

HISTORY OF MAIN STREET AMERICA

Everyone deserves access to a vibrant downtown or village center – a place that provides for economic opportunity, is rich in character, and features inviting public spaces that make residents and visitors feel that they belong. Our collective mission as Main Street America is to make that happen.



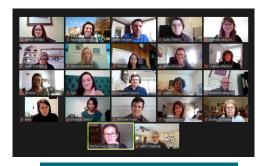


MAIN STREET HISTORY

- + 1977, a Pilot Program was developed and tested in three Midwestern towns within the National Trust for Historic Preservation (NTHP). Three EDs and NTHP staff developed the Four Point Approach.
- + In 1980, after a nationwide tele-conference, the National Main Street Center was established (6 states selected MA, PA, GA, TX, CO, NC).
- + July 2013 became a subsidiary of the NTHP, forming its own 501(c)(3) and moved its HQ to Chicago, from DC.
- + Since the beginning, well over 2,500 communities have used the Main Street Approach, and over 20 years ago established urban Main Street programs.
- NMSC acts as a nonprofit consultant providing training, technical assistance, strategic planning, etc., and works nationally on advocacy and research initiatives

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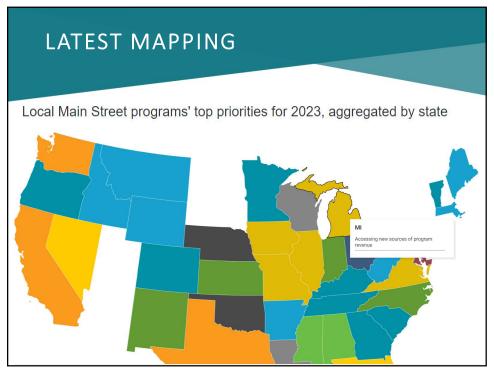
NMSC STAFF



Over \$5M passed through the Center to Coordaining Programs, local Main Street Programs and Small Businesses since mid-2020 through 2022. 38 employees, most in the history of NMSC with 3 new positions this month

- + Revitalization Services
- + Neighborhood Services
- + Communications
- + Membership
- + Research
- + Government Relations
- + Special Projects and Fundraising (Finance)
- + Main Street America Institute / Conference





2022 STRATEGIC PLAN LONG TERM OBJECTIVES

- 1. Center diversity, equity, and inclusion in our work
- 2. Build capacity and provide resources for coordinating programs, local leaders, and other partners
- 3. Continuously assess, adapt, and innovate on the Main Street framework
- 4. Be a leading voice and advocate for place-based economic development and community preservation
- Grow a broader and more inclusive Main Street movement
- 6. Grow and diversify sustainable funding and organizational base to support mission and maximize impact

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T-MOBILE - \$1.25M PER YEAR Hometown Grants We're invested in helping communities across America thrive. That's why we're committing \$25 million to small town grants over the next five years—and it starts with you. We've partnered with Smart Growth America and Main Street America, two consulting partners with a combined experience of over 60 years working to help build stronger, more prosperous small towns and rural communities. With our Hometown Grant program, we're investing big in small towns by awarding up to 100 towns a year with project funding—up to \$50,000 each.



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MAIN STREET AMERICA

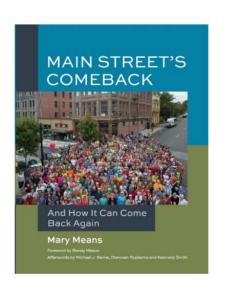
...is a movement. Main Street America has been helping revitalize older and historic commercial districts for more than 40 years. It is the leading voice for preservation-based economic development and community revitalization across the country. Made up of small towns, mid-sized communities, and urban commercial districts, Main Street America represents the broad diversity that makes this country so unique. Working together, the programs that make up the Main Street America network help to breathe new life into the places people call home.





MORE ON THE HISTORY OF MAIN STREET

- + Reading recommendation
- + Mary Means is considered the "Mother of Main Street"



WHY IS DOWNTOWN IMPORTANT?





Your Downtown is a symbol of:

- + Community economic health
- + Partnership between the private sector and the public sector
- + Local quality of life
- + Community pride
- + Community history

Downtown supports local independent businesses that in turn support: local families, community projects and keep more profits in the community

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WHY IS DOWNTOWN IMPORTANT?





Downtown can be a tourist destination

Downtown is where arts and culture thrive

Downtown serves as a good incubator for new small businesses – the success of tomorrow.

Downtown is the heart of the community

Downtown is an important factor for industrial, commercial developers, and professional recruitment.

Downtown often represents the largest employment center in communities with a substantial percentage of the taxable base (sales and property tax)

WHY IS DOWNTOWN IMPORTANT?

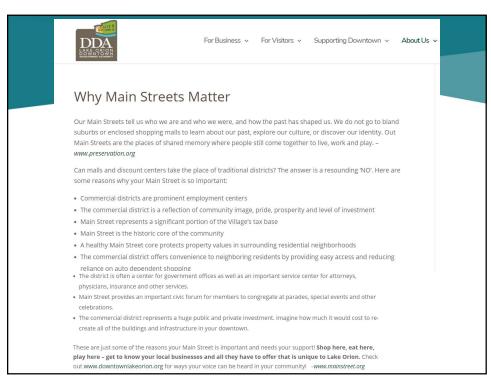




Downtown rehabilitation work stimulates the local economy. Materials and labor for new commercial construction often come from out of town.

Downtown infrastructure is a major public investment. Only healthy businesses in buildings assessed at full value generate taxes that give taxpayers a return on this public investment.

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BENEFITS OF MAIN STREET

IMPORTANT TO KNOW HOW TO APPROACH THESE GROUPS

- + For Property Owners
- + For Local Residents & Consumers
- + For Retail Business Owners
- + For Service Business Owners
- + For Financial Institutions
- + For Utilities
- + For Municipal Government
- + For County Government
- + For Preservationists



Farmington



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MUNICIPAL GOVERNMENT

THE BIGGEST BENEFACTOR OF A MAIN STREET PROGRAM

- + Increased tax base
- + More tourism
- + Increased property values
- + Increased number of jobs
- + Better goals and vision
- + Healthy economy
- + Better services available
- Positive perception of Downtown and community
- + Better relations between local government and private sector

- Better relations between local government and private sector Increased volunteer base for city
- + Takes political heat, develops consensus for political requests
- + Industrial recruitment
- + Impetus for public improvements
- + Grant solicitation
- + Information resource leaders



GROUND RULES FOR MAIN STREET REVITALIZATION EFFORTS

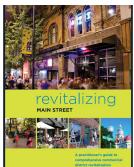


- Main Street is historic preservation.
 Saving the places that make the community unique.
- + **Main Street** is economic development and doing work on behalf of the municipality.
- Main Street drives overall community improvement and is not just for the benefit of downtown businesses and property owners.
- Main Street is NOT a merchant's association.
- Main Street is community-driven and will only be successful if local resources (funding and volunteers) are secured.
- Main Street is not a Project, rather a longterm program that is needed to bring about lasting revitalization to downtown and neighborhood districts.

