

-

HISTORY OF MAIN STREET AMERICA

Everyone deserves access to a vibrant downtown, neighborhood commercial district, or village center — a place that provides for economic opportunity, is rich in character, and features inviting public spaces that make residents and visitors feel that they belong.

Our collective mission as Main Street America, is to make that happen.





MAIN STREET HISTORY

+ 1977, a Pilot Program was developed and tested in three Midwestern towns within the National Trust for Historic Preservation (NTHP). Three EDs and NTHP staff developed the Four Point Approach.

Oakland County is the only County-wide Main Street program in the country!

- + In 1980, after a nationwide tele-conference, the National Main Street Center was established (6 states selected MA, PA, GA, TX, CO, NC).
- + July 2013 became a subsidiary of the NTHP, forming its own 501(c)(3) and moved its HQ to Chicago, from DC.
- + Since the beginning, well over 2,500 communities have used the Main Street Approach, and over 20 years ago established urban Main Street programs.
- NMSC acts as a nonprofit consultant providing training, technical assistance, strategic planning, etc., and works nationally on advocacy and research initiatives

3

MSA 2022 STRATEGIC PLAN LONG TERM OBJECTIVES

- 1. Center diversity, equity, and inclusion in our work
- 2. Build capacity and provide resources for coordinating programs, local leaders, and other partners
- 3. Continuously assess, adapt, and innovate on the Main Street framework
- 4. Be a leading voice and advocate for place-based economic development and community preservation
- Grow a broader and more inclusive Main Street movement
- 6. Grow and diversify sustainable funding and organizational base to support mission and maximize impact

NMSC STAFF AND SENIOR MANAGEMENT TEAM



ERIN BARNES





DIONNE BAUX

JOHN CHOMIAK



MATT WAGNER, PH.D. Chief Innovation Officer

HANNAH WHITE

Over \$20M passed through the MSA to Coordaining Programs, local Main Street Programs and Small Businesses.

47 employees, most in the history of NMSC with 2 new being added soon

- + Programs Division (Field services and Coordaining Programs)
- + Communications
- + Membership
- + Research
- + Government Relations
- + Special Projects and Fundraising (Finance)
- + Main Street America Institute /Conference

5

MAIN STREET AMERICA

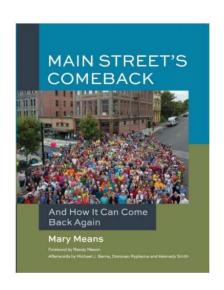
...is a movement. Main Street America has been helping revitalize older and historic commercial districts for more than 40 years. It is the leading voice for preservation-based economic development and community revitalization across the country. Made up of small towns, mid-sized communities, and urban commercial districts, Main Street America represents the broad diversity that makes this country so unique. Working together, the programs that make up the Main Street America network help to breathe new life into the places people call home.





MORE ON THE HISTORY OF MAIN STREET

- + Reading recommendation
- + Mary Means is considered the "Mother of Main Street"
- + Her memoir will be released before the 2025 MS Now conference and she'll be attending.







NMSC RELATIONSHIP WITH MSOC PROGRAM

- Coordinating program membership
- Coordinating program standards
- Contract for services from MSA and other consultants
- ➤ Statistics and Research
- Resource for advocacy, funding, etc.
- ➤ Training
- Meetings with Peers



Coordinator's meeting in New Orleans, 2024



11

WHY IS DOWNTOWN IMPORTANT?





Your Downtown is a symbol of:

- + Community economic health
- + Partnership between the private sector and the public sector
- + Local quality of life
- + Community pride
- + Community history

Downtown supports local independent businesses that in turn support: local families, community projects and keep more profits in the community

WHY IS DOWNTOWN IMPORTANT?





Downtown can be a tourist destination

Downtown is where arts and culture thrive

Downtown serves as a good incubator for new small businesses – the success of tomorrow.

Downtown is the heart of the community

Downtown is a place to socially connect – addressing the loneliness epidemic

Downtown is an important factor for industrial, commercial developers, and professional recruitment.

Downtown often represents the largest employment center in communities with a substantial percentage of the taxable base (sales and property tax)

13

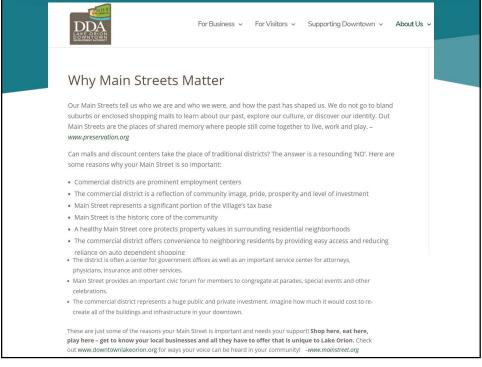
WHY IS DOWNTOWN IMPORTANT?





Downtown rehabilitation work stimulates the local economy. Materials and labor for new commercial construction often come from out of town.

Downtown infrastructure is a major public investment. Only healthy businesses in buildings assessed at full value generate taxes that give taxpayers a return on this public investment.



BENEFITS OF MAIN STREET IMPORTANT TO KNOW HOW TO APPROACH THESE GROUPS + For Property Owners + For Local Residents & Consumers + For Retail Business Owners + For Service Business Owners + For Financial Institutions + For Utilities Farmington + For Municipal Government + For County Government MAIN STREET + For Preservationists AMERICA

MUNICIPAL GOVERNMENT

THE BIGGEST BENEFACTOR OF A MAIN STREET PROGRAM

- + Increased tax base
- + More tourism
- + Increased property values
- + Increased number of jobs
- + Better goals and vision
- + Healthy economy
- + Better services available
- Positive perception of Downtown and community
- + Better relations between local government and private sector

- Better relations between local government and private sector Increased volunteer base for city
- + Takes political heat, develops consensus for political requests
- + Industrial recruitment
- + Impetus for public improvements
- + Grant solicitation
- + Information resource leaders

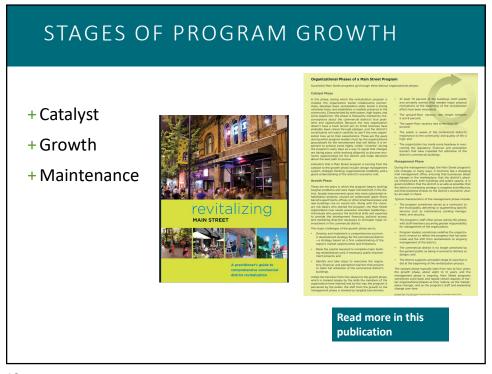


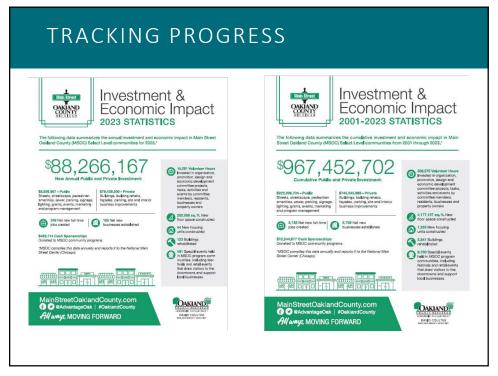
17

GROUND RULES FOR MAIN STREET REVITALIZATION EFFORTS



- Main Street is historic preservation. Saving the places that make the community unique.
- Main Street is economic development and doing work on behalf of the municipality.
- Main Street drives overall community improvement and is not just for the benefit of downtown businesses and property owners.
- + Main Street is NOT a merchant's association.
- + Main Street is community-driven and will only be successful if local resources (funding and volunteers) are secured.
- Main Street is not a Project, rather a longterm program that is needed to bring about lasting revitalization to downtown and neighborhood districts.





