners. The rate is included in the " County Combined Rate" on tax statements, but is not recorded as revenue on the County's financial statements.

(b) Includes State of Michigan levy of 6.0000 mills for State Education Tax.

(c) Special voted tax, levied in 18 cities, 3 villages, and 3 townships only. Included in CVT rates above.

(d) Art Institute Authority added FY 2012

Source: Oakland County Department of Management & Budget, Equalization Division yearly " Apportionment of Local Tax Rates" document.

Principal Tax Payers

Current and Nine Years Ago  
September 30, 2021

Taxpayer	2021 Taxable Value*	2021	% of	2012 Taxable Value	2012	% of
		Rank	total		Rank	total
1 Detroit Edison Company/DTE	\$ 728,375,215	1	1.11%	\$ 422,258,265	1	0.86%
2 Consumers Energy	575,449,330	2	0.88%	207,961,515	4	0.42%
3 International Transmission ( ITC)	173,341,230	3	0.26%	93,147,480	7	0.19%
4 FCA Auburn Hills Owner LLC ( formerly Chrysler)	167,647,670	4	0.26%	252,006,277	2	0.51%
5 Taubman/ Great Lakes/ 12 Oaks Mall	145,109,000	5	0.22%	123,192,338	5	0.25%
6 SighCidermill Village	122,284,390	6	0.19%	-	-	-
7 Enbridge Energy	110,049,040	7	0.17%	-	-	-
8 Edward Rose/ Occidental Dev	109,070,910	8	0.17%	-	-	-
9 General Motors	108,239,120	9	0.17%	237,369,915	3	0.48%
10 Hartman & Tyner	95,688,190	10	0.17%	-	-	-
Comcast	86,396,750	11	0.15%	77,158,287	9	0.16%
SL Town Etal	79,351,810	12	0.13%	72,446,563	11	0.15%
( Bre Southfield, Town Centre)						
Redico	76,142,020	13	0.12%	-	-	-
Meijer/ Goodwill Co	74,840,650	14	0.11%	58,244,142	12	0.12%
Oakland Management	69,557,540	15	0.11%	-	-	-
Ramco Lion Venture	69,553,200	16	0.11%	90,284,530	8	0.18%
Redwood- ERC Novi LLC	68,167,050	17	0.10%	44,299,146	15	0.09%
Kroger	57,236,520	18	0.09%	31,635,578	19	0.06%
Somerset Collection LTD PTN ( Frankel/ Forbes/ Cohn)	49,518,400	19	0.08%	121,435,922	6	0.25%
VHS Huron Valley- Sinai Hospital	48,199,130	20	0.07%	-	-	-
Total	<b>\$ 3,014,217,165</b>		4.65%	<b>\$ 1,831,439,958</b>		3.97%

\* Note: The Taxable Values have been compiled from a number of sources/ reports and may include estimated figures.

Source: Oakland County Department of Management & Budget, Equalization Division

County Operating Property Tax Levies and Collections

Last Ten Fiscal Years  
September 30, 2021

Fiscal Year	Collected within the Fiscal Year of the Levy (2)				Collections in Subsequent Years	Total Collections to Date	
	Tax Levy (1)	Amount	Percent of Levy	Amount		Percent of Levy	
2012	\$ 200,442,426	\$ 179,242,176	89.42%	\$ 21,197,794	\$ 200,439,970	100.00%	
2013	201,089,193	179,700,449	89.36%	21,384,238	201,084,687	100.00%	
2014	204,966,211	181,910,042	88.75%	22,977,344	204,887,386	99.96%	
2015	207,429,739	186,742,691	90.03%	20,596,594	207,339,285	99.96%	
2016	208,735,308	186,750,930	89.47%	21,893,519	208,644,449	99.96%	
2017	216,149,261	196,045,294	90.70%	19,952,482	215,997,776	99.93%	
2018	226,289,005	201,249,308	88.93%	24,724,355	225,973,663	99.86%	
2019	237,559,852	215,492,770	90.71%	21,223,051	236,715,821	99.64%	
2020	246,908,469	223,110,366	90.36%	21,514,465	244,624,831	99.08%	
2021	255,643,144	221,700,293	86.72%	-	221,700,293	86.72%	

(1) Tax levy is subject to change due to the fact that settlement at the County level has not yet taken place for the current fiscal year.

(2) Tax levy is dated July 1, collections for the current fiscal year reflect only a three month period.