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STAGES OF PROGRAM GROWTH

- + Catalyst
- + Growth
- + Maintenance
- + NextGen in Oakland County



Calculate Table of the Committee of the

Read more in this publication





Reinvestment on Main Street thru 2020 2021 Stats Will be Released in Spring

Since 1980, over 2,500 programs have used the Main Street Approach, resulting in:



Every \$1 of Public Money leveraged approximately \$30 of Private Investment

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SHOWING THE VALUE OF MAIN STREET REINVESTMENT STATISTICS

- + Job Growth
- + Business Growth
- + Private Sector Reinvestment
- + Public Sector Reinvestment (city, state, and federal)
- + Properties Saved
- + New Buildings Constructed
- + Tax Base Changes (per acre yield)
- + Vacancy Rates

- + Volunteer Hours
- + Festival Impact
 - Attendance
 - Economic Impact
- + Leverage Ratio of Public Dollars
- + Leverage Ratio of Incentive Grants
- + Demographic Data
- + Marketing Dollars

HOW CAN THESE NUMBERS BE USED TO LEVERAGE THE IMPACT OF DISTRICT EFFORTS?

- + Assure/Build Public Financial Support (overall economic impact and festival impact)
- + Assure/Build Public Assistance at Events (Law enforcement, parking, restrooms, etc.)
- + Gaining Private Sector Support
- + Assisting Banks in Compliance with CRA (Community Reinvestment Act and encouraging more small business lending)
- + Using as Match for Grants (volunteer hours)
- + Business Recruitment (economic impact of festivals and marketing)
- + Property Owners Buy-In (see the public investment/interest, leverage ratio, marketing to help tenants be successful)
- + Sponsorship Development (attendance)

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TELLING A COMPELLING STORY 20022 | Commission is to continue by improvement with private interview providing business in extremely, privating business in extremely, privating business in extremely private between the private business business in extremely private busi

NMSC RELATIONSHIP WITH MSOC PROGRAM

- Coordinating program membership
- ➤ Assigned a Program Officer
- ➤ Contract development
- ➤ Statistics and Research
- Resource for advocacy, funding, etc.
- Coordinating program standards
- ➤ Training
- ➤ Meetings with Peers

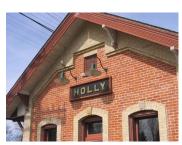




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USING THE FOUR-POINT APPROACH TO LEAD COMMUNITY ECONOMIC DEVELOPMENT

- + Organization getting the community working toward consensus finding resources
- + **Promotion** marketing the district's unique characteristics and assets attracting people
- + Design getting the commercial district in top physical shape – preserving local character
- + Economic Vitality diversifying the district's economic base, strengthening existing businesses





ELEMENTS OF A THRIVING DOWNTOWN/COMMERCIAL CORRIDOR

Organization

- + Sense of unity, investments being
- + Leveraging resources

Design

- + Welcoming environment
- + Attractive district buildings, public spaces, pedestrian amenities, etc.
- + Managed parking

Economic Vitality

- + Desired businesses
- + Housing

Promotion

- + Activities and Attractions
- + People on the street
- + Nightlife



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ORGANIZATION

Main Street programs work to build broadbased and diverse support for their commercial district. Main Street brings the community together to reach consensus, lead revitalization, develop partnerships and assemble resources (human and financial).



VOLUNTEERS NEEDED ASAP: We need some help putting lights on garlands at our office 718 Randolph Ave. Please stop by between 9AM & 3 PM if you can help. masks on please. 🙂



ORGANIZATION

- Partnership Building (public and private)
- Public Relations and Outreach / Communications
- Fund-Raising (projects & operations)
- Volunteer development





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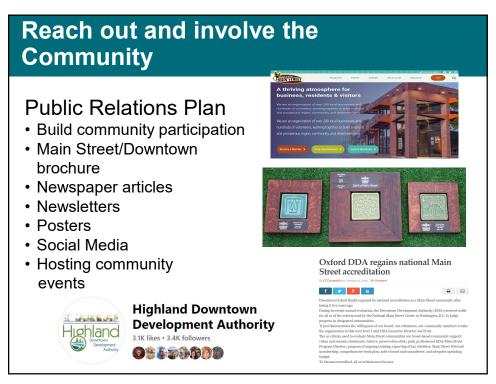
BUILDING A STRONG SENSE OF OWNERSHIP



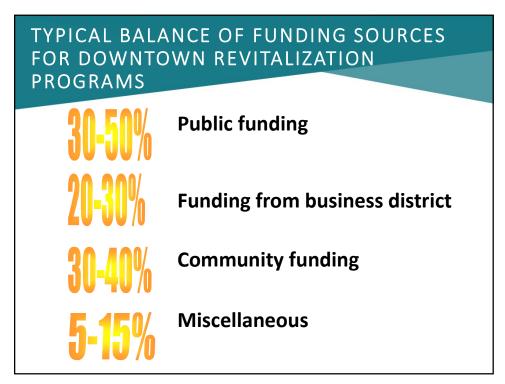


that Results In Proactive
Community Engagement
And Volunteerism









DEVELOPMENT PLANS National Main Street Heart of Biddeford PROPOSED FUNDRAISING PLAN 2020 Components of a Plan - Municipal contribution Total Income/Operating Budget - Annual Pledge Drive Income Sources - Friends of Main Municipal Support Business Donations \$ 7,000 \$11,000 Street/Residents Businesses Outside Downtown (industrial, retail, service) \$2,900 \$5,000 - Grants Residents (giving levels and local philanthropists) \$5,000 - Merchandise Sales Civic Organizations (can include project support) 5 Special Event Income (list events seperately note the cost of the event and net proceeds, sponsorships) 1. River Jam - Sponsorships \$6,500 \$0 - Special Event and Special Fundraising Event Income \$4,700 \$6,000 \$1,300 Project income Raffle Various (bottle drive, fee for services) - Fundraising Events Special Projects Fundraising (streetscape, etc.) 5 5 - DDA, BID, TIF (other Grants (specifically applied for grants not corp. donations) \$30,000 \$35,000 \$1,500 assessment districts) Endownments/Planned Giving

Other (please note specifically) Surplus and bank interest.

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\$0

\$101,100

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\$3,200

\$112,000

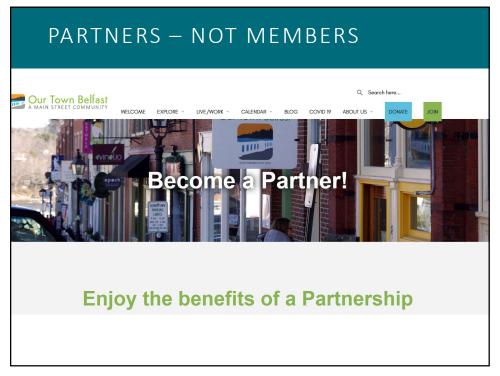
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Diversify your funding

What does that mean for DDAs?