Reinvestment on Main Street thru 2023 2024 Stats Will be Released in Spring

Since 1980, over 2,500 programs have used the Main Street Approach, resulting in:



© Main Street America

Every \$1 of Public Money leveraged approximately \$30 of Private Investment

21

SHOWING THE VALUE OF MAIN STREET REINVESTMENT STATISTICS

- + Job Growth
- + Business Growth
- + Private Sector Reinvestment
- + Public Sector Reinvestment (city, state, and federal)
- + Properties Saved
- + New Buildings Constructed
- + Tax Base Changes (per acre yield)
- + Vacancy Rates

- + Volunteer Hours
- + Festival Impact
 - Attendance
 - Economic Impact
- + Leverage Ratio of Public Dollars
- + Leverage Ratio of Incentive Grants
- + Demographic Data
- + Marketing Dollars

HOW CAN THESE NUMBERS BE USED TO LEVERAGE THE IMPACT OF DISTRICT EFFORTS?

- + Assure/Build Public Financial Support (overall economic impact and festival impact)
- + Assure/Build Public Assistance at Events (Law enforcement, parking, restrooms, etc.)
- + Gaining Private Sector Support
- + Assisting Banks in Compliance with CRA (Community Reinvestment Act and encouraging more small business lending)
- + Using as Match for Grants (volunteer hours)
- + Business Recruitment (economic impact of festivals and marketing)
- + Property Owners Buy-In (see the public investment/interest, leverage ratio, marketing to help tenants be successful)
- + Sponsorship Development (attendance)

23



USING THE FOUR-POINT APPROACH TO LEAD COMMUNITY ECONOMIC DEVELOPMENT

- Organization getting the community working toward consensus – finding resources
- + **Promotion** marketing the district's unique characteristics and assets attracting people
- + **Design** getting the commercial district in top physical shape preserving local character
- + Economic Vitality diversifying the district's economic base, strengthening existing businesses





25

ELEMENTS OF A THRIVING DOWNTOWN/COMMERCIAL CORRIDOR

Organization

- Sense of unity, investments being made
- + Leveraging resources

Design

- + Welcoming environment
- + Attractive district buildings, public spaces, pedestrian amenities, etc.
- + Managed parking

Economic Vitality

- + Desired businesses
- + Housing

Promotion

- + Activities and Attractions
- + People on the street
- + Nightlife



ORGANIZATION

Main Street programs work to build <u>broad-based and diverse support</u> for their commercial district. Main Street brings the community together to reach consensus, lead revitalization, develop <u>partnerships</u> and assemble <u>resources</u>

(human and financial).



VOLUNTEERS NEEDED ASAP: We need some help putting lights on garlands at our office 718 Randolph Ave. Please stop by between 9AM & 3 PM if you can help. masks on please. 29



27

ORGANIZATION

- Partnership Building (public and private)
- Public Relations and Outreach / Communications
- Fund-Raising (projects & operations)
- Volunteer development











Э1



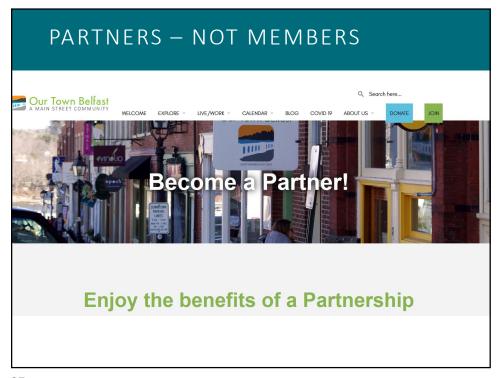
TYPICAL BALANCE OF FUNDING SOURCES FOR DOWNTOWN REVITALIZATION PROGRAMS Public funding Funding from business district Community funding Miscellaneous

33

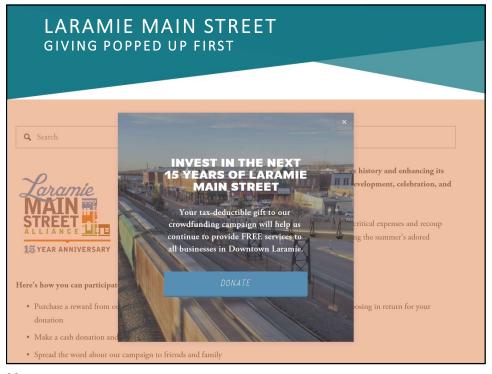
DEVELOPMENT PLANS National Main Street Heart of Biddeford PROPOSED FUNDRAISING PLAN 2020 Components of a Plan - Municipal contribution Total Income/Operating Budget - Annual Pledge Drive Income Sources - Friends of Main Municipal Support \$35,000 \$40,000 Street/Residents Businesses Outside Downtown (industrial, retail, service) \$5,000 \$2,900 - Grants Residents (giving levels and local philanthropists) \$5,600 \$5,000 - Merchandise Sales Civic Organizations (can include project support) Special Event Income (list events seperately note the cost of the event and net proceeds, sponsorships) 1. River Jam - Sponsorships \$6,500 \$0 - Special Event and Special Fundraising Event Income 1. 5K \$4,500 \$5,500 \$ 900 Project income Raffle Various (bottle drive, fee for services) \$6,000 \$1,300 - Fundraising Events \$ 5 Special Projects Fundraising (streetscape, etc.) - DDA, BID, TIF (other Grants (specifically applied for grants not corp. donations) \$30,000 \$35,000 Merchandise Sales \$1.500 assessment districts) Endownments/Planned Giving Diversify your funding What does that mean for DDAs? \$101,100



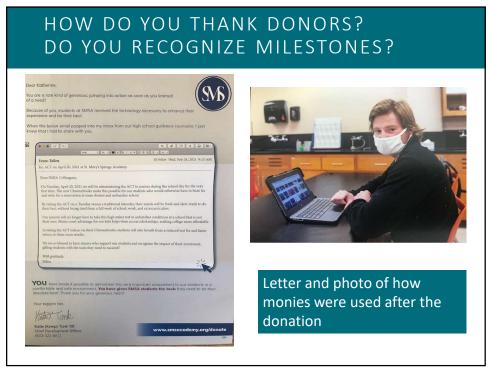














GRANTS FROM MSA

- + T-Mobile (under 50,000)
- + AMEX Backing Small Business
- + AMEX Neighborhood Champions
- + GM on Main Street
- + The Hartford Small Business Accelerator Program
- + Kauffman's Equitable Entrepreneurial Ecosystems
- + National Park Service Disaster Preparedness Program
- + Simons Foundation Science Discovery on Main Street
- + The Truist Foundation's Where it Starts: Breaking Barriers to Business Initiative
- + US DOT Thriving Communities