Source: Oakland County Treasurer

Ratio of General Bonded Debt Outstanding

Last Ten Fiscal Years  
September 30, 2021

Year	Governmental Activities Debt (1)				Business-Type Activities			
	Percentage of		Percentage of		Percentage of		Percentage of	
	General Obligation Bonds	Taxable Property Values (a)	Per Capita (b)	Special Assessment Bonds (c)	Bonds	Total Primary Government	Personal Income (b)	Per Capita (b)
2012	\$ 515,605,000	1.05%	\$ 421.38	\$ 52,865,727	\$ 19,589,279	\$ 588,060,006	8.32%	\$ 480.60
2013	428,985,000	0.87%	347.22	46,625,727	34,705,962	510,316,689	7.16%	413.06
2014	402,340,000	0.80%	323.72	53,557,104	33,818,351	489,715,455	6.46%	394.03
2015	375,630,000	0.72%	301.81	41,458,202	21,260,612	438,348,814	5.44%	352.20
2016	363,425,000	0.69%	290.50	63,328,690	26,807,354	453,561,044	5.47%	362.55
2017	334,205,000	0.61%	266.08	73,575,895	28,257,164	436,038,059	5.05%	347.16
2018	303,945,000	0.53%	241.86	71,330,206	35,699,261	410,974,467	4.58%	327.03
2019	272,620,000	0.45%	216.78	67,156,076	34,837,915	374,613,991	4.07%	297.88
2020	239,730,000	0.38%	190.63	61,762,709	51,209,912	352,702,621	3.83%	280.46
2021	206,255,000	0.32%	164.55	57,258,512	47,478,928	310,992,440	3.22%	248.11

Notes:

(1) The County does not hold any funds restricted for the repayment of debt principal.

(a) Taxable values can be found in Table 5.

(b) Population and personal income data can be found in Table 12.

(c) See Notes to Basic Financial Statements, Note 7 - Debt. Special Assessment debt is shown with governmental commitment.

Source: Oakland County Department of Management & Budget, Fiscal Services Division

Net County Direct and Overlapping Debt

September 30, 2021

	<u>Net Amount Outstanding</u>
<b>Direct debt</b>	
Building Authority bonds	\$ 32,745,000
Water & sewer special assessment debt	47,862,312
Lake Levels special assessment debt	421,200
Retirees Health Care bonds	<u>182,485,000</u>
Total direct debt	<u>263,513,512</u>
<b>Overlapping debt</b>	
Cities	798,191,534
Townships	374,079,723
Villages	30,332,325
School districts	2,849,577,686
Intermediate school districts	41,391,868
Community colleges	3,832,547
Libraries	<u>2,477,575</u>
Net overlapping debt	<u>4,099,883,258</u>
<b>Net direct and overlapping debt</b>	<b><u>\$ 4,363,396,770</u></b>

Overlapping Debt:

Property in the County is currently taxed for a proportionate share of outstanding debt obligations of overlapping governmental entities including school districts, cities, villages and townships within the County. The table above shows the County's outstanding tax supported overlapping debt as of FY end.

Source: Oakland County Treasurer and Municipal Advisory Council of Michigan

Legal Debt Margin

Last Ten Fiscal Years

September 30, 2021

Year	State Equalized		Debt Limit 10% of		Amount of Debt		Debt Applicable to Limit as a Percentage of Debt Limit
	Valuation	SEV	Valuation	SEV	Applicable to Limit	Legal Debt Margin	
2012	\$ 50,839,024,966	\$ 5,083,902,496	\$ 5,083,902,496	\$ 508,390,249.66	\$ 823,206,612	\$ 4,260,695,884	16.19%
2013	51,429,923,815	5,142,992,382	5,142,992,382	514,299,238.20	1,168,123,578	3,974,868,804	22.71%
2014	55,084,607,293	5,508,460,729	5,508,460,729	550,846,072.93	737,931,143	4,770,529,586	13.40%
2015	60,806,103,774	6,080,610,377	6,080,610,377	608,061,037.74	727,915,288	5,352,695,089	11.97%
2016	65,084,851,114	6,508,485,111	6,508,485,111	650,848,511.14	743,347,532	5,765,137,579	11.42%
2017	69,008,352,209	6,900,835,221	6,900,835,221	690,083,522.09	711,202,791	6,189,632,430	10.31%
2018	71,871,358,847	7,187,135,885	7,187,135,885	718,713,588.47	674,306,686	6,512,829,199	9.38%
2019	76,716,002,295	7,671,600,230	7,671,600,230	767,160,022.95	611,908,264	7,059,691,966	7.98%
2020	81,195,394,914	8,119,539,491	8,119,539,491	811,953,949.14	633,225,390	7,486,314,101	7.80%
2021	84,784,548,481	8,478,454,848	8,478,454,848	847,845,484.81	569,267,324	7,909,187,524	6.71%