FRIENDS OF MAIN STREET NOT A MERCHANT'S ASSOCIATION - COMMUNITY SUPPORTED Why should residents and consumers support 1.000 FRIENDS downtowns' efforts? LAKE ORION + Enhanced marketplace (better shopping and the benefits of shopping locally) + Sense of pride in Downtown + Social/cultural activities + Sense of hometown community + Opportunity to participate/volunteer + Better communication + Political advocate Orion + Home values increase Community

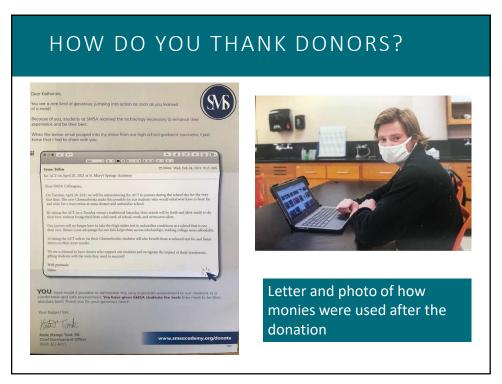
















KL6 Kathy LaPlante, 4/27/2021

VOLUNTEERS ARE ESSENTIAL! OF ALL AGES

- + Gain community support and provide community outreach
- + Community members take ownership
- + Gain more expertise
- + Accomplish more with limited funds
- + Demonstrate community support for the program
- + Helps prevent burnout of leadership volunteers
- Bring the community together when you have diverse stakeholders working together
- + Develop tomorrows' leaders





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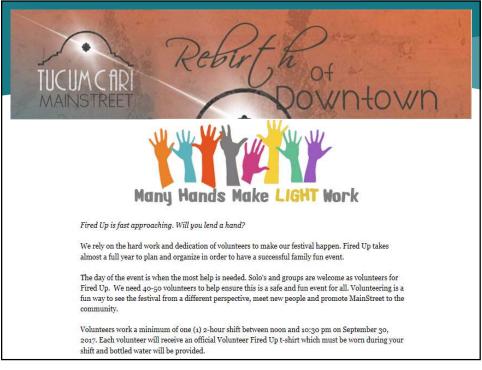
RECRUITMENT

+ Today's Volunteers

- ➤ Short term assignments
- ➤ Flexible timing
- ➤ Closed-end assignments
- ≻Fun
- ➤ Requirements for school
- >Mixed cultural exposure
- People want a chance to excel in a new area
- > Opportunity to combine volunteering with fitness, ecology, socializing, learning, resume-building, recognition by boss, contacts, training and values







TYPICAL MAIN STREET PARTNERS

- + Property Owners
- + Retail & Restaurant Business Owners
- + Service Business Owners
- + Financial Institutions
- + Utilities
- + Preservationists
- + Residents
- + Corporations and Industry
- + City and County



PROMOTION

Main Street encourages communities to <u>bring people</u> <u>back to the community center</u> by positioning the downtown as a center of activity, marketing the district's unique characteristics, and fostering its positive image.





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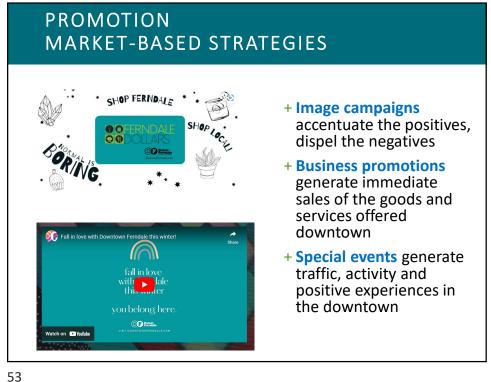
PROMOTION





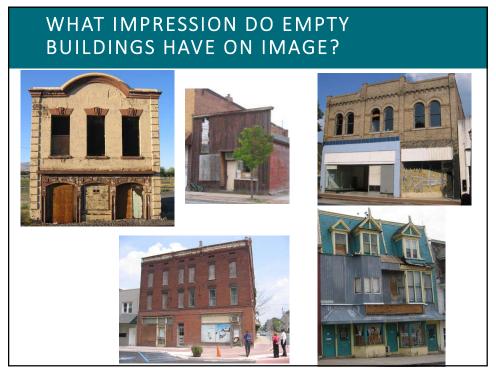
By marketing the district's unique characteristics to shoppers, investors, new businesses, and visitors, an effective promotion strategy forges a positive image through advertising, retail promotional activity, special events, and marketing campaigns carried out by local volunteers.

• It serves to improve consumer and investor confidence in the district.



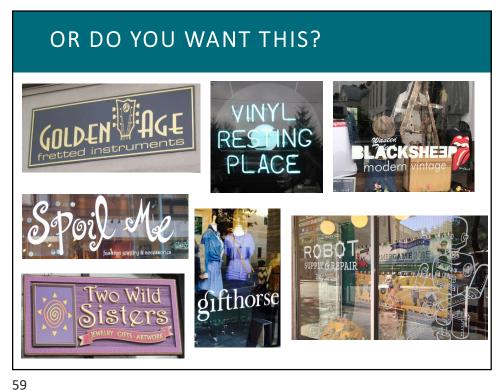




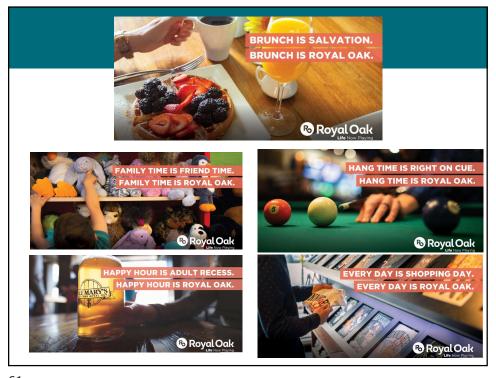








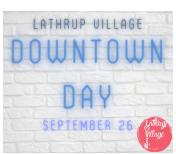






BUSINESS PROMOTIONS - TARGET MARKETING THREE CATEGORIES OF BUSINESS PROMOTIONS





- + Cooperative promotions
 "sell" businesses in the
 same category (competitive
 cluster)
- + Cross-business promotions "sell" businesses with complimentary goods and services
- Niche promotions focus on the consumer group (including visitors) rather than the goods and services

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BUSINESS PROMOTIONS WE ARE HERE FOR YOU! Facebook Premotions * Radio Ad Work Gift Can Creation * Newspaper Ad Work LET US KNOW HOW WE CAN HELP! Brownstown * Ewing * Main Street BOWNTON CHISTRAS CHISTRAS

SHOP LOCAL - DECK OF DEALS

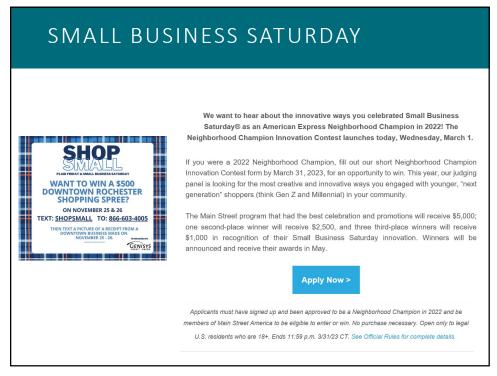
- + Businesses provide attractive offers (10% is not attractive).
 BOGO is.
- + This deck offered over \$400 worth of savings
- + Sold for \$30 each
- + Great Christmas gifts



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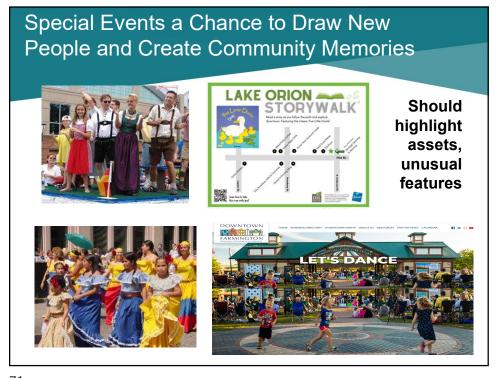


ENHANCING BUSINESS PARTNERSHIPS CITY AND DOWNTOWN





- + Events can entail more than a one-to-two-day festival.
- Businesses in Westfield, NJ wanted free parking during the holiday season.
- + However, the City would lose substantial revenues, over \$10,000.
- Main Street recruited Starbucks to sponsor the free parking in exchange for advertising – cups on the meters.
- Win for the city, win for Starbucks, win for the customers, win for the businesses, win for Main Street Westfield who pulled these partners together.
- + What did Starbucks gain from it?