About the AARP Community Challenge

Our annual challenge funds projects that build momentum for local change

Other partners share their grant info as well

43

VOLUNTEERS ARE ESSENTIAL! OF ALL AGES

- + Gain community support and provide community outreach
- + Community members take ownership
- + Gain more expertise
- + Accomplish more with limited funds
- Demonstrate community support for the program
- Helps prevent burnout of leadership volunteers
- Bring the community together when you have diverse stakeholders working together
- + Develop tomorrows' leaders



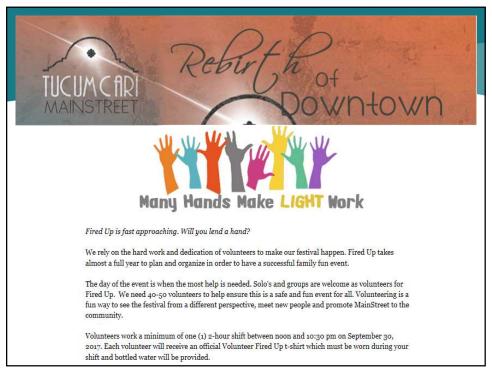


RECRUITMENT **Today's Volunteers** Short term assignments Flexible timing Closed-end assignments Fun Requirements for school Mixed cultural exposure People want a chance to excel in a new area Opportunity to combine volunteering with fitness, ecology, socializing, learning, resume-building, recognition by boss, contacts, training and

Visit Our Email hollyvolunteers18@gmail

45

values



TYPICAL MAIN STREET PARTNERS

- + Property Owners
- + Retail & Restaurant Business Owners
- + Service Business Owners
- + Financial Institutions
- + Utilities
- + Preservationists
- + Residents
- + Corporations and Industry
- + City and County
- + Community Non-profits
- + Schools and Universities



47

PROMOTION

Main Street encourages communities to <u>bring people</u> <u>back to the community center</u> by positioning the downtown as a center of activity, marketing the district's unique characteristics, and fostering its positive image.





PROMOTION





Main Street Districts promoted at Logan Airport, Boston

By marketing the district's unique characteristics to shoppers, investors, new businesses, and visitors, an effective promotion strategy forges a positive image through advertising, retail promotional activity, special events, and marketing campaigns carried out by local volunteers.

 It serves to improve consumer and investor confidence in the district.

49

PROMOTION MARKET-BASED STRATEGIES

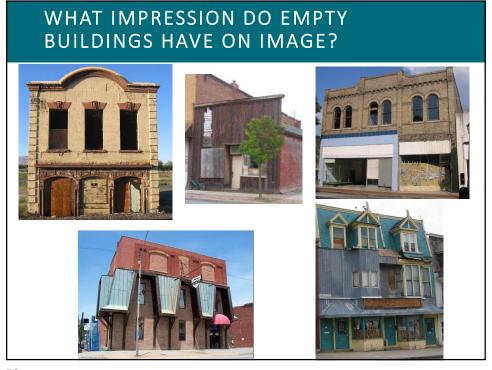


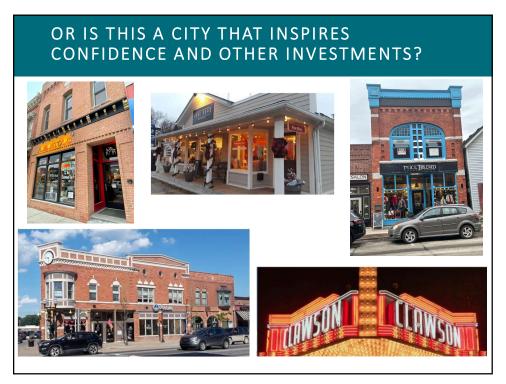


- + Image campaigns
 accentuate the positives,
 dispel the negatives,
 marketing year round
- + Business promotions generate immediate sales of the goods and services offered downtown
- + Special events generate traffic, activity and positive experiences in the downtown

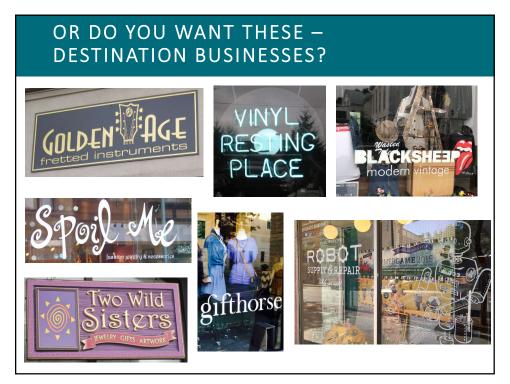














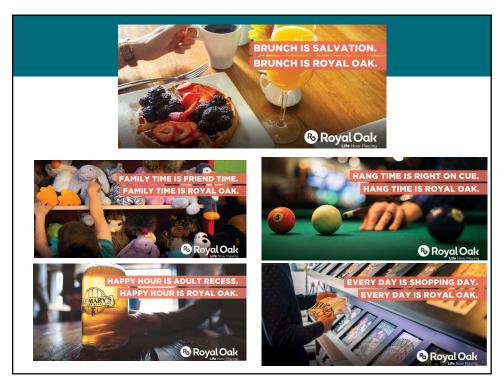


IMAGE PROMOTION





- + Promote a positive feature of the district to improve the overall image
- + Can be:
 - Ad campaigns
 - Collateral materials
 - Media Relations
 - Logos and Branding



59

BUSINESS PROMOTIONS - TARGET MARKETING THREE CATEGORIES OF BUSINESS PROMOTIONS





- + Cooperative promotions "sell" businesses in the same category (competitive cluster)
- + Cross-business promotions "sell" businesses with complimentary goods and services
- Niche promotions focus on the consumer group (including visitors) rather than the goods and services



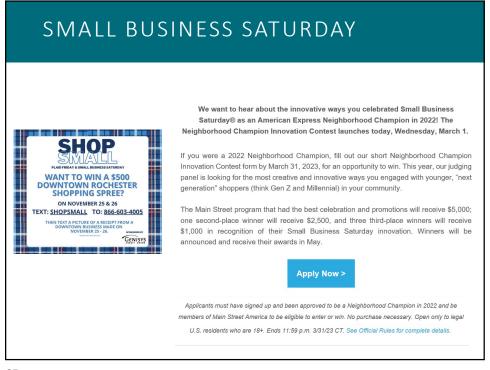
SHOP LOCAL - DECK OF DEALS

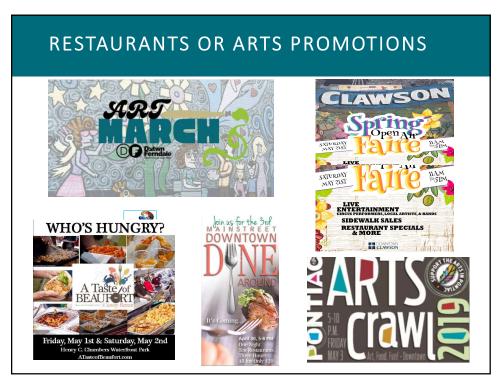
- + Businesses provide attractive offers (10% is not attractive).
 BOGO is.
- + This deck offered over \$400 worth of savings
- + Sold for \$30 each
- + Great Christmas gifts



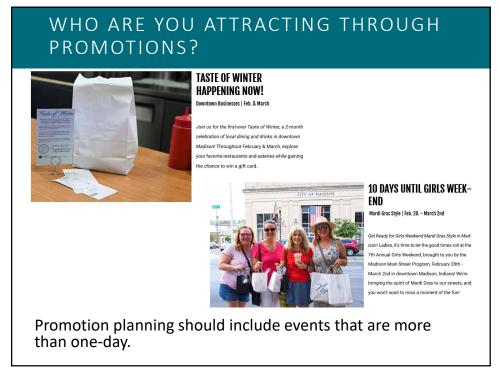














ENHANCING BUSINESS PARTNERSHIPS CITY AND DOWNTOWN





- + Events can entail more than a one-to-two-day festival.
- Businesses in Westfield, NJ wanted free parking during the holiday season.
- + However, the City would lose substantial revenues, over \$10,000.
- Main Street recruited Starbucks to sponsor the free parking in exchange for advertising – cups on the meters.
- Win for the city, win for Starbucks, win for the customers, win for the businesses, win for Main Street Westfield who pulled these partners together.
- + What did Starbucks gain from it?