Sources:

Equalized Valuations = Oakland County Department of Management & Budget, Equalization Division

Debt = See Notes to Financial Statements, Notes No. 4 & 7

## Oakland County, Michigan

# Demographic and Economic Statistics

Last Ten Fiscal Years

September 30, 2021

Year	Population	Personal income (in thousands)	Per Capita Personal Income	Unemployment Rate
2012	1,223,723	\$ 71,287,224	\$ 58,254	7.70%
2013	1,235,656	72,043,499	58,304	6.60%
2014	1,243,076	76,465,367	61,513	5.00%
2015	1,244,895	81,137,696	65,176	3.70%
2016	1,251,563	83,550,230	66,757	3.60%
2017	1,256,478	86,780,122	69,066	3.40%
2018	1,257,472	89,687,634	71,324	3.20%
2019	1,257,726	92,402,126	73,468	2.90%
2020	1,253,459	96,441,996	76,941	6.80%
2021	1,253,459 (a)	96,441,996 (a)	76,491 (a)	3.60%

(a) Current data not available at the time of publication.

### Sources:

Population and Personal Income = Michigan Bureau of Economic Analysis

Unemployment Rate = Michigan Department of Technology, Management & Budget

Principal Employers

Current and Nine Years Ago  
September 30, 2021

Employer	Employees	2021 Rank	% of total	Employees	2012 Rank	% of total
Beaumont Health System	16,542	1	2.66%	11,389	1	2.22%
Stellantis (formerly FCA US LLC, Chrysler)	12,897	2	2.07%	9,894	2	1.93%
United Wholesale Mortgage	9,126	3	1.47%	-	-	-
General Motors Corporation	7,291	4	1.17%	8,258	3	1.62%
Ascension Michigan (formerly St John Providence Hospital)	5,577	5	0.90%	4,354	5	0.85%
Henry Ford Health System	5,079	6	0.82%	3,356	7	0.66%
U.S. Postal Service	5,000	7	0.80%	3,363	6	0.66%
Trinity Health (formerly St. Joseph Mercy)	3,505	8	0.56%	5,822	4	1.14%
Oakland County Government	3,468	9	0.56%	3,229	8	0.63%
Magna International of America Inc.	2,284	10	0.37%	-	-	-
Flagstar Bankcorp Inc.	-	-	-	2,119	9	0.41%
Oakland University	-	-	-	2,095	10	0.41%
	<b><u>70,769</u></b>		<b><u>11.38%</u></b>	<b><u>53,879</u></b>		<b><u>10.53%</u></b>

Source:

Oakland County Department of Planning & Economic Development

County Employees by Function/Program

Last Ten Fiscal Years  
September 30, 2021

Function/ program:	As of September 30, (1)									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<b>General government</b>										
County Executive Administration	47	47	60	60	60	62	62	63	64	54
Management & Budget	203	204	189	188	188	188	188	188	197	206
Central Services	58	59	59	60	61	61	61	62	64	64
Human Resources	47	46	46	48	48	49	50	56	58	57
Board of Commissioners	34	34	30	30	30	30	31	33	36	41
Clerk/ Register of Deeds	116	112	112	112	112	112	112	112	112	110
County Treasurer	46	46	47	47	46	46	46	46	46	46
Public Safety										
Sheriff	1,119	1,088	1,107	1,117	1,169	1,200	1,205	1,239	1,257	1,349
Community Corrections	58	60	59	59	59	60	60	61	72	70
Animal Control	33	36	36	37	38	37	37	34	57	56
Justice Administration										
Circuit Court	409	410	410	412	415	417	420	420	433	429
District Court	185	188	186	188	190	189	189	191	217	211
Probate Court	49	49	49	51	52	53	53	53	54	55
Prosecuting Attorney	172	170	171	170	169	169	169	169	176	176
Medical Examiner	26	26	26	26	26	26	26	26	26	28
Citizens Services										
Administration	2	2	2	2	2	2	2	2	2	2
Health	373	370	369	366	365	357	347	351	375	453
Homeland Security	16	12	12	11	11	11	11	11	11	11
Children's Village	189	192	192	201	203	206	211	214	224	227
Veterans' Services (3)	16	16	16	16	16	16	16	16	16	0
MSU Extension- Oakland County	15	15	15	13	13	13	13	13	14	11
Public Works										
Water Resources Commissioner	263	263	266	314	370	376	378	382	385	385
Facilities Management	188	187	189	190	194	197	199	189	189	189
Information Technology	161	161	159	160	166	173	173	173	177	178
Recreation and Leisure										
Library Board (2)	10	7	7	7	6	6	6	6	5	0
Parks and Recreation	379	378	421	425	441	440	484	497	511	805
Commerce and Community Development										
Administration	12	12	12	12	14	14	14	15	17	17
Planning and Economic Development Services	46	46	48	49	48	48	49	48	46	46
Community and Home Improvement	23	23	22	22	22	22	22	22	22	23
Workforce Development	9	9	9	9	9	9	9	9	10	26
<b>Totals</b>	<b>4,304</b>	<b>4,268</b>	<b>4,326</b>	<b>4,402</b>	<b>4,543</b>	<b>4,589</b>	<b>4,643</b>	<b>4,701</b>	<b>4,873</b>	<b>5,325</b>