SPECIAL EVENTS

- + Are not focused on ringing cash registers during the event (although they sometimes have that added benefit)
- + Special events often lead to future sales when attendees have a positive experience admiring window displays, browsing open shops, and chatting with friendly shopkeepers.
- + Unique assets, Liver mush, fondue, Big Catsup





2003/SCORD ANNIAL
ALBUQUERQUE, NEW MEXICO
PRICKLY PEAR FESTIVAL
VIRTUAL FESTIVAL & DRIVETHRU MARKET
FROM 10AM TO 67M
Gold Aw SW between and and 3rd
www.NAP/InsklyPearFest.com

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IMPACT MEASUREMENTS FOR EVENTS

Measurable metrics:

- ✓ Audience reached
- ✓ New partnerships
- √ Volunteers engaged
- ✓ Increased sales
- **✓** Foot traffic
- ✓ Media attention
- ✓ Business exposure
- √ Cost + money generated into community



Rochester, MI



LET'S TALK ABOUT YOUR MEASUREMENTS OF SUCCESS

+ How do you measure the success of your events?

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NON SEQUITUR THE NOT-50-GERIOUS BUSINESS DISTRICT WE 2008 REAS INK. INC. II-30 FORES OF GRIEGINAL DELIVER SECONDATE. COM

MISSION OF THE DESIGN COMPONENT OF COMMERCIAL DISTRICT REVITALIZATION



- + To guide and implement physical changes in the district that make it physically attractive to shoppers, investors, business owners, and visitors.
- + Protecting historic properties, celebrating while allowing new development.
- + Main Street Oakland County provides communities with tools they need to improve the appearance of the commercial district, while preserving its character, thru design assistance.

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DESIGN



Get Main Street into top physical shape (capitalize on best assets)

- inviting atmosphere
- good window displays
- parking areas
- façade
- improvements
- street furniture
- signage
- lighting
- landscaping

DESIGN COMMITTEE TYPICAL AREAS OF RESPONSIBILITY

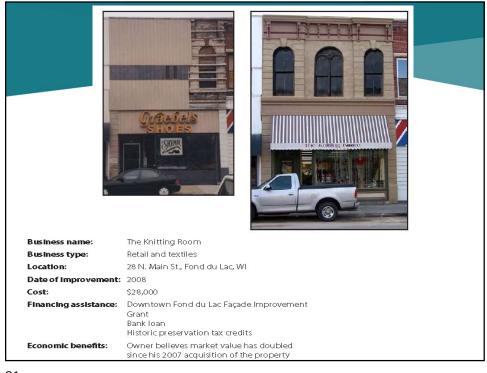
- + Design education
 - Maintenance
 - Building improvements
 - Signage and awnings
 - Visual merchandising
 - Placemaking
 - Public improvements
 - Graphic design
- + Design incentives
 - Technical
 - Financial
- + Planning & review
- + Clean, Safe & Green (sustainability)



Photo credit: John Bry

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- + Design incentives
 - Technical
 - Financial
 - Potential ARP funds?





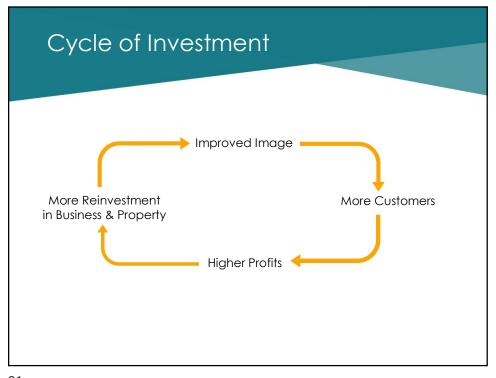












Making sure everyone in your community can access public spaces and has a say in how physical space is used Protecting historic properties and celebrating historic culture, while allowing new (compatible) development Promoting economic, social, and environmental sustainability Connecting local building owners with design resources, experts, tools, and incentives Partnerships with other local leaders working with physical elements in your district: State Historic Preservation Offices, local preservation commissions, Departments of Transportation, Zoning, and Parks and Recreation (and more!)

PRIORITIZING DESIGN NEEDS





- + Design audit: suggested in assessment report
- + Identify buildings, through the condition survey in the Main Street Design Manual, which require major maintenance and repair to assure correction to maintain structural integrity.
- + Identify the good, the bad, and ugly on the street.



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ECONOMIC VITALITY

- Strengthens a community's existing economic assets while diversifying its economic base.
- By helping existing businesses expand and recruiting new ones to respond to today's market, Main Street program helps convert unused or underutilized space into economically productive property and sharpen the competitiveness and profitability of businesses.





ECONOMIC VITALITY

- + EV means rethinking downtowns in a way other than it's traditionally seen
- EV means MAKING things happen in the downtown, rather than letting things happen in the district.
- + Strengthening existing businesses
- + Identifying new market opportunities and uses for vacant or under-utilized spaces



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PLACEMAKING = ECONOMIC DEVELOPMENT



"Economic Development is really the result of creating places that people want to be."



Market Cornett, Mayor of Oklahoma City

IF BUILDING A STRONGER RETAIL BASE FOR DOWNTOWN IN A GOAL....

- + Who are downtown's customers?
 - Residents?
 - Downtown Workers?
 - Tourists/Visitors?
 - Other niche markets like colleges and universities, medical/hospitals, tech hubs, military base or other unique market drivers?

+ Which are downtown's markets now and who do you think will be the market in the future?



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KNOWING YOUR OPPORTUNITIES



- + What will be successful base on the market?
- + What will strengthen the current business mix?
- + Knowing who the customer is?
- + What incentives are there to attract entrepreneurs?

WHERE WILL RETAIL GROW?

Shifting Market Forces

- + Experiences instead of stuff
- + Increase in entrepreneurs and start up retailing
- + Environment as a priority
- + Interest increasing in smaller communities with livable character, amenities, fresh food, farming, etc.