SPECIAL EVENTS

- + Are not focused on ringing cash registers during the event (although they sometimes have that added benefit)
- + Special events often lead to future sales when attendees have a positive experience admiring window displays, browsing open shops, and chatting with friendly shopkeepers.
- + Unique assets, Liver mush (Shelby, NC), Fondue Festival in Fond du Lac, Camel Races (Virginia City), UFO Festival (Roswell, NM)





73

IMPACT MEASUREMENTS FOR EVENTS

Measurable metrics:

- ✓ Audience reached
- ✓ New partnerships
- √ Volunteers engaged
- ✓ Increased sales
- **✓** Foot traffic
- ✓ Media attention
- ✓ Business exposure
- ✓ Cost + money generated into community



Rochester, MI



LET'S TALK ABOUT YOUR MEASUREMENTS OF SUCCESS

- + How do you measure the success of your events?
- + How do you measure the impact of marketing and image building?



75

BREAK - 10 MINUTES



MISSION OF THE DESIGN COMPONENT OF COMMERCIAL DISTRICT REVITALIZATION





- + To guide and implement physical changes in the district that make it physically attractive to shoppers, investors, business owners, and visitors.
- + Protecting historic properties, celebrating while allowing new development.
- + Main Street Oakland County provides communities with tools they need to improve the appearance of the commercial district, while preserving its character, thru design assistance.

77

DESIGN



Get Main Street into top physical shape (capitalize on best assets)

- inviting atmosphere
- good window displays
- parking areas
- façade
- improvements
- street furniture
- signage
- lighting
- landscaping

DESIGN COMMITTEE TYPICAL AREAS OF RESPONSIBILITY

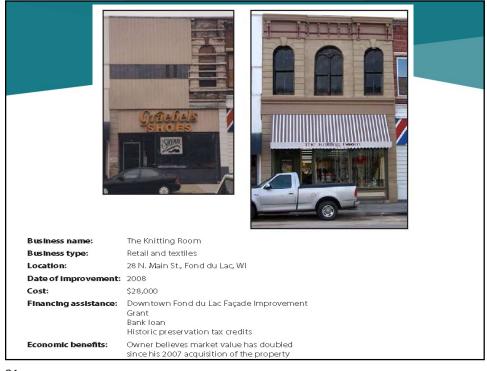
- + Design education
 - Maintenance
 - Building improvements
 - Signage and awnings
 - Visual merchandising
 - Placemaking
 - Public improvements
 - Graphic design
- + Design incentives
 - Technical
 - Financial
- + Planning & review
- + Clean, Safe & Green (sustainability)



Photo credit: John Bry

79







PRESERVATION INCENTIVES

Hazel Park DDA

Façade Improvement Grant

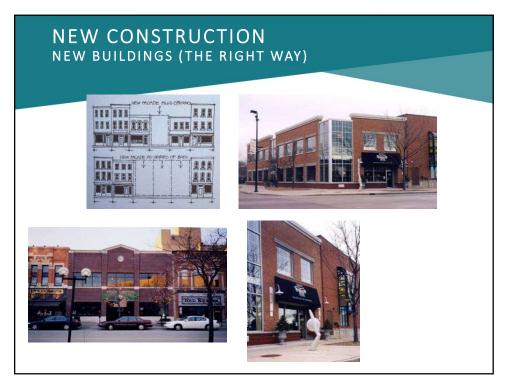
- + Design Assistance
- + Design Guidelines
- + Can be Targeted
- + Historic Tax credits
- + Leverage ratio

Public Act 343 of 2020 was signed into law by Governor Whitmer on December 30, 2020 and established the new State Historic Tax Credit program. The State Historic Preservation Tax Credit ("State Credit") will help support place-based projects while promoting the preservation of Michigan's historic resources.

The following general requirements apply for State Historic Tax Credit consideration:

- 1. A property must be listed in the National Register of Historic Places, the State Register of Historic Sites, or be in a local historic district, and either be individually listed or contribute to a listed district in order to be eligible for the State Credit.
- 2. Credit reservations will be awarded on a first-come, first-served basis.
- 3. A three-part application process is used to apply for the State Credit. It is similar to the parts used for the Federal Historic Rehbilitation Tax Credit, but is a completely independent and separate application.

83



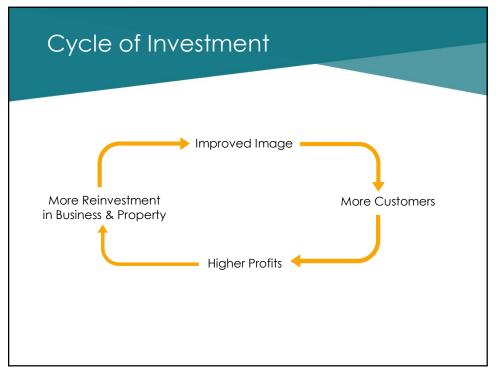












Design is about Preservation

- Making sure everyone in your community can access public spaces and has a say in how physical space is used
- Protecting historic properties and celebrating historic culture, while allowing new (compatible) development
- Promoting economic, social, and environmental sustainability
- Connecting local building owners with design resources, experts, tools, and incentives
- Partnerships with other local leaders working with physical elements in your district: State Historic Preservation Offices, local preservation commissions, Departments of Transportation, Zoning, and Parks and Recreation (and more!)



91

PRIORITIZING DESIGN NEEDS





- + Design audit: suggested in assessment report
- + Identify buildings, through the condition survey in the Main Street Design Manual, which require major maintenance and repair to assure correction to maintain structural integrity.
- + Identify the good, the bad, and ugly on the street.



ECONOMIC VITALITY

- Strengthens a community's existing economic assets while diversifying its economic base.
- By helping existing businesses expand and recruiting new ones to respond to today's market, Main Street program helps convert unused or underutilized space into economically productive property and sharpen the competitiveness and profitability of businesses.





93

ECONOMIC VITALITY

- + EV means rethinking downtowns in a way other than it's traditionally seen
- + EV means **MAKING** things happen in the downtown, rather than letting things happen in the district.
- + Strengthening existing businesses
- + Identifying new market opportunities and uses for vacant or under-utilized spaces



PLACEMAKING = ECONOMIC DEVELOPMENT



"Economic
Development is really
the result of creating
places that people want
to be."