- (1) Employee count reflects authorized, budgeted positions
- (2) Transferred under Board of Commissioners in 2021
- (3) Transferred under Economic Development in 2021

**Source:**  
Oakland County Human Resources Department

Function/ Program	As of September 30,					As of September 30,				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Law Enforcement										
Dispatched Calls	197,767	272,066	286,235	292,131	333,680	375,492	389,998	405,609	379,498	399,646
Arrests	12,126	11,525	11,943	11,355	13,727	13,200	13,404	12,452	7,240	5,317
Inmate bookings	19,796	19,913	19,317	18,789	18,236	18,124	17,351	16,554	9,554	9,859
Judicial										
Circuit Court civil/ criminal cases disposed	13,147	12,442	11,742	10,981	11,132	10,889	11,319	12,495	9,518	10,614
District Court cases filed	119,643	118,307	119,347	122,934	119,077	118,358	124,569	120,682	77,576	78,431
Citizen Services										
Veteran benefits claims filed	6,805	6,202	5,461	5,697	5,544	5,114	4,645	4,435	3,222	2,146
Deeds/ Mortgages	109,403	119,116	90,969	101,807	107,252	101,409	92,210	98,804	128,702	148,377
Jobs retained and created	9,269	8,866	11,332	10,057	19,053	33,804	10,108	6,235	2,978	5,353
Immunizations	62,309	61,141	54,600	59,156	51,086	45,951	55,105	43,350	25,014	183,634
Community Development										
BFC/ EDC Loans	28	40	34	26	13	20	20	5	11	16
Applications for home improvement	387	500	533	393	519	560	440	512	300	257
Single family homes rehabilitated	163	183	198	206	183	207	244	272	172	155
Parks and Recreation										
Participants- Parks/ County Market	1,221,658	1,358,617	1,147,845	913,524	999,654	1,285,490	1,317,042	1,119,711	989,184	1,221,037
Participants- Golf Courses	130,281	95,531	104,492	164,067	160,895	147,388	140,452	147,047	116,552	167,983
Participants- Recreation Facilities	411,068	437,407	485,981	492,530	456,053	500,395	577,786	606,342	197,858	287,430
Participants- Banquet Facilities	125,008	90,915	87,436	89,888	75,449	71,488	67,515	60,671	27,820	15,613
Airports										
Takeoffs and landings	128,766	117,981	111,672	126,070	125,132	131,294	130,762	140,028	123,332	126,240
Public Works										
Water and sewer customers	77,280	78,096	79,312	78,432	119,630	120,989	118,415	122,747	124,040	124,625
Water main breaks	79	128	123	156	133	114	165	148	129	160
Water permits issued	626	902	921	884	734	849	596	278	214	387

**Source:**  
Oakland County Department of Management & Budget, Fiscal Services Division  
and other individual departments

Capital Asset Statistics by Function/Program

Last Ten Fiscal Years

September 30, 2021

Function/ program	As of September 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Justice and Law Enforcement										
Correction facilities capacities	1,653	1,653	1,653	1,653	1,653	1,508	1,664	1,664	1,664	1,664
Substations	14	13	13	13	13	13	13	13	13	13
Parks and Recreation										
Number of county parks	14	13	13	13	13	13	13	13	14	14
Park acreage	6,643	6,756	6,756	6,756	6,743	6,743	6,743	6,747	6,849	6,851
Airport										
Number of runways	5	5	5	5	5	5	5	5	5	5
Number of T-Hangars	738	650	646	646	646	646	646	646	644	624
Facilities										
Buildings	40	40	40	40	40	40	41	41	41	37
County facilities square footage	1,913,681	1,936,042	1,890,262	1,888,888	1,891,804	1,885,019	1,922,091	1,922,091	1,922,091	1,849,991
Public Works										
Combined Sewer Overflow Retention										
Treatment Facilities	4	4	4	4	4	4	4	4	4	4
Water mains (miles)	136	161	516	440	442	363	365	313	313	317
Water storage capacity (millions of gallons)	3	3	15	15	15	18	17	15	15	15
Sewers (miles)	138	138	138	138	145	144	144	145	144	144
Permitted Sewer treatment capacity (millions of gallons)	15,595	15,568	15,580	15,580	15,567	15,567	15,567	15,567	15,577	15,577