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PRELIMINARY STUFF: MARKET DATA

- •Trade area definition
- Demographics of current customers
- Demographics of tradearea residents
- Demographics of tradearea visitors
- "Psychographics"
- Retail sales indicators
 - Actual sales
 - "Buying power"



STRENGTHEN EXISTING BUSINESSES

- + Communication (two-way) and relationship building
 - Build Trust
- + Counseling/business assistance
 - Help increase profits
 - Solve business problems
 - Increase incentives
 - Facilitate transfer of ownership
- + Keep them happy
- + Demonstrate a probusiness attitude



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FINDING NEW USES

- + Upper-story housing/office
- + Light industry
- + Location-neutral businesses
- + Cottage industries
- + Corporate showrooms
- + Entertainment districts

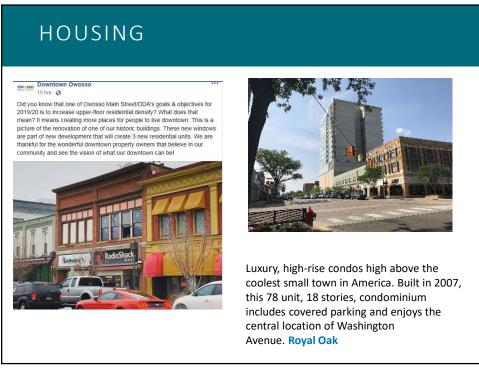








KL7 Kathy LaPlante, 3/6/2023





LIGHT MANUFACTURING/MAIL ORDER







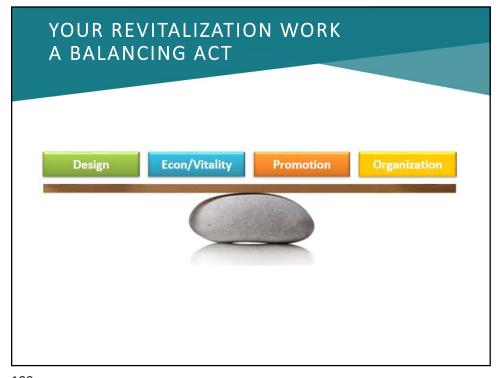


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POSITIONING DOWNTOWN - ECONOMIC VITALITY

- + Conduct or Host Entrepreneurship Workshops
- Promote "Wish List" of Needed Retail and Service Opportunities
- + Create Targeted Incentives to Drive New Business Creation
- + Create a Downtown Incubator, Accelerator, or Innovation Work Center
- + Create Live/Work Spaces
- + Recruit Third Spaces businesses (Cafes, Breweries, Drop-In Spaces)
- + Leverage proximity to Entrepreneurship Hubs (Saline, MI)
- + Greater focus housing and diversity of housing







A PATH FOR BUILDING A STRONG DOWNTOWN

- + Every community is unique in some way
 - What is unique about your downtown or district?
- It could be a destination business or a specific business mix
- It could be your geographic location (natural features)
- It could be history or culture (historic buildings, place in history, etc.)
- It could be a random claim to fame



Marysville, KS Life Tile Murals & Pony Express History

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MAIN STREET APPROACH® Community vision + Market understanding: Establish a community vision for the Main Street district that acknowledges market realities and provides a foundation for future (re)development. Key tools: local surveys, market data DESIGN **Transformation Strategies** Select a strategy aligned with the community vision PROMOTION and local market to guide programming, planning and investment in the downtown district. Key tools: focused strategy, implementable goals Implementation and Measurement ransformation Identify programming, partners and capital needed to implement transformation strategy; define measures of success to track impact over time. Key tools: project work plans, data collection and MAIN STREET tracking AMERICA"

KL5 Kathy LaPlante, 4/22/2021

CUSTOMER-BASED STRATEGIES

- Downtown workers and/or residents
- College students
- Tourists
- Military installations
- Family-friendly, familyserving
- Millennials
- Retirees/Elder-Friendly



Photo credit: John Bry

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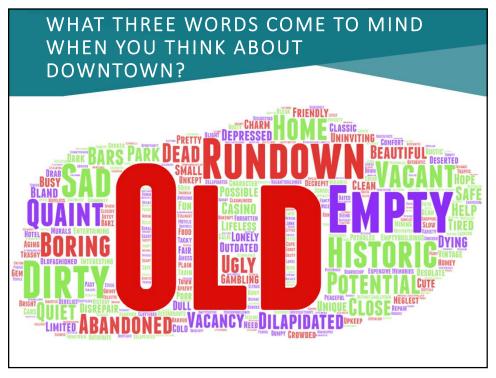
Product-Based Strategies

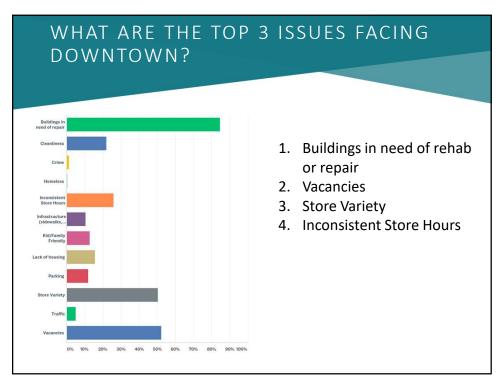
- Arts
- Entertainment/nightlife
- Furniture/furnishings
- Professional services
- Health + wellness
- Sports + recreation
- Ethnic specialties

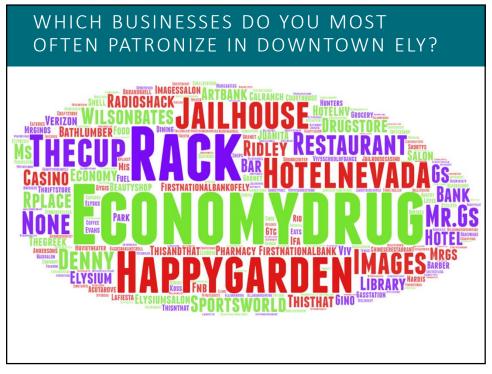
- Apparel
- Agriculture
- Education
- Green products
- Convenience
- Manufacturing
- Food