Market Cornett, Mayor of Oklahoma City

95

IF BUILDING A STRONGER RETAIL BASE FOR DOWNTOWN IN A GOAL....

- + Who are downtown's customers?
 - Residents?
 - Downtown Workers?
 - Tourists/Visitors?
 - Other niche markets like colleges and universities, medical/hospitals, tech hubs, military base or other unique market drivers?
- + Which are downtown's markets now and who do you think will be the market in the future?



KNOWING YOUR OPPORTUNITIES



- + What will be successful based on the market?
- + What will strengthen the current business mix?
- + Knowing who the customer is?
- + What incentives are there to attract entrepreneurs?

97

WHERE WILL RETAIL GROW?

Shifting Market Forces

- + Experiences instead of stuff
- + Increase in entrepreneurs and start up retailing
- + Environment as a priority
- + Interest increasing in smaller communities with livable character, amenities, fresh food, farming, etc.







PRELIMINARY STUFF: MARKET DATA

- Trade area definition
- Demographics of current customers
- Demographics of trade-area residents
- Demographics of trade-area visitors
- "Psychographics"
- Retail sales indicators
 - Actual sales
 - "Buying power"



Main Street Rocks, Downtown Clawson

99

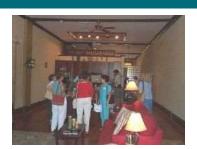
STRENGTHEN EXISTING BUSINESSES

- + Communication (two-way) and relationship building
 - Build Trust
- + Counseling/business assistance
 - Help increase profits
 - Solve business problems
 - Increase incentives
 - Facilitate transfer of ownership
- + Keep them happy
- + Demonstrate a probusiness attitude



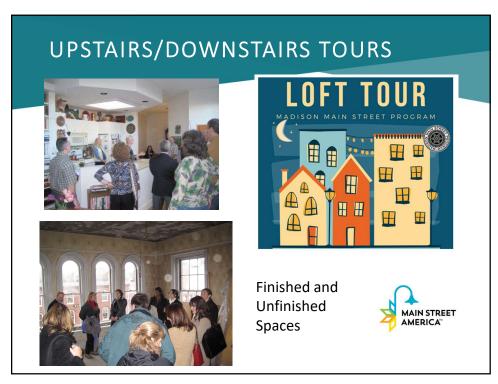
FINDING NEW USES

- + Upper-story housing/office
- + Light industry
- + Location-neutral businesses
- + Cottage industries
- + Corporate showrooms
- + Entertainment districts

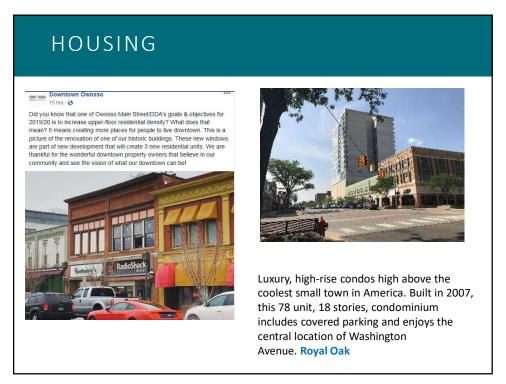




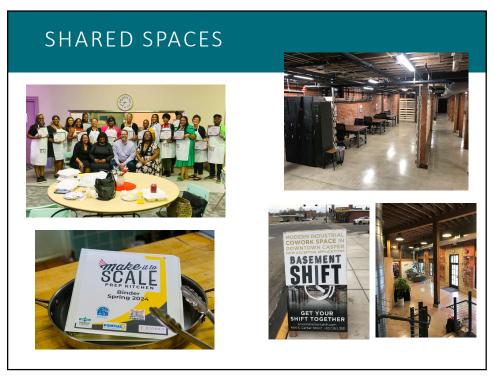
101







KL7 Kathy LaPlante, 3/6/2023



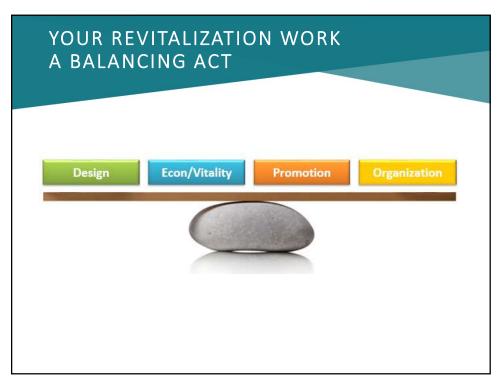


POSITIONING DOWNTOWN - ECONOMIC VITALITY

- + Conduct or Host Entrepreneurship Workshops
- + Promote "Wish List" of Needed Retail and Service Opportunities
- + Create Targeted Incentives to Drive New Business Creation
- Create a Downtown Incubator, Accelerator, or Innovation Work Center
- + Create Live/Work Spaces
- + Recruit Third Spaces businesses (Cafes, Breweries, Drop-In Spaces)
- + Leverage proximity to Entrepreneurship Hubs (Saline, MI)
- + Greater focus housing and diversity of housing



107



THE (REFRESHED) MAIN STREET APPROACH®

+Key Benefits:

- Puts focus on <u>economic</u> <u>impact</u>, creating potential for more significant change on Main Street
- Stresses broad <u>community</u> <u>engagement</u> to secure support for Main Street's vision and make sure transformation reflects diverse perspective
- Encourages all programs to <u>focus on tangible outcomes</u> that help communicate impact



109

A PATH FOR BUILDING A STRONG DOWNTOWN

- + Every community is unique in some way
 - What is unique about your downtown or district?
- It could be a destination business or a specific business mix
- It could be your geographic location (natural features)
- It could be history or culture (historic buildings, place in history, etc.)
- It could be a random claim to fame



Marysville, KS Life Tile Murals & Pony Express History

KL5 Kathy LaPlante, 4/22/2021





Product-Based Strategies

- Arts
- Entertainment/nightlife
- Furniture/furnishings
- Professional services
- Health + wellness
- Sports + recreation
- Ethnic specialties

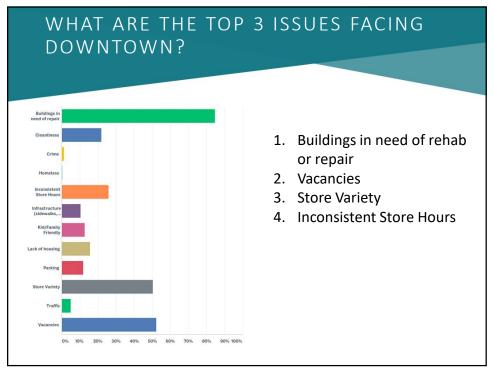
- Apparel
- Agriculture
- Education
- Green products
- Convenience
- Manufacturing
- Food