Sources:

Various County departments

## Oakland County, Michigan

	City of Oak Park Project	Facilities Infrastructure & IT Projects	CMHA Building Renovation	Animal Control & Pet Adoption Center Debt	CMHA Housing Project Refunding	52/3 District Court Bldg. Refunding
Cash	\$ -	\$ 5	\$ -	\$ 3,804,900	\$ 163	\$ 5
Lease receivable	-	-	-	-	1,025,000	-
Other assets	-	-	-	15,557	165	-
Deferred inflows - contracts	-	-	-	-	1,025,000	-
Other liabilities	-	-	-	-	-	-
Current year activity:						
Transfers in	-	2,210,000	-	-	-	1,311,300
Leases and other income	1	-	2	27,549	322,758	-
Issuance of refunding bonds, incl. premiums	-	-	-	-	-	-
Debt service:						
Principal	-	2,050,000	-	655,000	280,000	1,190,000
Interest	-	159,750	-	382,656	42,150	121,000
Fiscal charges	-	250	-	500	500	300
Contractual services	-	-	-	-	-	-
Transfers out	1	-	2	-	-	-
Principal and interest requirements:						
2022	-	2,222,125	-	1,034,457	338,375	1,291,500
2023	-	2,207,625	-	1,032,606	322,800	-
2024	-	-	-	1,031,906	330,400	-
2025	-	-	-	1,025,681	102,000	-
2026	-	-	-	1,028,856	-	-
Thereafter	-	-	-	10,314,741	-	-
	<b>\$ -</b>	<b>\$ 4,429,750</b>	<b>\$ -</b>	<b>\$ 15,468,247</b>	<b>\$ 1,093,575</b>	<b>\$ 1,291,500</b>

(1) Excludes debt reported in Proprietary Funds

	Office Bldg. Renovation Refunding	Sheriff Substation Refunding	City of Keego Harbor Refunding	WkRel-Jail Mgt Video Refunding	City of Oak Park Refunding	CMHA Bldg. Reno Refund Refunding	Office Bldg. Reno Refund Refunding	Totals
Cash	\$ -	\$ -	\$ 38,335	\$ -	\$ 100,966	\$ 505	\$ 234	\$ 4,852,894
Lease receivable	-	-	760,000	-	1,635,000	5,555,000	-	9,350,000
Other assets	-	-	-	-	-	669,657	-	859,176
Deferred inflows - contracts	-	-	760,000	-	1,635,000	5,555,000	-	9,350,000
Other liabilities	120	-	21	67	854	2,759	-	97,761
Current year activity:								
Transfers in	1,698,771	-	-	1,500,159	-	2	1,288,672	6,903,698
Leases and other income	-	-	51,524	-	132,097	808,065	-	1,632,048
Issuance of refunding bonds, incl. premiums	-	-	-	-	-	-	-	20,803,964
Debt service:								
Principal	470,000	-	30,000	1,405,000	65,000	520,000	1,100,000	28,630,000
Interest	29,094	-	25,123	95,460	58,588	268,812	188,672	1,591,443
Fiscal charges	125	-	72	71	371	72	72	1,850
Contractual services	-	227	-	-	-	-	-	132,297
Transfers out	1,199,672	-	-	-	-	-	-	3,704
Principal and interest requirements:								
2022	499,694	-	50,763	1,445,250	129,900	794,500	1,284,625	9,136,306
2023	485,093	-	49,512	-	126,400	797,250	1,271,750	9,091,189
2024	-	-	53,138	-	127,775	803,375	1,276,125	6,293,036
2025	-	-	51,638	-	128,900	783,375	-	3,622,719
2026	-	-	50,137	-	129,775	811,625	-	2,091,594
Thereafter	-	-	737,656	-	1,455,225	2,841,750	-	17,369,766
	<b>\$ 984,787</b>	<b>\$ -</b>	<b>\$ 992,844</b>	<b>\$ 1,445,250</b>	<b>\$ 2,097,975</b>	<b>\$ 6,831,875</b>	<b>\$ 3,832,500</b>	<b>\$ 47,604,610</b>

(1) Excludes debt reported in Proprietary Funds



# OAKLAND COUNTY, MICHIGAN

All ways, moving forward

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