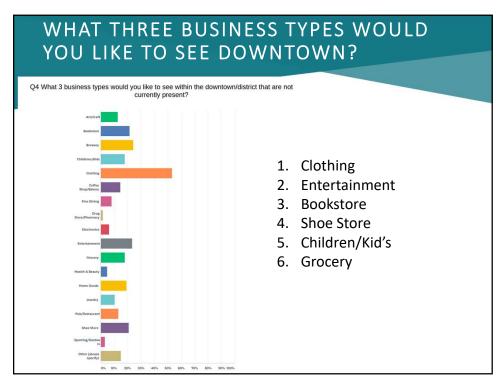
Or Customized Strategies

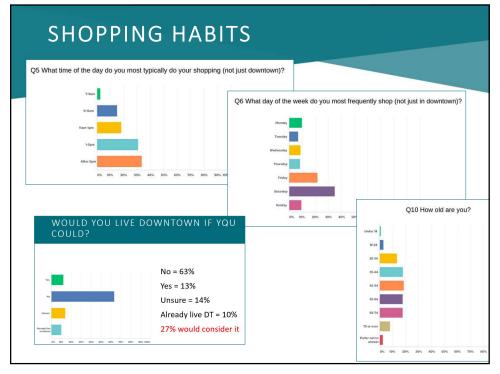


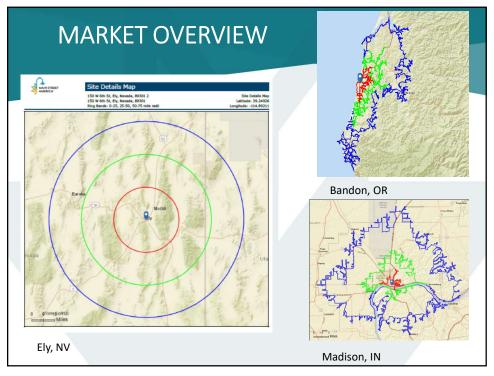








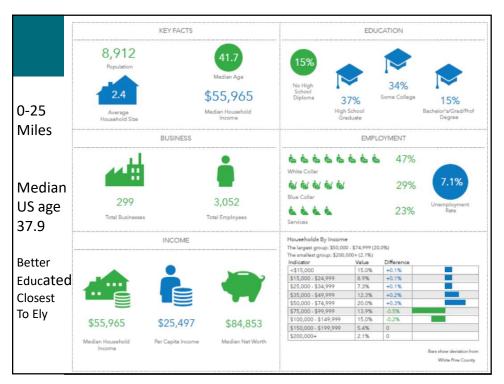




SOME DEMOGRAPHIC CHARACTERISTICS

- + Population size
- + Population trends
- + Number of households
- + Household trends (e.g., smaller or larger)
- + Median HH income and benchmarks
- + Median age and benchmarks
- + Median age trends
- + Households with children at home
- + Homeownership rates
- + Educational attainment
- + Race and ethnicity and trends
- + Psychographic segmentation ("Community Tapestry")

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SALES VOID ANALYSIS

- Total buying power
- Total sales capture
- Buying power by retail category
- Sales capture by retail category
- Sales leakage by retail category
- Major competitors

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DOWNTOWN BUSINESS CHARACTERISTICS AND COMMUNITY ASSETS

- Business inventory
- Number of businesses
- Business clusters
 - Retail (by category)
 - Restaurant
 - Lodging
 - Professional
 - Manufacturing
- Number of downtown workers

Here's an example for you



BRUSH! COLORADO

Agricultural Strategy

WHO ARE THE CUSTOMERS FOR THIS STRATEGY?

In districts that serve agricultural communities, the primary customers are the people who live in and near the community. They represent a captive market for basic goods and services, as well as a market interested in specialized agriculture-related goods and services.



Homegrown Happiness!

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WHY AGRICULTURE MAKES SENSE













POTENTIAL ORGANIZATION ACTIVITIES

- Invite one or more people involved in rural economics to serve on a task force or committee and provide initial and ongoing guidance on developing the Agriculture strategy.
- Explore potential grant opportunities to support food production, distribution, and marketing (e.g., from the US Department of Agriculture's Rural Development Programs and from private foundations interested in improving access to healthy food).
- + Invite ranchers and farmers to serve on the board, committees, or advisory board
- Assure publicity on what your doing in downtown reaches ranchers and farmers
- + Get kids from FFA or 4H involved





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SAMPLE PROMOTION ACTIVITIES:

- + Organize a farmers' market or annual local food festival
- + Host a Farm to Table dinner on Main Street
- Incorporate sugar beet bowling (or other local products) into special events
- + Ugly pickup contest or antique tractor show
- + Farm Art Contests
- + Ag Tours
- + Special business promotion for farm/ranch families

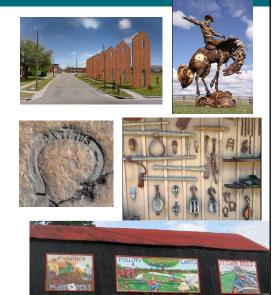






POTENTIAL DESIGN ACTIVITIES

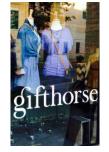
- Design and install an urban orchard in a vacant parcel between storefront buildings.
- Add fresh herbs to planter boxes throughout the district and encourage shoppers to take home a handful.
- + Historic walking tour with hoof prints on the sidewalk
- In vacant storefront windows showing ag related displays (equipment, photos, etc.) Provide guided torus for schools and interpret displays
- + Ag related mural featuring local farm and people



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SAMPLE ECONOMIC VITALITY ACTIVITIES:

- In small, agriculture-focused towns, conduct a survey of area households to find out what products and services they would shop for locally, if they were available.
- + Launch a community-owned variety store or small department store.
- + Develop or recruit a restaurant that grows some or all of its produce on-site (on an adjacent or nearby district lot, for instance, or on the building's roof).
- + Encourage more restaurants to buy more local produce to serve
- + Encourage businesses to support the strategy with naming their businesses
- + Crowd funding to buy a building to target an ag-related business









BUSINESS DEVELOPMENT

Potential products, services, and business *types* that support an Agricultural Economy strategy may include:

- + Livestock feed
- + Seed (both for farming and for home gardens)
- + Canning and preserving equipment and supplies
- + A commercial kitchen, for processing and packaging farm products
- + Natural and chemical fertilizers, insecticides, and herbicides
- + Work clothes, shoes, boots, and accessories
- + Insect-resistant, UV-protective, and cooling clothing, hats, and scarves
- + Agricultural hardware
- + Equipment repair services
- + Farm insurance
- + Extension service office
- + A community-owned or co-op variety store
- + Family restaurants
- + Specialized food incubators
- + Brewery or distillery



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WHAT ARE THE REASON ENTREPRENEURS SHOULD CHOOSE YOUR DOWNTOWN?

WHY DOWNTOWN PONTIAC?

Home / Why Downtown Pontiac?

Downtown Pontiac is a **vibrant and diverse** neighborhood, full of entrepreneurs, residents, corporate partners, and supporters that come together and form a **close-knit** community.







WHERE WE STARTED

The 10 Standards of Performance

- 1. Has broad-based community support for the commercial district revitalization process, with strong support from both the public and private sectors
- 2. Has developed vision and mission statements relevant to community conditions and to the local Main Street program's organizational stage
- 3. Has a comprehensive Main Street work plan
- 4. Possesses a historic preservation ethic
- 5. Has an active board of directors and committees
- 6. Has an adequate operating budget
- 7. Has a paid professional program manager/executive director
- 8. Conducts a program of ongoing training for staff and volunteers
- 9. Reports key statistics
- 10. Is a current member of the Main Street America™ Network

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GUIDING PRINCIPLES

- + Comprehensive
- + Incremental
- + Community-driven
- + Public Private Partnerships
- + Identifying and Capitalizing on Existing Assets
- + Quality
- + Change
- + Implementation-oriented

THE HISTORY & REASONING BEHIND NEW STANDARDS

After rolling out "The Refresh" (review of the Main Street Approach), the need to promote:

- Positioning MS programs as economic development organizations
- Moving programs beyond idea/projectdriven to Strategy-driven programming – Transformation Strategies
- More community-wide engagement (input and participation) in programming and organization
- Need to develop a more cohesive system within the network



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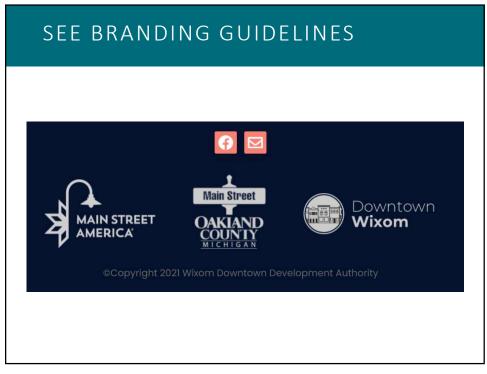
WHY IS ACCREDITATION VALUABLE