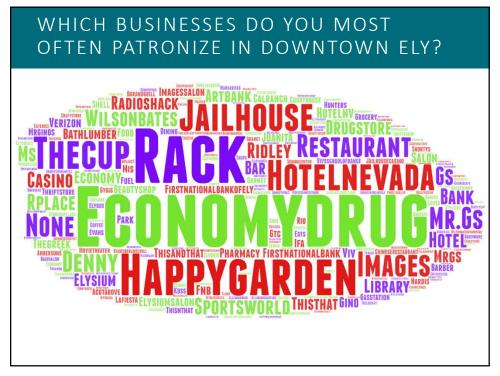
Or Customized Strategies

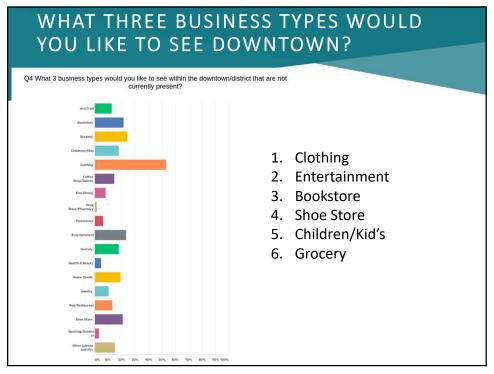


113

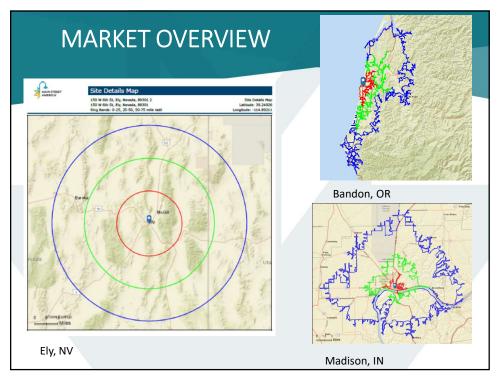






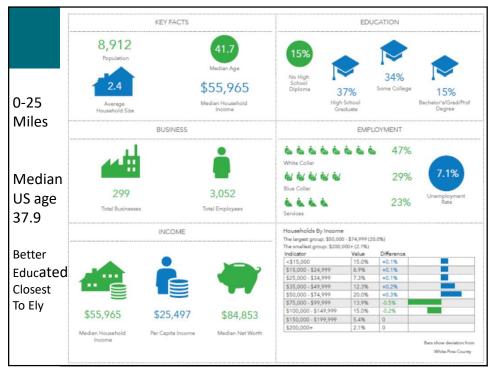






SOME DEMOGRAPHIC CHARACTERISTICS

- + Population size
- + Population trends
- + Number of households
- + Household trends (e.g., smaller or larger)
- + Median HH income and benchmarks
- + Median age and benchmarks
- + Median age trends
- + Households with children at home
- + Homeownership rates
- + Educational attainment
- + Race and ethnicity and trends
- + Psychographic segmentation ("Community Tapestry")



SALES VOID ANALYSIS

- Total buying power
- Total sales capture
- Buying power by retail category
- Sales capture by retail category
- Sales leakage by retail category
- Major competitors

DOWNTOWN BUSINESS CHARACTERISTICS AND COMMUNITY ASSETS

- Business inventory
- Number of businesses
- Business clusters
 - Retail (by category)
 - Restaurant
 - Lodging
 - Professional
 - Manufacturing
- Number of downtown workers

Here's an example for you



123

BRUSH! COLORADO

Agricultural Strategy

WHO ARE THE CUSTOMERS FOR THIS STRATEGY?

In districts that serve agricultural communities, the primary customers are the people who live in and near the community. They represent a captive market for basic goods and services, as well as a market interested in specialized agriculture-related goods and services.



Homegrown Happiness!



POTENTIAL ORGANIZATION ACTIVITIES

- Invite one or more people involved in rural economics to serve on a task force or committee and provide initial and ongoing guidance on developing the Agriculture strategy.
- Explore potential grant opportunities to support food production, distribution, and marketing (e.g., from the US Department of Agriculture's Rural Development Programs and from private foundations interested in improving access to healthy food).
- + Invite ranchers and farmers to serve on the board, committees, or advisory board
- Assure publicity on what your doing in downtown reaches ranchers and farmers
- + Get kids from FFA or 4H involved





SAMPLE PROMOTION ACTIVITIES:

- + Organize a farmers' market or annual local food festival
- + Host a Farm to Table dinner on Main Street
- Incorporate sugar beet bowling (or other local products) into special events
- + Ugly pickup contest or antique tractor show
- + Farm Art Contests
- + Ag Tours
- Special business promotion for farm/ranch families





127

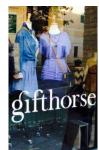
POTENTIAL DESIGN ACTIVITIES

- Design and install an urban orchard in a vacant parcel between storefront buildings.
- + Add fresh herbs to planter boxes throughout the district and encourage shoppers to take home a handful.
- Historic walking tour with hoof prints on the sidewalk
- In vacant storefront windows showing ag related displays (equipment, photos, etc.) Provide guided torus for schools and interpret displays
- + Ag related mural featuring local farm and people



SAMPLE ECONOMIC VITALITY ACTIVITIES:

- In small, agriculture-focused towns, conduct a survey of area households to find out what products and services they would shop for locally, if they were available.
- + Launch a community-owned variety store or small department store.
- Develop or recruit a restaurant that grows some or all of its produce on-site (on an adjacent or nearby district lot, for instance, or on the building's roof).
- Encourage more restaurants to buy more local produce to serve
- Encourage businesses to support the strategy with naming their businesses
- + Crowd funding to buy a building to target an ag-related business









129

BUSINESS DEVELOPMENT

Potential products, services, and business *types* that support an Agricultural Economy strategy may include:

- + Livestock feed
- + Seed (both for farming and for home gardens)
- + Canning and preserving equipment and supplies
- + A commercial kitchen, for processing and packaging farm products
- + Natural and chemical fertilizers, insecticides, and herbicides
- + Work clothes, shoes, boots, and accessories
- + Insect-resistant, UV-protective, and cooling clothing, hats, and scarves
- + Agricultural hardware
- + Equipment repair services
- + Farm insurance
- + Extension service office
- + A community-owned or co-op variety store
- + Family restaurants
- + Specialized food incubators
- + Brewery or distillery



WHAT ARE THE REASON ENTREPRENEURS SHOULD CHOOSE YOUR DOWNTOWN?

WHY DOWNTOWN PONTIAC?

Home / Why Downtown Pontiac?

Downtown Pontiac is a **vibrant and diverse** neighborhood, full of entrepreneurs, residents, corporate partners, and supporters that come together and form a **close-knit** community.