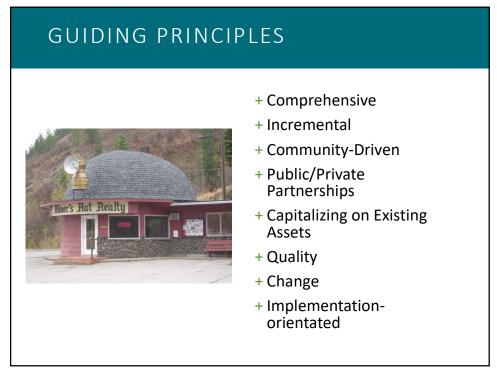
- + Recognizes programs that operate with the highest standards
- Requirements help programs with fundraising, volunteer development, and overall sustainability
- + Challenges the board to organize and grow
- + Illustrates accountability and credibility to your partners, community, and volunteers
- + Eligibility to apply for the Great American Main Street Award
- + Ongoing track record of performance



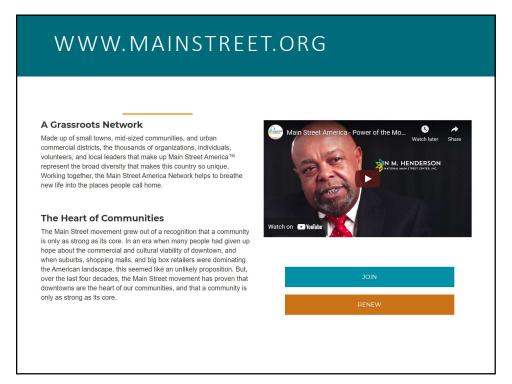




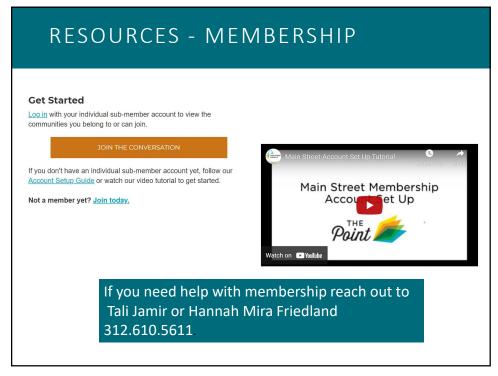


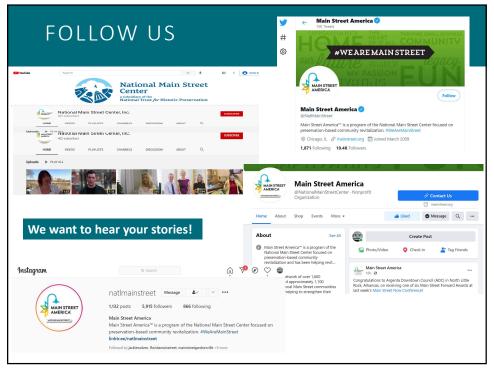




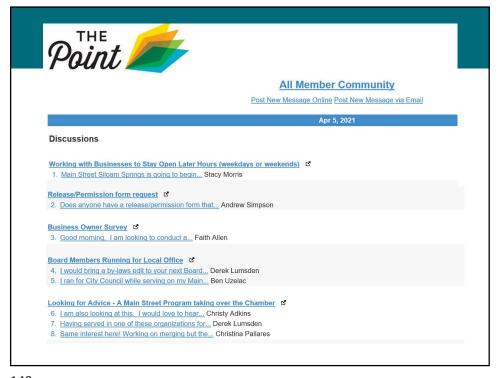


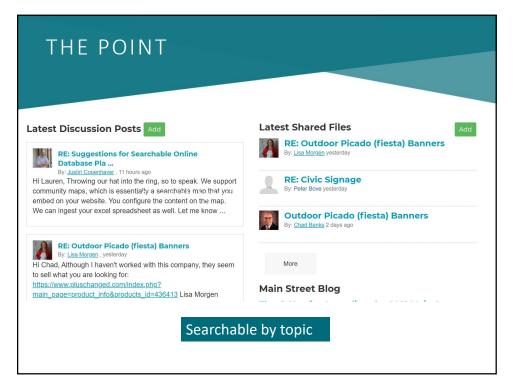










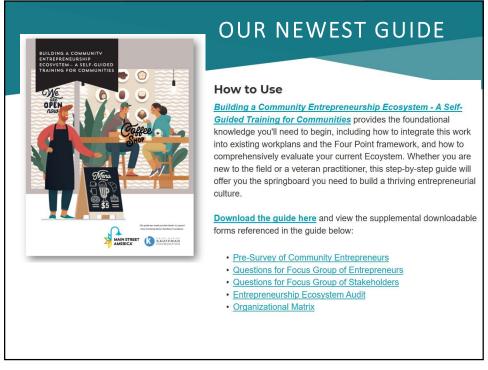




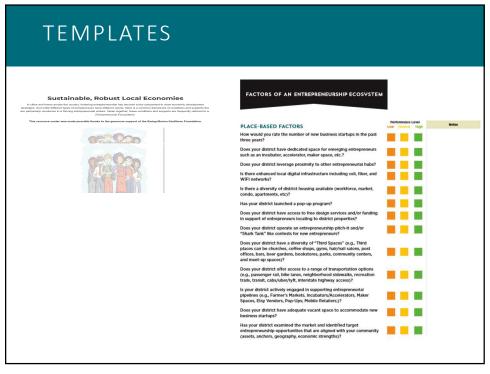




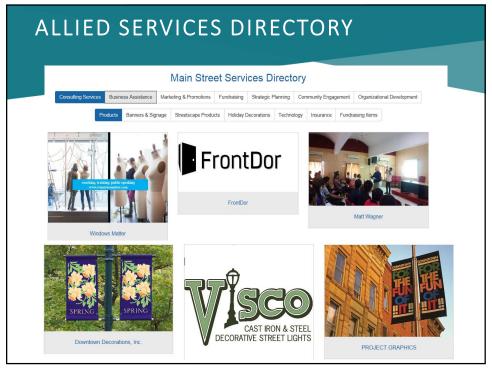














NATIONAL TRUST INSURANCE SERVICES



NTIS policies include coverage for:

- General Liability
- Liquor
- Special Events
- Festivals
- · Fairs
- Parades

- Exhibits
- Concerts
- Directors & Officers
- Volunteer Coverage
- · Worker's Compensation
- Building & Property

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SUMMARY OF ABILITIES REQUIRED IN THE WORLD OF MAIN STREET STAFF:



Invest in Professional Development.

- + To be able to MANAGE
 volunteers, resources, needs, assets...
- + To be able to SHARE

 opportunities, tasks, control, credit...
- + To be able to ENVISION the process, the change, the results...
- + To be able to BUILD the vision, the value, the trust...
- + To be able to MOTIVATE and INSPIRE by example

ROLES OF THE BOARD AND STAFF

- + Adhering to the mission
- + Establishing a vision
- + Setting short and longterm goals
- + Developing Work Plans
- + Strategic Planning
- + Reporting

Now let me introduce our board members for 2014...

BOARD MEMBERS
Seth Goodman - Past President
Tracy Welch - President
Open - Vas President
Open - Vas President
Seth Human - Seetary
Michael Simonson - Tressurer
Siane Brinnian
Siane Brinnian
Siane Brinnian
Andry Mester
Jonie Hübes
Mick Valin
Jessica Harson
Annette Welch
Ashley Welch

EX-OFFICIO(5)



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BOARD OF DIRECTORS

- + Broad-based
- + A working board
- + Usually 9-13 members (with Main Street recommendations to mayor/council)
- + Individuals give 5-10 hrs./month
- + Contains the Four W's
 - Workers
 - Wisdom
 - At least one Worrier
 - Wealth
 - Gender and Race Balance
- + Every DDA/Main Street board member should be representative of the community





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WHAT BOARD MEMBERS SHOULD BRING TO THE ORGANIZATION

- + Commitment
- + Leadership
- + Time, Talent, <u>and</u> Treasure
- + Enthusiasm
- + Money (give or get)
- + Community Respect
- + Skills





RESPONSIBILITIES OF INDIVIDUAL BOARD MEMBERS:



- + Suggest possible nominees to the board
- Keep up-to-date on developments in the organization's field
- + Follow conflict of interest and confidentiality policies
- + Refrain from making special requests of staff
- + Assist the board carrying out its fi responsibilities



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WORK PLANS



- + Before we can recruit volunteers, we must know what we need them for and what difference they will make to our efforts at revitalizing downtown.
- + Volunteer cultivation is an on-going projec

VISION/ECONOMIC POSITION STATEMENTS

Where You're Going...

- Preferred future of the district
- Inspiring!
- Consensus, developed by a broad cross-section of the community
- Comprehensive
- Uses, significant improvements
- Specific, sensory language
- Reality check for annual activities
- Many ideas generated for projects over many years



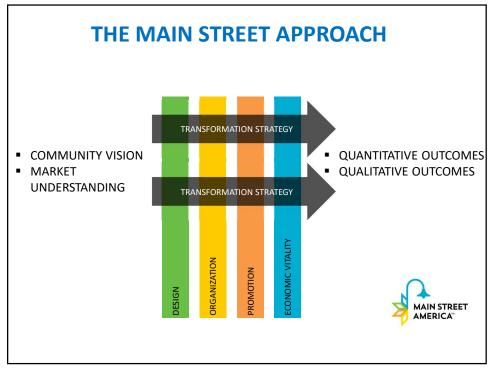


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WHY WE DO WORK PLANS

- Project management tool 12-18 month "to-do" list
 - Improves success rate of projects
 - Reduces confusion and conflict
- + Volunteer management tool
 - Motivates volunteers to achieve a goal
 - Spreads out the workload
 - Doesn't waste volunteer's time manages their time
- + Evaluation Tool
 - Provides benchmarks for success
- + Fundraising Tool
 - Attracts donations for specific projects
- + Record-keeping tool
- + Required for National Accreditation





| POINTS Blackstone Main Street Program - Implementation Plan-June 2017-December 2017 TRANSFORMATION ORGANIZATION PROMOTION DESIGN ECONOMIC | | | | | | | | | | |
|--|---|---|---|---|--|--|--|--|--|--|
| STRATEGIES Strategy: Home Furnishing and | Current Activities | Current Activities | Current Activities | Current Activities | | | | | | |
| Goal: Strengthen/Introduce downtown as the place for all your home/apartment needs | Trend and Blackstone Emporium reps on the board/committee Potential Activities Gets list form antique | Some cross promotion – shop at Trend and eat at discount Corner Kitchen Holiday Open House | Clean-Up Blackstone with Rotary Potential Activities | Loan pool of \$8,500 (job creation) Potential Activities | | | | | | |
| Objective: Measurable Goals 1. Branding of Blackstone as a destination. 2. Increased traffic and revenue from event 3. Increased tax base. 4. Survey business for sales increases and foot traffic 5. | mall on vendors – ID ways for engagement. 2- Painted Chairs – rocking chairs_(money for grants) 3- Antique Road Show (use vendors to be experts) 4- Apply for VA = Downtown Investment grant to fund revolving ioan fund 5- Partnership with Farmville and Crewe on regional connections 6- Get realtors on the planning committee for event. 7- involve contractors (who is available, what do they do:) 9- Plan around the Carden Tour week. 10- Just do a train ornament each year – more papuliar 11- Develop County-wide relationships (to get | 2. Irolially Open House Potential Activities 1. Spring Home event — Refresh — cleaning, carpets, in- door/outdoor (nurseries), Brainstorm on how to get every business in. Tie in Dapper Downtown award) 2. Vendoors in the antique mail involved. 3. Adding to the message on the billiboard 4. Home show attendance 5. VTC. website to promote niche 6. The Virginan Magazine, Southside Electrics magazine, Chesterfield Living, Brookshire Hathaway, Real Estate Guides, | 1. Vacant storefronts decorated like a room 2. Kids to decorate a window 3. Research public toilets for events (USDA funds) 4. Establish grant fund from fundraiser 5. Seminar on how to use historic tax credits for home owners (incorporate CPA). 6. LOVE sign – original love story came from Blackstone. | Potential Activities 1. II all the business that fit in this category (cabinet maker, accents, computer, satellite, hardware, furniture, etc.) 2. ID what's missing in the category 3. Work with town on some kind of tax abatement or subsidized rent from property owners. (Target to this biz category) | | | | | | |



| COMPREHE | | 121V | ヒ/レ | EI | AIL | ĿIJ | \ \ \ (| JRKPLANS_ |
|---|----------|----------------|----------------|-------------|----------------------|--------------------|-----------------------|--|
| | | | | | | | | |
| 2024 W D Fo | | | \/:t- | 1:4., | | | | |
| 2021 Work Plan Ec | O | nomic | vita | ııty | | | | |
| Economic Strategy: Building a more diver | se | downtown econ | omv that bu | rilds on (T | ransformat | ion Strategy | n) | |
| Project: Host a Business Plan Contest | | Projec | t Completio | n date: | 12/2021 | | - | |
| Anticipated Results/Measures of Success: a | | | is filled with | h a new or | | downtown <u>e</u> | | |
| Chair/Person Responsible: Board Chair Project Team Members: All EV Members, ci | | | er of Comme | rce. Count | Phone: v Economic | Developme | E-mail: nt | |
| Tasks | | Responsibility | Timetable | Cost | Revenue | Volunteer Hours | Staff Hours Needed | Progress/Completion/Comments Measurements of Success |
| Develop outcomes and guidelines to present to potential funding partners (open within one year, needed business, location, part grant part loan, etc.) | | | | | | | | Draft guidelines done with flexibility if <u>funder</u> have input |
| Determine prize | | | | \$20,000 | | | | |
| Contact partners to fund (banks, county, city, foundations, etc.) | | | | | \$25,000 | | | \$5,000 covers staff time, work shops and Business consultants |
| Contact partners who can play a role to assist potential new or expanding businesses (universities, SBDC, County, state, etc.) | | | | | | | | |
| Hold a press conference, develop press package | | | | | | | | |
| Host a How to Write a Business Plan Workshop | | | | \$500 | | | | |
| Provide one-on-one assistance while applicants are working on their plans | | | | | | | | |
| Line up judges to review applications | | | | | | | | |
| Announce the winner (big event) | | | | \$500 | | | | |
| Team put together to assist the new or expanding business after the announcement | | | | | | | | |
| Monitor their progress | | | | \$4,000 | | | | |
| Capture and promote the case study | | | | | | | | |