131

WHERE WE STARTED (90'S TO 2023)

The 10 Standards of Performance

- 1. Has broad-based community support for the commercial district revitalization process, with strong support from both the public and private sectors
- 2. Has developed vision and mission statements relevant to community conditions and to the local Main Street program's organizational stage
- 3. Has a comprehensive Main Street work plan
- 4. Possesses a historic preservation ethic
- 5. Has an active board of directors and committees
- 6. Has an adequate operating budget
- 7. Has a paid professional program manager/executive director
- 8. Conducts a program of ongoing training for staff and volunteers
- 9. Reports key statistics
- 10. Is a current member of the Main Street America™ Network

GUIDING PRINCIPLES



South Lyons

- + Comprehensive
- + Incremental
- + Community-Driven
- + Public/Private Partnerships
- + Capitalizing on Existing Assets
- + Quality
- + Change
- + Implementationorientated

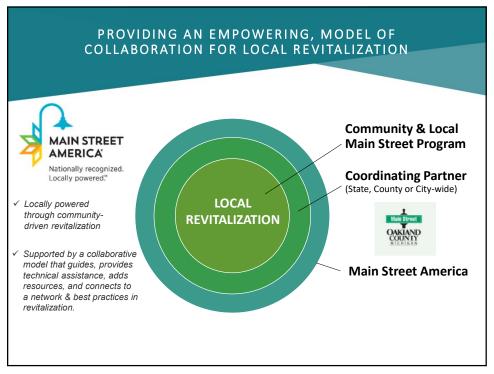
133

THE HISTORY & REASONING BEHIND NEW STANDARDS

After rolling out "The Refresh" (review of the Main Street Approach), the need to promote:

- Positioning MS programs as economic development organizations
- Moving programs beyond idea/projectdriven to Strategy-driven programming – Transformation Strategies
- More community-wide engagement (input and participation) in programming and organization
- Need to develop a more cohesive system within the network





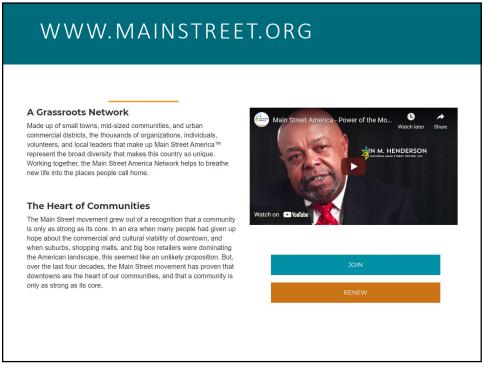


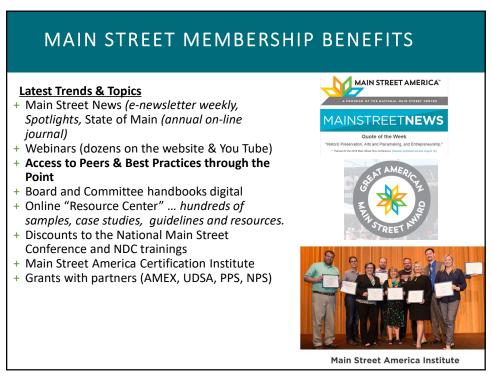








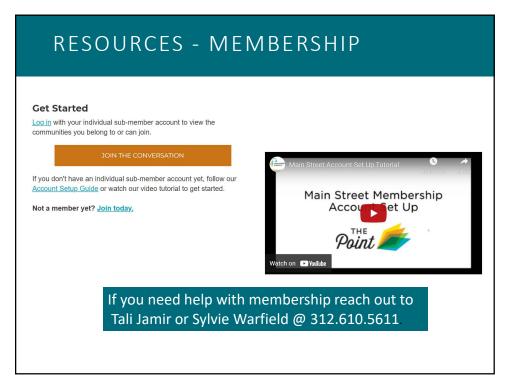


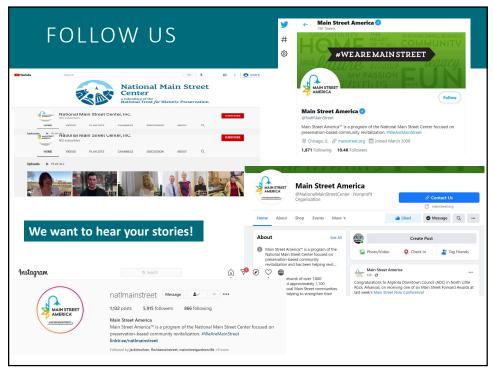




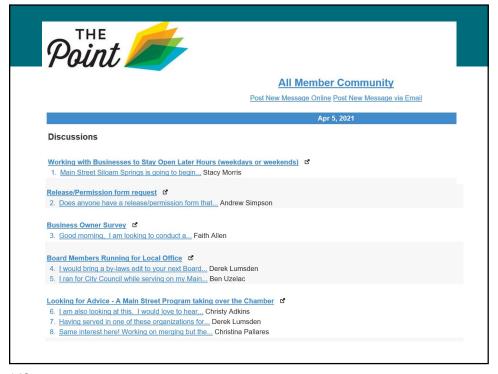


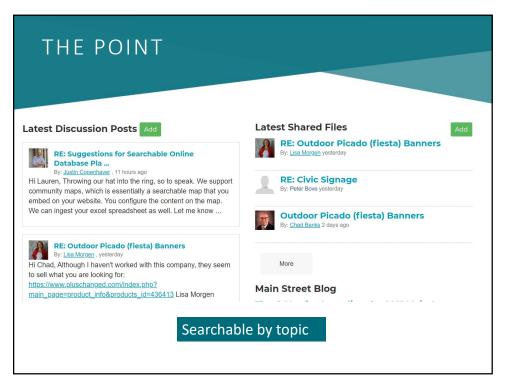










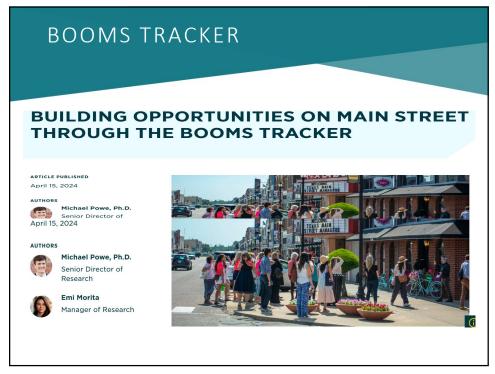




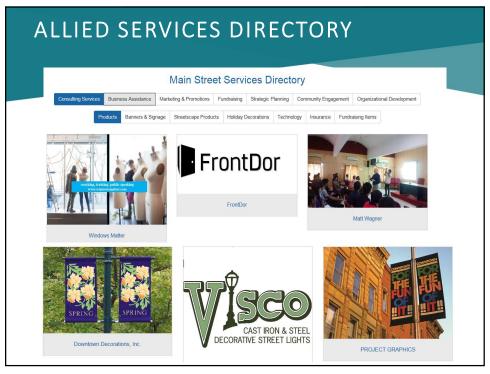














NATIONAL TRUST INSURANCE SERVICES



NTIS policies include coverage for:

- General Liability
- Liquor
- Special Events
- Festivals
- Fairs
- Parades

- Exhibits
- Concerts
- Directors & Officers
- Volunteer Coverage
- Worker's Compensation
- Building & Property

159

SUMMARY OF ABILITIES REQUIRED IN THE WORLD OF MAIN STREET STAFF:



Invest in Professional Development.

- + To be able to MANAGE
 volunteers, resources, needs, assets...
- + To be able to SHARE opportunities, tasks, control, credit...
- + To be able to ENVISION

 the process, the change, the results...
- + To be able to BUILD the vision, the value, the the trust
- + To be able to MOTIVATE and INSPIRE by example



- + Adhering to the mission
- + Establishing a vision
- + Setting short and longterm goals
- + Developing Work Plans
- + Strategic Planning
- + Reporting

Now let me introduce our board members for 2014...

BOARD MEMBERS
Seth Goodman - Past President
Tracy Welch - President
Open - Vise President
Open - Vise President
Open - Vise President
Son of Sindonson - Passaure
Michael Simonson - Passaure
Sind Sindonson - Secretary
Michael Simonson - Tessaure
North Michael Simonson - Tessaure
North Michael Simonson - Andy Meister
Jone Tibbs
Nick Valini
Jestica Hanson
Anget Meisch
Ashley Welch
Ex-OFFICIO(s)



161





Wealth

- Gender and Race Balance + Every DDA/Main Street board member should be representative

of the community

WHAT BOARD MEMBERS SHOULD BRING TO THE ORGANIZATION

- + Commitment
- + Leadership
- + Time, Talent, and Treasure
- + Enthusiasm
- + Money (give or get)
- + Community Respect
- + Skills





RESPONSIBILITIES OF INDIVIDUAL BOARD MEMBERS:



- + Suggest possible nominees to the board
- Keep up-to-date on developments in the organization's field
- + Follow conflict of interest and confidentiality policies
- + Refrain from making special requests of staff
- + Assist the board carrying out its fi responsibilities



165

WORK PLANS



- + Before we can recruit volunteers, we must know what we need them for and what difference they will make to our efforts at revitalizing downtown.
- + Volunteer cultivation is an on-going projec

VISION/ECONOMIC POSITION STATEMENTS

Where You're Going...

- Preferred future of the district
- Inspiring!
- Consensus, developed by a broad cross-section of the community
- Comprehensive
- Uses, significant improvements
- Specific, sensory language
- Reality check for annual activities
- Many ideas generated for projects over many years

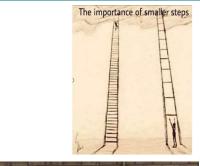




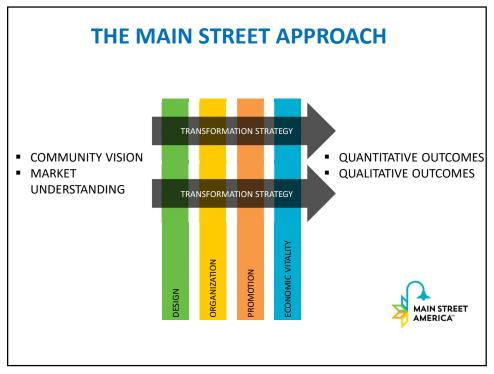
167

WHY WE DO WORK PLANS

- + Project management tool 12-18 month "to-do" list
 - Improves success rate of projects
 - Reduces confusion and conflict
- + Volunteer management tool
 - Motivates volunteers to achieve a goal
 - Spreads out the workload
 - Doesn't waste volunteer's time manages their time
- + Evaluation Tool
 - Provides benchmarks for success
- + Fundraising Tool
 - Attracts donations for specific projects
- + Record-keeping tool
- + Required for National Accreditation







POINTS Blackstone Main Street Program - Implementation Plan-June 2017-December 2017											
TRANSFORMATION STRATEGIES	ORGANIZATION	PROMOTION	DESIGN	ECONOMIC VITALITY							
Strategy: Home Furnishing and Accessories Goal: Strengthen/Introduce downtown as the place for all your home/apartment needs	Current Activities 1. Trend and Blackstone Emporium reps on the board/committee	Current Activities 1. Some cross promotion – shop at Trend and eat at discount Corner Kitchen	Current Activities 1. Clean-Up Blackstone with Rotary	Current Activities 1. Loan pool of \$8,500 (job creation)							
Objective: Measurable Goals 1. Branding of Blackstone as a destination. 2. Increased traffic and revenue from event solutions increased tax base. 4. Survey business for sales increases and foot traffic. 5.	1. Gets list form antique mall on vendors – ID ways for engagement. 2. Painted Chairs – rocking chairs. (money for grants) 3. Antique Road Show (use vendors to be experts) 4. Apply for VA = Downtown Investment grant to fund revolving loan fund 5. Partnership with Farmulle and crewe on regional connections 6. Get realtors on the planning committee for event. 7. Involve contractors (who is available, what do they do?) 8. Designer Showcase (like Middletown, DE) 9. Plan around the Garden Tour week. 10. Just do a train ornament each year – more popular 11. Develop County-wide	Nichen 2. Holiday Open House Potential Activities 1. Spring Home event — Refresh — cleaning, carpets, in- door/outdoor (nurseries). Brainstorm on how to get every business in. Tie in Dapper Downtown award) 2. Vendors in the antique mall involved. 3. Adding to the message on the billiboard 4. Home show attendance 5. VTC website to promote niche 6. The Virginian Magazine, Richmond Magazine, Southside Electrics magazine, Chesterfield Living, Brookshire Hathaway, Real Estate Cuides.	Potential Activities 1. Vacant storefronts decorated like a <u>room</u> 2. Kids to decorate a window 3. Research public toilets for events (USDA funds) 4. Establish grant fund from <u>fundraiser</u> 5. Seminar on how to use historic tax credits for home owners: (incorporate CPA). 6. LOVE sign – original love story came from Blackstone.	Potential Activities 1. ID all the business that fit in this category (cabinet maker, accents, computer, satellite, hardware, furniture, etc.) 2. ID what's missing in the category 3. Work with town on some kind of tax abatement or subsidized rent from property owners. (Target to this biz category)							

	PROJE	СТ	DE۱	/EI	_O F	PM	ENT	
1	2022 Work Plan)			Cd	ommi	ttee	
	Economic Strategy: Project: Anticipated Results/Measures Chair/Person Responsible: Project Team Members:				Event da	ate or Projec	ct Completion <u>E-mail:</u>	date:
	Tasks	Responsibility	Timetable	Cost	Revenue	Volunteer Hours	Staff Hours Needed	Progress/Completion/Comments Measurements of Success
ł	N N							
-			-					
ł								
ł								
Ī								
ł								
- [
ŀ	2							
1								
	9	I .	TOTAL:	\$	<u>s</u>			

COMPREHE	 	1211	ヒノレ	'EI	AIL	-ヒレ	VV (JKKPLANS
2024 W D	_	nomic	Vita	lity				
2021 Work Plan EC	.U	HOHIIC	VILa	шу				
Economic Strategy: Building a more diver	se	downtown ecor	nomy that bu	rilds on (T	ransformat	ion Strategy	()	
Project: Host a Business Plan Contest		Projec	ct Completio	n date:	12/2021		-	
Anticipated Results/Measures of Success: a			is filled with	h a new or		downtown e		
Chair/Person Responsible: Board Chair Project Team Members: All EV Members, ci	-		er of Comme	rce Count	Phone:	Develonme	E-mail:	
Tasks	,	Responsibility	Timetable	Cost	Revenue	Volunteer Hours	Staff Hours Needed	Progress/Completion/Comments Measurements of Success
Develop outcomes and guidelines to present to potential funding partners (open within one year, needed business, location, part grant part loan, etc.)								Draft guidelines done with flexibility if <u>funder</u> have input
Determine prize	Г			\$20,000				
Contact partners to fund (banks, county, city, foundations, etc.)					\$25,000			\$5,000 covers staff time, work shops and Business consultants
Contact partners who can play a role to assist potential new or expanding businesses (universities, SBDC, County, state, etc.)								
Hold a press conference, develop press package								
Host a How to Write a Business Plan Workshop				\$500				
Provide one-on-one assistance while applicants are working on their plans								
Line up judges to review applications								
Announce the winner (big event)				\$500				
Team put together to assist the new or expanding business after the announcement								
Monitor their progress				54,000				
Capture and promote the case study						7		



